

OVERSEAS NEWS

Israel to continue pre-emptive strike against terrorists

BY ANDREW WHITLEY IN TEL AVIV and OUR MIDDLE EAST STAFF

UNBOWED BY its failure to capture any Palestinian leaders aboard the Libyan jet forced to land in Israel, Tel Aviv, the Israeli Government yesterday declared that it would continue to take pre-emptive action against suspected sources of terrorism.

Mr Yitzhak Rabin, the Defence Minister, supported the decision to intercept the Libyan executive aircraft — a decision taken personally by himself and Mr Shimon Peres, the Prime Minister — despite the embarrassment caused by the controversial action's lack of success.

"We must show initiative and we must dare," he told Israeli parliament, "the intelligence failure involved, even if at times we do not achieve our entire objective."

The Israeli action has provoked widespread criticism in the Middle East and in Western Europe. Sir Geoffrey Howe, the British Foreign Secretary, said yesterday that the forcible diversion of the aircraft was without justification.

"There is no evidence that there were any terrorists aboard or that there was any threat to Israeli security," he said.

Egypt, the only Arab country

which has relations with Israel, joined in the attack and King Faisal of Saudi Arabia endorsed its support for such nations directly affected by "these violent actions."

As in the case of recent US threats to Libya, Israel's seizure of the aircraft has been seen to only moderate an Israeli opinion in defence of more radical regimes.

Although there is concern in Israel over the possibility of a retaliatory action by Syria or Libya, the Government is shrugging off the wave of international criticism.

Mr Ronny Milo, the Deputy Foreign Minister, said that "all means" were legitimate when it came to fighting terrorism, and in an oblique reply to western critics, he said Israel was "serving the international community well."

The Defence Minister also went on the attack, criticising unnamed European governments for what he said was their differentiation between "good" and "bad" terrorists, an apparent reference to the UK, France and Italy, which he said recently had shown greater official sympathy for the Palestine Liberation Organisation.

Gandhi backs down over oil product price rises

BY JOHN ELLIOTT IN NEW DELHI

THE INDIAN Government yesterday bowed to mounting public criticism and political protests against a series of price rises and cut by over a third the size of increase in oil and petroleum products introduced last Friday in an attempt to curb rapidly growing oil imports.

The cuts were authorised last night by an emergency meeting of the Cabinet, presided over by Mr Rajiv Gandhi, Prime Minister, in response to demands from leaders of both the ruling Congress I and opposition parties.

They were presented as a result of the "constant interplay between public opinion and government in a democratic system." But they will also be interpreted by Mr Gandhi's critics as a sign of political indecision which on a number of occasions recently has led to hasty government announcements.

Mr Gandhi is not in any political danger as leader of the Government and his party. But he is giving a growing impression of making hasty decisions which can be changed.

This could reduce the force of the reforms he is trying to push through in India's economy, industry and bureaucracy. Because it is encouraging those who want to resist change to ignore the central Government's new policies.

Tokyo plans to reduce top rate of income tax

BY JUREK MARTIN, FAR EAST EDITOR, IN TOKYO

THE JAPANESE Ministry of Finance is proposing that the effective maximum rate of income tax be reduced from the current 88 per cent to around 60 per cent.

Japan should also end the current tax exemption on the first Y3m (£11,500) of small savings and increase the introduction of both capital gains taxes and interest value-added levies.

MoF's tax reform blueprint, leaked to the Japanese press yesterday, is to be presented to the Government's fully-fledged tax commission when it next convenes later this month. It is certain to form the basis for whatever is finally passed into the law, though how much can be included in the 1987-88 budget remains to be seen.

Director of Pan-Electric given 15-month sentence

BY STEVEN B. BUTLER IN SINGAPORE

THE financial director of Pan-Electric Industries, the Singapore holding company which collapsed in November, led to a three-day closing of Singapore and Kuala Lumpur stock exchanges, yesterday received an unexpectedly heavy 15-month prison sentence after he had pleaded guilty on two counts of criminal breach of trust.

The severity of the sentence would have to be read as an ominous sign by Mr Tan Koon Swan, the Malaysian Chinese businessman and political leader, who recently pleaded not guilty to 15 counts of fraud, cheating, and abetting criminal breach of trust relating to the collapse of Pan-Electric.

Mr Tan Kok Liang (no relation) was accused of improperly disbursing \$354,000 (£24,000). He is named as a collaborator or principal in 14 of the charges against Mr Tan Koon Swan, and he has agreed to give state's evidence in the trial of Mr Tan Koon Swan in

Promises of reform lift value of rand

BY JIM JONES IN JOHANNESBURG

IMPROVED sentiment in response to President P. W. Botha's reform promises has lifted the South African rand above 45 US cents in foreign exchange markets despite the fact that the all-important gold price has fallen to \$335 and was yesterday showing signs of further short-term weakness.

In Johannesburg yesterday, foreign exchange dealers reported that the South African Reserve Bank stepped in to slow the rand's advance by buying dollars in the market.

According to the dealers improved political sentiment has accompanied a marked recovery in the rand's exchange value since tighter controls were imposed on importers and exporters late last year and since last September's re-instatement of a dual currency system stemmed the large capital outflows which had seriously weakened the South African currency.

They add that during the past two days there has been a marked acceleration in the inward remittance of foreign earnings by exporters, while importers have reduced their foreign exchange cover against the rand.

Tony Walker, recently in Aden, on the aftermath of South Yemen's conflict**Moscow's credibility damaged in region**

THE LONGEST faces in Aden last week appeared to be those of two senior Soviet officials who were being chauffeured in a Mercedes through the derelict streets of the South Yemeni capital after more than two weeks of fierce fighting had reduced many buildings to rubble.

Whether this observation is justified — and there is no hard evidence of Soviet sponsorship of one or other of the factions — it reflects a deep suspicion in these conservative states of Moscow's capacity for mischief.

The Soviet embassy itself was among the casualties, subjected to a direct tank assault, apparently at the hands of a faction displeased with Moscow's role in the bloody events that pushed this Marxist state to the brink of civil war.

The Soviet flag is still flying over the wrecked embassy complex, which occupies a large area in Aden's Khormaksar diplomatic district. But, like Moscow's credibility in the region, it is showing the scars of the conflict that raged through this section of the capital.

The mayhem in South Yemen, involving rival Marxist factions, has been disastrous for Soviet foreign policy in the Arabian peninsula, where Moscow has been seeking diplomatic gains. The negative effects for the Soviets will be most immediately apparent among Gulf rulers who have been inching towards better relations with Moscow.

That process has now been arrested and it is unclear what will be the consequences for South Yemeni foreign policy of the upheaval that effectively wiped out most of the country's top leadership. At best, there will be a period of uncertainty while the leadership regroups.

Politicians interviewed in the

past week, including the two surviving members in power of the 11-man politburo and the interim President, were adamant that the policy of seeking better relations with neighbouring states and with the West would continue.

These figures were equally insistent, however, about the primacy of Aden's relations with Moscow. They made it clear there was no question of ties with the Soviet Union being loosened. "The Soviet Union is for us a friend and ally," said Mr Salem Saleh, secretary of the central committee of the South Yemeni Socialist Party.

"It extended to us every assistance and is still extending to us such assistance."

South Yemen's dependence on Soviet largesse will for the time being be strengthened by the events of the past weeks. The scale of destruction in Aden is such that large injections of Soviet financial aid and technical assistance will be required to rebuild the capital, where most of the damage was caused.

Mr Haider Abubaker al Attas, the interim President, appealed at the weekend for the Soviet Union to return its nationals who streamed out of South Yemen after fighting erupted on January 13.

The new regime appears anxious to give the impression that life throughout the country is returning to normal and that order has been re-established, despite threats by

the ousted President to mount a

counterattack. The possibility of Ali Nasser Mohammad staging a comeback unless he were to receive outside assistance, is being discounted in Aden.

But the atmosphere remains highly charged, with those in power seeking out the former President's collaborators in house-to-house searches. It is likely to take months for normal administration to be restored.

The bitter conflict between rival factions split the Government. Ministers who sided with former President Mohammad have either fled the country or are in prison along with senior officers of the army, navy and air force who, it is claimed, were part of the plot to stage a pre-emptive coup against the former President's opponents.

Those who emerged on top are alleging massacres of party officials by Ali Nasser's supporters. Details of these alleged killings form the basis of a vehement propaganda campaign which is being waged in the public media. Reconciliation will not be easy.

Senior ranks of the Soviet-trained military are in disarray. There has been heavy loss of life in the various branches of the armed services, and massive quantities of weapons were destroyed.

The destruction and interruption of essential services has dealt a serious blow to an already fragile economy. South Yemen, one of the

world's most impoverished nations, could ill afford the excesses of its political masters.

Incipient tribal rivalries will almost certainly have been exacerbated by recent events, even though the surviving leadership insists that such differences are exaggerated by foreign observers.

It is hard to believe that in the byzantine and brutal world of South Yemeni politics, tensions between tribal groups can be quickly put aside. Blood feuds have clearly intruded into the country's political life. Prospects are for further tension and possible conflict.

While Ali Nasser Mohammad is now being described as a "revisionist," his successors are insisting that policies to be followed will accord with those agreed at a party congress last October over which he presided.

It was at that congress that the former President saw his power in the higher echelons of the South Yemeni Socialist Party. It was a setback that apparently persuaded him to move against his opponents with bloody consequences.

The Soviet Union, which has poured hundreds of millions of rubles into securing South Yemen as a Marxist bastion with base facilities for its navy and air force, may yet have cause to regret its role in concocting an explosive ideological cocktail in this Arabian peninsula state.

Many exporters still consider North America to be a safe place.

The fact is, North America is not the sure bet that some might believe.

World recession has taken its toll even on markets like Canada and the USA, pushing more and more companies into serious financial difficulties.

A measure of this recession can be seen in the level of claims paid by ECGD against defaults by North American companies.

In the three years since 1982 annual payments have increased by a massive 86%.

This volatile financial climate makes it

difficult for the exporter to predict when or if a problem will arise. It does not, however, stop him from protecting himself against the serious financial damage of not being paid.

If you consider all the facts, you can't help but consider ECGD's export insurance schemes. They could make things a lot safer.

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AMERICAN NEWS

Reagan says his 1987 budget plan will produce a leaner government but critics have declared the proposals to be 'dead on arrival'

Pentagon requests \$4.8bn for star wars

By Our US Editor in Washington

PRESIDENT Ronald Reagan's top priority for his Strategic Defense Initiative — star wars — space defence programme is reflected in a request for a 75 per cent increase in funds for the project in yesterday's defence budget.

Mr Reagan's request for \$4.8bn (£3.45bn) for star wars research in the coming fiscal 1987 budget year, against \$2.75bn approved this year, would make it the largest single US weapons programme.

In presenting the Pentagon budget to Congress yesterday, Mr Caspar Weinberger, the Defence Secretary, ignored the threat of new cuts looming under the Gramm-Rudman balanced budget law and asked Congress to honour its commitment of last summer to a real three per cent increase in defence spending in fiscal 1987, which begins on October 1.

That, according to the Pentagon's calculations, would bring total defence budget authority to \$31.8bn and actual spending to \$27.45bn. Real spending always falls short of total budget authority, which covers longer term spending that may take place in future years.

Mr Weinberger's request, as congressional analysts were quick to point out yesterday, in fact represents an increase of 8.2 per cent over current budget authority after inflation. That is because Congress reduced this year's budget below the level originally agreed last August, but Mr Weinberger is still using the agreed figure as the basis for his calculations.

The Pentagon request, under which spending authority would rise to \$30.5bn in 1981—an increase of \$1.8 trillion (million million) over five years—is intended to restore the steady US military buildup of Mr Reagan's first five years in office, disregarding cost-cutting pressures.

Mr Weinberger said that the US was now beginning to deal with the Soviet Union from strength and the promise of greater relative strength.

If approved by Congress, the request would increase defence spending to 2.75 per cent of the total federal budget, against 2.64 per cent this year. Congress, however, is most unlikely to accept the defence budget as it stands, quite regardless of cuts that may be forced by Gramm-Rudman.

The funds for Star Wars, which the Pentagon wants to increase to \$6.8bn in fiscal 1988, will almost certainly be severely pruned.

Soviet Union attacks US 'militarisation'

By Patrick Cockburn in Moscow

THE SOVIET UNION strongly attacked President Ronald Reagan's State of the Union address, saying that it boiled down to continued growth in US armaments, the militarisation of space and increased intervention in the Third World.

The news agency Tass said Mr Reagan expressed the hope that the summit meetings with Mr Mikhail Gorbachev and the Soviet leader, "can lead to a more stable relationship" between the US and Soviet Union, but made no mention of the Soviet initiative to eliminate nuclear weapons.

Tass said President Reagan emphasised in his address that the US must continue to arm itself and press ahead with the development of the Strategic Defence Initiative. Star Wars is now "an enormous military gamble, ready to get a free hand for the first nuclear strike."

Car-bomb injures 16 policemen in Santiago

SIXTEEN Chilean policemen were injured yesterday when a car packed with explosives blew up as their bus stopped at an intersection near the centre of Santiago, Reuters reports from Santiago.

A police statement said two of the men were seriously injured.

The Revolutionary Movement of the Left (MIR), an extremist group which has carried out guerrilla attacks in the past, claimed responsibility for the attack.

The blast occurred during the morning rush hour. Police said the car was parked near a stop sign on a route used daily by police forces to take special units to the centre of the city.

The car-bomb, estimated to

President warns of spending cut dangers

By STEWART FLEMING IN WASHINGTON

PRESIDENT Ronald Reagan warned yesterday of the dangers of automatic across-the-board spending cuts which will come into effect if Congress fails to meet more easily established budget deficit targets. The cuts "could damage already weakened vital programmes involving national security or public health and safety, while leaving marginal programmes substantially intact," he said.

In his budget message yesterday Mr Reagan said Congress should, therefore, avoid such cuts. They would not be necessary if it accepted the budget proposals he was putting forward, he said.

Mr Reagan's proposals for fiscal 1987, which begins on October 1 this year, projects a federal budget deficit of \$14.6bn (£102.1bn), down from an estimated \$20.5bn in 1986. The 1987 deficit would be \$16.8bn if no further action were taken, according to the proposal.

Mr Reagan's projected deficit is in line with the \$14.6bn deficit limit established by the Balanced Budget and Emergency Deficit Control Act (Gramm-Rudman-Hollings) in December. The new timetable is as follows:

February 15: Congressional Budget Office submits its budget and economic outlook report to House and Senate budget committees.

February 25: Other House and Senate committees submit their spending plans to the budget committee.

April 1 and April 15: Deadlines for the Senate and House budget committees to negotiate and finalise their new budgeting rules.

The new budget process establishes declining deficit targets leading to the elimination of the deficit by 1991. The target for 1987 is \$14.6bn.

TIMETABLE FOR A BALANCED BUDGET

THE ARRIVAL of President Reagan's budget in Congress yesterday starts the clock ticking in the referred budget-making process which begins with the passage of the Balanced Budget and Emergency Deficit Control Act (Gramm-Rudman-Hollings) in December. The new timetable is as follows:

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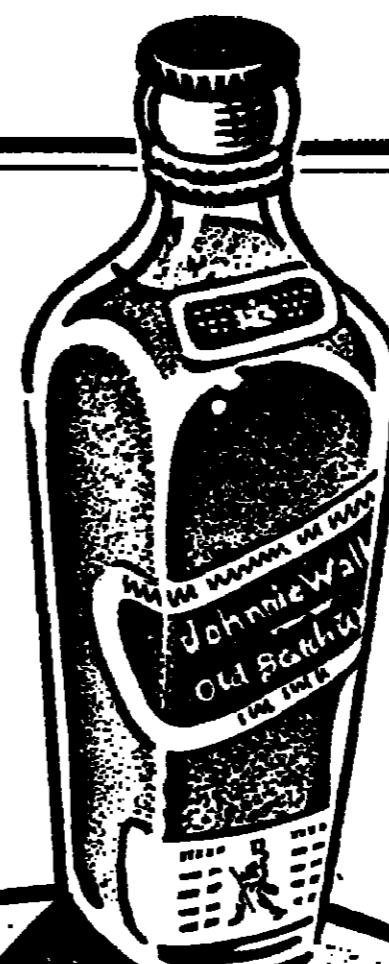
The target for 2087 is \$14.6bn.

The target for 2088 is \$14.6bn.

The target for 2089 is \$14.6bn.

The target for 2090 is \$14.6bn.

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Good for jobs. And good for Britain.

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WORLD TRADE NEWS

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Julius Baer International Limited	CIBC	Georg Hauck & Sohn Bankiers Kommanditgesellschaft auf Aktien	Sal. Oppenheim jr. & Cie.
Banca del Gottardo	Limited	Hessische Landesbank - Girozentrale -	Orion Royal Bank Limited
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Banco di Roma	Compagnie de Banque et d'Investissements, CBI	Industrialbank von Japan (Deutschland) Aktiengesellschaft	Pierson, Heldring & Pierson N.V.
Banco di Roma per la Svizzera	Copenahagen Handelsbank A/S	Istituto Bancario San Paolo di Torino	PK Christiania Bank (UIO) Limited
BankAmerica	County Bank Limited	Kidder, Peabody International Limited	Privaatbanken A/S
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Bank für Gemeinwirtschaft Aktiengesellschaft	Credit Lyonnais	Salomon Brothers International Limited	N.M. Rothschild & Sons Limited
Bank Götzwiller, Kurz, Bungener (Overseas) Limited	Creditanstalt-Bankverein	J. Henry Schroder Wagg & Co. Limited	The Royal Bank of Scotland plc
Bank Mees & Hope NV	Daixa Europe (Deutschland) GmbH	Shearson Lehman Brothers International	Salomon Brothers International Limited
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Bankers Trust GmbH	Deutsche Siedlungs- und Landesrentenbank	Strauss, Turnbill & Co. Limited	Swiss Cantonalbanks
Banque Bruxelles Lambert S.A.	Dominion Securities Pétillé Limited	Westdeutsche Landesbank Girozentrale	Swiss Volksbank
Banque Française du Commerce Extérieur	EBC Amro Bank Limited	Lazard Frères et Cie	Trinkaus & Burkhardt KGaA
Banque Générale du Luxembourg S.A.	Deutsche Genossenschaftsbank	Lloyd's Merchant Bank Limited	Vereins- und Westbank Aktiengesellschaft
Banque Indosuez	Deutsche Girozentrale - Deutsche Kommunalbank -	Merck, Finck & Co.	S.G. Warburg & Co. Ltd.
Banque Internationale à Luxembourg S.A.	DSI Bank	Merrill Lynch Capital Markets	M.M. Warburg-Brinckmann, Wirtz & Co.
Banque Nationale de Paris	Deutsche Siedlungs- und Landesrentenbank	B. Metzler seel. Sohn & Co.	Westdeutsche Landesbank Girozentrale
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Banque Paribas Capital Markets	EBC Amro Bank Limited	Samuel Montagu & Co. Limited	Westdeutsche Landesbank Girozentrale
Barclays Merchant Bank Limited	Enskilda Securities Scandinavika Enskilda Limited	General Bank	Westdeutsche Landesbank Girozentrale
Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft	Euromobiliare S.p.A.	Morgan Grenfell & Co. Limited	Westdeutsche Landesbank Girozentrale
Bayerische Landesbank Girozentrale	First Interstate Capital Markets Limited	Moseley Capital Markets	Westpac Banking Corporation
Bayerische Vereinsbank Aktiengesellschaft	Robert Fleming & Co. Limited	Nippon Kangyo Kikumaru (Europe) Limited	Wood Gundy Inc.
John Berenberg, Gossler & Co.	Gefima International Limited	Orion Royal Bank Limited	Yamaichi International (Deutschland) GmbH
Bergen Bank A/S	General Bank	Orion Royal Bank Limited	
Berliner Bank Aktiengesellschaft	Girozentrale und Bank der Österreichischen Sparkassen Aktiengesellschaft		
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BHF-BANK (Schweiz) AG			

**The Fleming Technology
Investment Trust plc**INTERIM RESULTS
for the period 31st May - 30th November 1985 (Unaudited)

	At 30th November 1985	At 31st May 1985
Total Assets (Geographical distribution: UK-44%, USA-34%, Japan & Europe-22%)	£73,076,556	£72,355,565
Net Asset Value per ordinary share	184.0p	182.2p
Share price	140p	137p

By comparison, for the same period the FT-Actuaries Electronics Index fell by 10%, and the Hambrecht & Quist Technology Index (U.S.A.) fell by 7% adjusted for the fall in the dollar.

"It is the Board's belief that the period of consolidation of net asset values, in the face of falling technology share prices generally, is now behind us. News from the U.K. and in Japan seems in prospect."

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NOTICE IS HEREBY GIVEN that for the period 1st January 1986 to 31st December 1986 the Notes will bear interest at the rate of 91/4% per annum. Interest payable on 7th May, 1986, assuming Conversion Note 6 will be U.S.\$24,104,165 per \$1,000 Nominal.

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1,159-1,163 (-4)
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**Aeritalia holds talks with
Airbus on two projects**

BY JAMES BUXTON IN ROME

AERITALIA, ITALY'S leading state-owned aerospace company, is holding exploratory talks with Airbus Industrie on the possibility of it's joining the project to build the proposed Airbus A330 and A340 aircraft.

Aeritalia, which is part of the state-owned IRI Finmeccanica group, has up to now stayed aloof from the Airbus consortium.

It has preferred to develop links with the two major US airliner producers, Boeing and McDonnell-Douglas.

However, in the past few weeks Mr Renato Bonifacio, chairman of Aeritalia, has had meetings with Mr Jean Pierson, chairman of Airbus Industrie, in which the two men explored the possibility of Aeritalia joining the consortium.

The last of these meetings is believed to have taken place last week.

Airbus is understood to be discussing with Aeritalia its participation in the A330, a project for a short-haul medium-haul aircraft with two engines designed to carry 310 passengers and the A340, a long-range four-engined aircraft with 280 seats.

This week, Deutsche Airbus, the West German partner in the consortium, called on the British Government to make a swift decision on financing the participation of British Aerospace in the two projects.

British Aerospace is a partner of the French, Spanish and West German aerospace industries in Airbus.

Aeritalia is the only major European airframe maker not to have become involved in the Airbus consortium, despite considerable pressure from France.

When the consortium was formed in 1983, the Italian Government was not in a position to decide.

Subsequently, Aeritalia pressed ahead with contracts with McDonnell-Douglas, for whom it manufactures part of the DC-10, DC-8 and MA-60 airliners, and with Boeing with whom it is a junior partner in the Boeing-767 project.

Only last summer, Mr Bonifacio said it was "almost impossible" that Aeritalia would join the Airbus consortium.

Businessmen engaged in international trade would continue to lose confidence in Gatt and the institution would ultimately fade into oblivion, if the dispute settlement system were not improved, Dr Yeutter said.

Some members of the preparatory committee, which completed its second two-day meeting yesterday, focused on the mechanics of the Gatt procedure.

Others singled out large trading countries and their failure to observe the finding of Gatt dispute panels.

One of the most notable instances of non-observance has been in the confrontation over citrus fruits and pasta products between the European Economic Community and the US, which was provoked by the EEC's failure to accept a panel finding that its citrus tariffs were discriminatory.

Views expressed in the preparatory committee varied between those favouring a tightening of the dispute procedure and those who saw greater clarification of Gatt rules as the best way of lubricating the existing mechanism.

Mr Arthur Dunkel, Gatt director-general and committee chairman, warned members against giving the impression that the procedure always worked badly. More than 90 per cent of panel findings had been adopted and implemented.

He indicated three underlying problems. Some important Gatt regulations had been left too vague. The procedure could not be effective, if countries delayed the formation of panels and their terms of reference. Political will was needed from governments to accept decisions that went against them.

Smaller countries' hesitancy to pursue disputes against big countries was ventilated.

The preparatory committee is conducting a preliminary review of the issues to be tackled in the trade talks. It should start formulating a programme in April to meet its mid-July deadline, by which it should have ready a draft declaration for trade ministers to launch the new round in September.

One key issue scanned this week has been trade in agriculture, where the question of how to apply a standstill (the commitment by countries to take no further protective measures during negotiations) to farm products was raised.

It was suggested that countries might commit themselves to maintaining existing levels of import access. Other issues covered this week included tropical products, tariff escalation and non-tariff barriers.

The two countries were looking at possibilities in Asia in medium-to-high technology sectors, in capital goods and in other manufactured products. In addition, the two countries' shared interest in food production might provide openings in Latin American countries, he said after talks with Spanish ministers.

Mr Dawkins, who is also visiting Portugal in a tour primarily aimed at lobbying the new EEC countries over reform of the Community's Common Agricultural Policy, said Australia was keen to increase coal sales for Spanish steel mills.

CHINA and the Australia-listed Cluff Oil of the UK signed a contract in Peking last night for oil exploration rights in a southern section of the Yellow Sea, near Shanghai. The move comes amid falling oil prices and a day after China announced it was putting a ceiling on oil exports.

Mr Algy Cluff, chairman, observed that "at this time it is very important to continue to maintain exploration. This particular agreement does not place any onerous conditions on the contractor in these difficult times."

The Cluff contract, in which Cluff has a 70 per cent interest

round, which opened in 1982, and the Australian-listed Cluff Oil (Pacific) has 30 per cent, is the fifth joint exploration agreement to be signed with the China National Offshore Oil Corporation (CNOOC) in the second round of bidding for offshore rights.

Contracts have been slow in coming in the second round, despite confident predictions by CNOOC officials last year that there had been no decline in foreign interest in offshore exploration.

He suggested that many oil companies now have an over-optimistic approach to offshore exploration in China because "the whole thing was hyped up by certain oil companies" in recent years, and the bonanza finds that some expected have not come about.

The Cluff contract area is directly offshore from the Shetland Islands.

Figures blur Peking trade problem

BY ROBERT THOMSON IN PEKING

CHINESE statistics could hardly be described as precise, so while two sets of figures released recently show the country has a problem trade deficit, its seriousness is partly obscured by the unreliability of the statistics.

Depending on which department is to be believed, the country accumulated a deficit last year of either \$7.6bn (or \$4.6bn) or \$12.7bn.

The first figure comes from the Ministry of Foreign Trade and Economic Relations and Trade (Mofert), the most influential of four departments to produce trade statistics, and the second from the Customs Administration Bureau.

The Trade Ministry's figures are those used by China in trade discussions, but diplomats suspect that the customs figures more accurately represent the size of the deficit. For example, customs includes imports of parts for re-export. And Mofert does not.

Statistics aside, the Chinese Government will be struggling to strike balanced trade year without severely restricting exports, a move that would be unappealing in the year that it is expected to apply to rejoin the General Agreement on

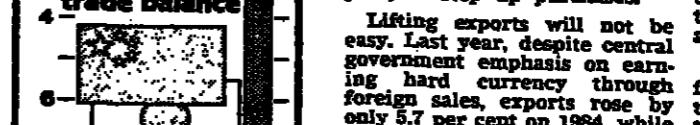
tariffs and Trade.

China needs to meet its ambitious production and development goals and while its import prohibited policies are crude, but effective, there is little room for manoeuvre in maintaining imports, which have already been cut by restrictions on consumer durables and motor vehicles.

Mofert estimated that total trade last year would be \$29.21bn, with imports at \$25.8bn. The Customs Administration Bureau put total trade at \$26.7bn, with imports at \$24.02bn and exports at \$26.5bn.

Chinese officials have been talking tough, in particular, to the Japanese, who are the country's major trading partner. They did not have the range of products to shift the export weight away from oil, coal, and textiles.

While China's trade with the Soviet Union has risen dramatically in the past year, with Soviet imports up 31.5% to \$15.9bn, the Soviet Union does not have much of the sophisticated equipment China needs for its key projects in energy development and communications.



THE REALITY IS EVEN BETTER THAN THE DREAM.

When we set out to create the new Peugeot 309 family hatchback, we had one dream. To take a fresh look at familiar design problems and find new, more intelligent answers.

The result? A car so aerodynamic it achieves remarkably low drag factors without the need for outlandish styling.

So economical that on a recent RAC observed test, on ordinary roads, the SR model covered an extraordinary 698 miles on one tank of petrol.

So well-designed that on the inside, it has more room for both passengers and luggage than even its fiercest rival. Yet on the outside it's slimmer than any of its competitors.

A FULL RANGE OF MODELS

There's a model to suit everyone in the 309's comprehensive range. First in line is the GE, with a choice of two alloy-headed engines - 1.1 or 1.3.

It's available from as little as £4,995, yet already it boasts an impressive range of equipment, including halogen headlamps and laminated windscreen. And on the GE 1.3 (and every model upwards) there's a 5-speed gearbox as standard.

Next come the 309 GL models, complete

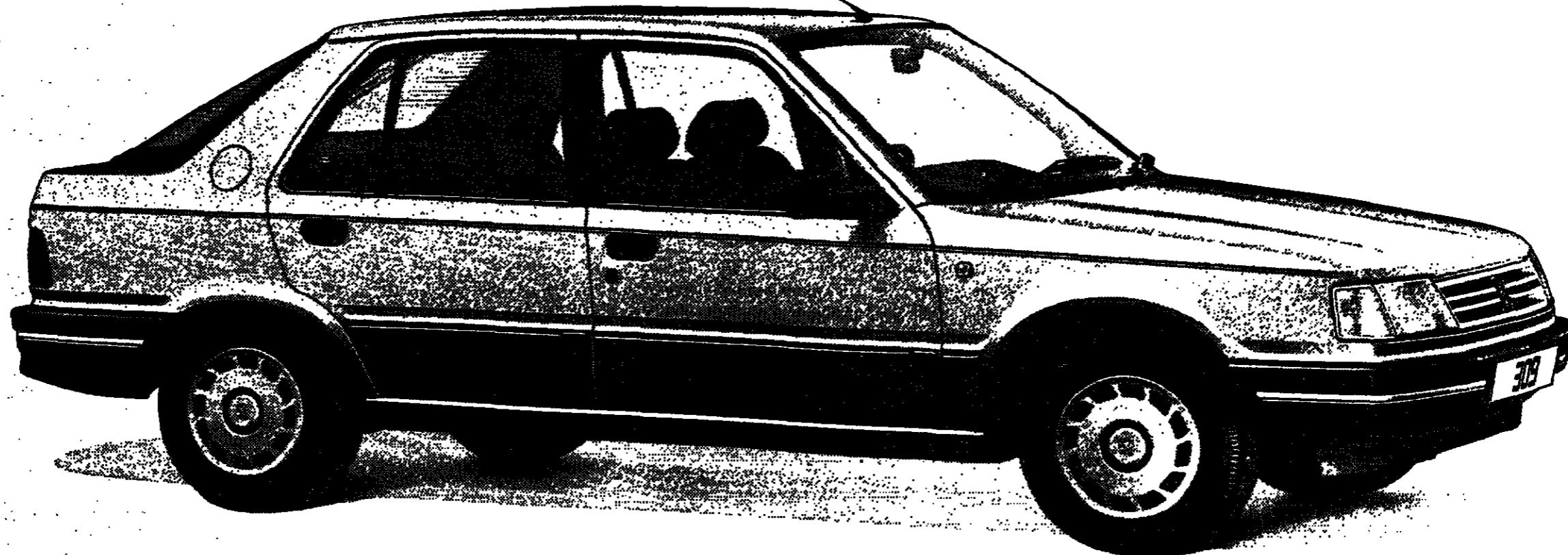
with a whole host of extra features. A tailgate wash/wipe, remote control door mirrors and a 4-speaker stereo radio/cassette - they're all standard on the GL.

There's a tantalizing choice of engines too - either the 1.3 or a dynamic 1.6 developed from the one in the famous 205 GTL. The GL models start at £6,135.

With £6,625 you can move up again, to the GR models. Not only do the GR's offer an even higher equipment level, they also include the remarkable "Profile" version, with its 0.30 drag factor. So aerodynamic is the Profile - it even has air deflectors in the engine compartment! - that it can deliver no less than 58.9 miles per gallon at a constant 56 mph.

At the top of the range sits the SR. From its luxurious sculptured seats to its digital 4-speaker stereo system, the SR is a thoroughbred in the finest Peugeot tradition. Wide wheels and tyres, a rear spoiler and the 1.6 engine as standard are just some of the features which make the SR a superbly complete car at just £7,395.

For a comprehensive information pack on the 309 range, telephone 0272 217205. Or call in at your local Peugeot Talbot dealer. Arrange to test-drive any model of your choice, and let your own dream begin.



THE NEW PEUGEOT 309

THE LION GOES FROM STRENGTH TO STRENGTH.

FROM £4,995 TO £7,395

PRICES EXCLUDE NUMBER PLATES, ROAD TAX AND DELIVERY AND ARE CORRECT AT THE TIME OF GOING TO PRESS. OFFICIAL D.O.E. FIGURES FOR PEUGEOT 309 G.R. PROFILE: M.P.G. (1/100 KM) 58.9 (4.8) AT A CONSTANT 56 MPH. 44.8 (6.3) AT A CONSTANT 75 MPH. 36.7 (7.7) SIMULATED URBAN CYCLE. FOR 309 SR: 55.4 (5.1) AT A CONSTANT 56 MPH. 42.2 (6.7) AT A CONSTANT 75 MPH. 33.2 (8.5) SIMULATED URBAN CYCLE.

1985 WORLD RALLY CHAMPIONS



THE NEW FORD TRANSIT.



THE NEXT CHAPTER HAS BEGUN.

Transit number one rolled off the Ford production line in 1965. Last year the astonishing figure of 2,000,000 was reached.

It's by far one of the most outstanding motoring success stories of the century.

Now the next chapter has begun.

EVOLUTION NOT REVOLUTION.

But why should Ford alter a vehicle that already claims around one third of its market?

Well, the simple answer is, to make it even more impressive.

Ford have combined all the most successful features of the last twenty years with all the latest knowledge and technology.

They've produced a Transit that's even more economical, yet has far greater loadspace and better load access. A vehicle with a higher level of comfort but that is even more rugged, even more reliable.

THE CLASSIC DESIGN CONCEPT.

The design concept is a classic. The cab, engine and loadspace are located in 3 separate compartments, so no one element interferes with the others.

Rear wheel drive makes for reliable running and easy servicing. And by using high tensile steel in the underbody of short wheelbase models, an already rugged vehicle has been made even stronger.

Self adjusting mechanisms and lubricated-for-life components have been included in the design to cut maintenance costs. Even the bonnet hasn't been overlooked on the redesigned Transit - it opens higher and wider for easier access to the engine.

STRETCHING FUEL ECONOMY BOUNDARIES.

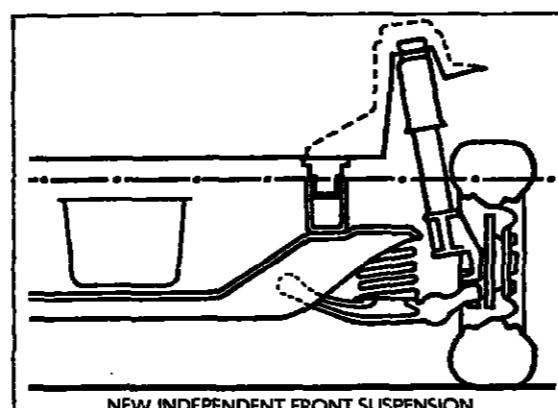
Ford have also made the new Transit cheaper to run.

Aerodynamics have been improved dramatically giving the new Transit a drag co-efficient few can equal.

The 1.6 and 2.0 litre petrol engines are among the most reliable and cost efficient on the road. While no unit of its kind can match the fuel consumption figures of the world-beating 2.5 litre direct injection diesel.

Add all this to the versatility and economy of Ford's own gearboxes and you've got a cost-cutting combination.

A new 5-speed box is standard on the long wheelbase petrol models and available

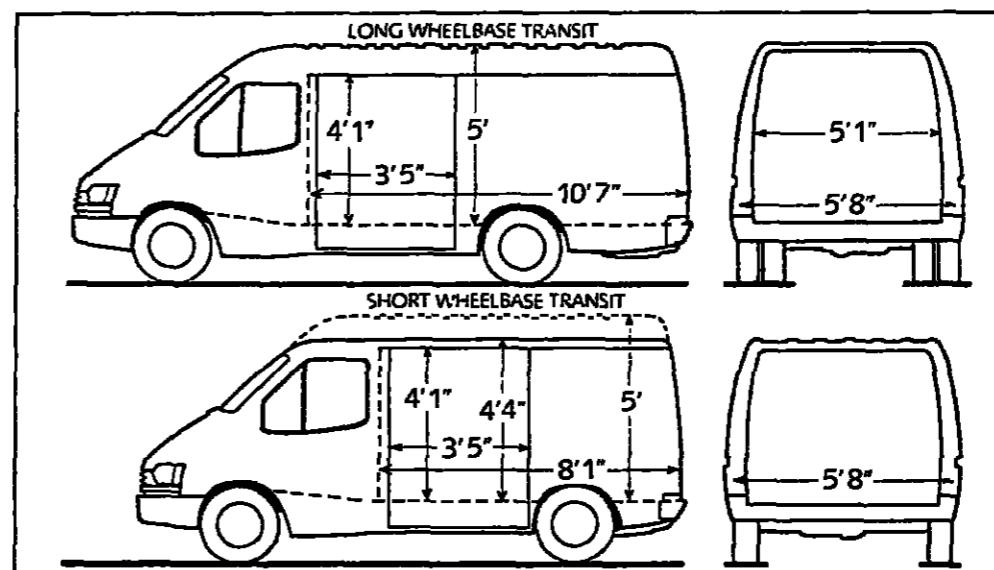


as an option on all the short wheelbase models. And there's a 4-speed box with overdrive featured as standard on most of the long wheelbase diesels.

TAKING LOADSPACE INTO ANOTHER DIMENSION.

As for loadspace, the new Transit boasts even more than its illustrious predecessor.

The long wheelbase features a semi-high roof with 297 cubic feet of loadspace - a 13.5% improvement. The short wheelbase offers 11% more room



than before with 202 cubic feet. But short wheelbase models also have a semi-high roof option, boosting the loadspace improvement to 22%. Payloads are amongst the best in their respective classes, too.

Access has also been improved.

The rear doors are up to 9" taller and rear loading width is up to 5½" greater. A new low-effort, sliding side-door is now available and can swallow a metre-wide pallet without a scrape. There is also a built-in step making walk-in loading possible.

KEEPING THE DRIVER HAPPY.

What's more, Ford haven't forgotten the driver.

The cab has 30% more glass and wider doors. The seats are more comfortable and the overall resistance to front impact has been increased to a level that surpasses the EEC regulations.

And short wheelbase models feature independent front suspension for the first time, giving much greater driver comfort and better handling.

LEAVING YOUR OPTIONS OPEN.

Needless to say the new Transit is versatility itself.

It's available in van, chassis cab, bus and crewbus models with a choice of seven payloads and three wheelbases.

With over a thousand Ford dealers spread across the country your options are also open when it comes to arranging a test drive.

In the success story that is Ford Transit, the next chapter has begun.



THE NEW FORD TRANSIT.

UK NEWS

TUC upholds complaints against union

BY JOHN LLOYD, INDUSTRIAL EDITOR

The general council of the Trades Union Congress (TUC) last night found the electricians' union, the EETPU, "guilty" of five of the seven charges arising out of the dispute over Mr Rupert Murdoch's News International (NI) new plant at Wapping, east London.

With suspension and later expulsion of the union a real possibility, the council was considering late last night what instructions to give to the union and what penalty to level against it.

Mr Eric Hammond, EETPU general secretary, earlier defended his union before the council against charges of colluding with NI to operate the plant without the main print unions.

He charged the print unions with "bad judgment" and "incompetent leadership" in the dispute and told the 51 council members that suspension of his union "would defy both common sense and natural justice."

Suspension of the 380,000-strong EETPU, which has frequently talked of its ability to prosper outside the TUC, is widely seen as the most damaging threat to the unity of the trade union movement for decades.

Mr Hammond, however, mounted a strong counter-attack on the print unions' charges, which were laid last week. In an uninhibited opening statement to the council, he told his fellow members that some of them had already made up their minds to suspend the union in order to poach its members or be-

cause they were under pressure from left-wing activists.

He told them that "the TUC procedures have been used in a special and discriminatory way. If the problem is the production of NI titles at Wapping, how is it that we are all formally complained of?"

There were, he said, some 700 members of the National Union of Journalists and 700 members of the Transport and General Workers Union assisting in the production and distribution of the titles - but only 100 EETPU members.

The newspapers concerned are The Times, Sunday Times, Sun and News of the World.

Mr Hammond said that, if "cleared" of the charges, the union would attempt to assist the 5,000 print union members who have been dismissed by NI after taking strike action - "It would be foolish to pretend any optimism but we would be willing to try."

In a 32-page document the union makes a detailed refutation of the print union charges that it has supplied labour to the NI plants at Wapping and Glasgow and that it has defied TUC instructions in seeking a legally binding no-strike agreement with the company.

The document says that Mr Norman Willis, the TUC general secretary, in telling the union not to negotiate with NI, had acted in an "unprecedented manner which was completely contrary to both the letter and the spirit of the TUC rules."

The document is sharply critical of industrial relations in Fleet Street.

Plutonium released at Sellafield N-plant

By David Fishlock

PLUTONIUM released from a faulty pump yesterday contaminated a building at the heart of the Sellafield factory of British Nuclear Fuels in Cumbria, north-west England.

It is the latest in a series of well publicised incidents involving releases of radioactivity at the factory, starting in 1973 and culminating in a £10,000 fine last year for contaminating Cumbrian beaches late in 1983.

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GOVERNMENT DETAILS LATEST PRIVATISATION PLANS

BY RICHARD EVANS

THE GOVERNMENT's plan to sell off the water industry in England and Wales, probably the most politically controversial of all its privatisation proposals, means that the first regional water authorities might be in the hands of private investors by the end of next year.

A White Paper (policy document) published yesterday setting out the timetable for privatising the £27bn industry contained no estimates of what the sale might raise.

But Thames Water, the largest and most profitable authority, is expected to fetch up to £1bn and the total from all 10 authorities might reach £6bn. That compares with the £3.8bn from the flotation of British Telecom.

The White Paper, presented by Mr Kenneth Baker, Environment Secretary, argues that the nationalised water industry has been transformed into 10 modern businesses with improved finances, increased investment and substantially improved efficiency and performance.

"The industry is now in a state where it can be privatised. This will enable it to achieve further improvements in service more easily than it could in the public sector. Private enterprise is both more

flexible and ready to pursue economic and innovative approaches than the public sector."

The demands of the market would give management and staff the impetus needed for greater efficiency. Freeing the authorities from the constraints of state ownership might help them to carry out their tasks with "vigour and imagination." It says.

Among the reasons given for the transfer to public ownership of the industry are:

• The authorities will be free of government intervention in day-to-day management and protected from fluctuating political pressures.

• They will be released from the constraints on financing imposed by public ownership.

• Access to private capital markets will make it easier for the authorities to pursue effective investment strategies for cutting costs and improving standards of service.

• The financial markets will be able to compare the performance of the individual water authorities against each other and against other sectors of the economy. That will provide the financial spur to improved performance.

• A system of economic regulation

will ensure that the benefits of greater efficiency are passed on in the form of lower prices and better services.

Water will be a substantial addition to the Government's privatisation programme, setting free 10 major businesses and adding a further 51,000 jobs to the 400,000 that have already been transferred to the private sector, says the White Paper.

The principle of integrated river basin management - a single body controlling water and sewerage in each river catchment - has worked well since it was introduced in the 1973 Water Act, and it will be retained. The water authorities will be privatised on the basis of their existing boundaries.

The Government wants the authorities to continue to carry out their responsibilities for the management of rivers, control of pollution, fisheries, environmental conservation, recreation and navigation.

But special arrangements will be made for land drainage and flood protection, which will be retained in the public sector.

The White Paper says the overall aim will be to keep the structure of the industry as simple as possible and promises safeguards against abuses

and protection for consumers' interests.

However, Opposition MPs reacted angrily to the plans and said the Government had no right to sell a natural asset that could be exploited in private hands. Mr Jack Cunningham, Labour's environment spokesman, pledged that a future Labour government would return the authorities to the public sector.

Trade unions representing the 51,000 employees in the industry are seeking legal advice on whether the Government has the right to sell the industry, because no compensation was paid to local authorities when it was reorganised into regional authorities in 1974.

Reaction within the industry was mixed, with Mr Roy Watts, chairman of Thames Water and a leading advocate of privatisation, welcoming the Government's "enlightened" approach to customer interests.

Mr Len Hill, chairman of the Water Authorities Association, said he was relieved at the way the Government had given authority for the public disclosure of letters from Sir Raymond Lygo, chief executive of British Aerospace, and Mr Leon Brittan, the former Secretary for Trade and Industry.

Sir Robert Armstrong, the Cabinet Secretary, gave evidence entirely on the Solicitor General's letter.

Sir Robert was responsible for the internal government inquiry which reported that Mr Leon Brittan had given authority for the public disclosure of the letter on January 6. The Prime Minister, Mrs Margaret Thatcher, the Prime Minister, later said that she did not know of this disclosure by Mr Brittan until she received Sir Robert's report.

The story as told by Sir Robert was basically that disclosed by the Prime Minister in the Westland debate on January 27.

Sir Robert had no doubt that Mr Brittan gave authority for the Solicitor General's letter to be disclosed to the Press Association news agency, although it was not clear whether he had said how this should be done or whether he had any role in deciding which passages should be released.

Sir Robert said misunderstandings had arisen between the five officials concerned - whom he refused to name - over whether the Prime Minister's office actually agreed to or merely accepted that the DTI should leak the letter.

Sir Robert said he found no evidence that the Prime Minister knew of the leak before he showed his his report. Her version in her statement to the House on January 23 that it was to get information contained in the Solicitor General's letter "into the public domain that I gave my consent" had been a slip of the tongue, he maintained.

The committee later heard evidence from Sir Austin Pearce, the British Aerospace chairman, and Sir Raymond Lygo, the chief executive of British Aerospace.

Thatcher's account of Westland supported

By Bridget Bloom

THE all-party defence committee of the House of Commons held nearly six hours of hearings into the Westland Helicopters affair yesterday.

However, it failed to get appreciable new information either on the critical question of the leaked Solicitor General's letter to Mr Michael Heseltine, the former Defence Secretary, or on the controversial exchange of letters between Sir Raymond Lygo, chief executive of British Aerospace, and Mr Leon Brittan, the former Secretary for Trade and Industry.

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Water sale might raise £6bn

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Cable TV franchises awarded

BY LIONEL BARBER

FOUR cable television franchises were awarded yesterday by the Cable Authority, the industry's regulatory body. They bring to 20 the number of multi-channel cable franchises awarded so far in the UK, making £20m bid from Guinness.

The successful applicants are: Cable Camden, a company whose shareholders include Investors in Industry, Logica UK, Mercury Communications and McNicholas Construction. The franchise is for Camden in London.

British Cable Services, owned by Pergamon Press and Mr Robert Maxwell, has been awarded the franchise for Cardiff and Pemth in Wales.

Lancashire Cable Television, whose biggest shareholders include the Oyston group of companies and Atlas-Gest of Canada, has the franchise for central Lancashire.

Cablevision (Scotland) has been awarded the franchise for Edinburgh. Its shareholders include British Linen Bank, Ferranti Holdings, Gramophone and D.C. Thomson.

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THE BASIC PHILOSOPHY OF HANSON TRUST, AS EXPLAINED BY A BRICK, A DOUBLE SCOTCH, A FRANKFURTER AND A 13-AMP PLUG.

Hardly the four most exciting objects known to modern man, are they? Yet together they illustrate perfectly the wisdom of the policies we pursue at Hanson Trust.

Namely, to operate only in industries which provide basic goods and essential services to proven markets.

Now some would have you believe that these are 'declining' industries. But what do you think?

Are houses no longer built with bricks? (We own the world's largest independent brick maker.)

Do travellers no longer stock up on duty-free Scotch? (We operate the duty-free shops at Heathrow and Gatwick.)

Do Americans no longer hunger for the hot dog? (We own Hygrade, whose Ball Park frankfurters are America's second biggest brand.)

Are people now sticking bare

wires into electric sockets? (We own Crabtree, one of the country's largest producers of plugs and other electrical fittings.)

The point is, our 100-plus companies produce goods and services that meet basic human needs.

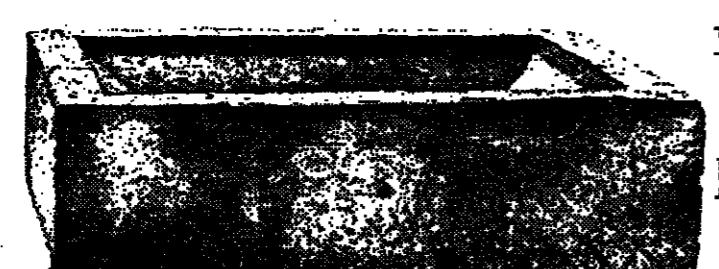
And using our judicious blend of tight financial control, hands-off management and performance incentives, they also produce excellent returns on capital employed.

But perhaps the most telling testament to our basic philosophy is not how well our companies have fared.

It is how well our shareholders have fared.

Had you bought £1,000 worth of our shares in 1964, you would now be sitting on an investment of over £180,000.

On this magnificent sum, we rest our case.



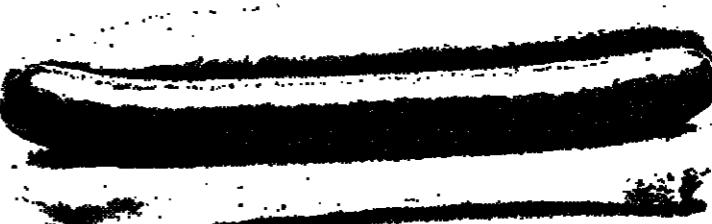
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H A N S O N T R U S T

CONTINUING GROWTH FROM BASIC BUSINESSES.

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- LOANS ADMINISTRATION
- CREDIT ANALYSIS
- MARKETING
- CORPORATE ADVICE
- TRADE FINANCE



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Required to work on applications for new Treasury and Capital Market issues. The ideal candidates will have 3 or 4 years formal analysis experience combined with some exposure to the capital markets field. Please call or send CV in strict confidence to Sara Bonsay.

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Our competitive salaries are enhanced by a valuable benefits package including subsidised house purchase, non contributory pension and medical insurance schemes, and profit share. Please write, with full CV, to:

Alan Frost, Executive Director,
SUN LIFE Investment Management Services Ltd.,
107 Cheapside, London EC2V 6DU.



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Telephone: 01-628 4501

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The Managing Director
General Credit Finance (UK) Ltd
36/38 New Broad Street, London EC2M 1NB

International Appointments

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Marketing Support Manager - Scandinavia

We are looking for a senior credit analyst with some marketing experience/potential, aged 25-35 years. Our candidate will have credit control and project management responsibilities for our corporate banking activities with Scandinavian related companies, with particular emphasis on negotiations, documentation and conclusion of new transactions, credit analysis and control. The candidate will also be expected to contribute actively in the marketing/relationship management activities in the Bank in London. Previous knowledge of Scandinavian law, business practice and regulations, although an advantage, is not necessary.

Senior Manager - Sweden

We are looking for a graduate, ideally aged 30-40 years, with fluency in the Swedish language, both oral and written, with all-round experience of banking, finance or industry, including extensive knowledge of Scandinavian law and business practice and regulations.

Our candidate will be responsible for the Bank's Swedish-related corporate banking activities. The duties will include development of business opportunities with companies in Sweden in cooperation with our shareholders, as well as developing and maintaining close relationships with UK subsidiaries of Swedish companies. The officer will be London-based but extensive travel throughout the UK and in Sweden will be required.

Senior Manager - Shipping

We are looking for a graduate, ideally aged 30-40 years, with fluency in one of the Scandinavian languages, both oral and written. The candidate should have extensive experience in shipping finance from the industry and/or banking, including extensive knowledge of Scandinavian law, business practice and regulations. Our candidate will be responsible for the Bank's shipping and offshore-related corporate banking activities. The duties will include development of business opportunities originating from the UK markets, as well as developing business in cooperation with other parts of the PKC Group and maintaining close relationships with UK subsidiaries of Scandinavian shipping companies and with the shipping groups in our two parent banks. The officer will be based in London but travel worldwide is required.

Please apply in writing to the Managing Director, PK Christiania Bank (UK) Limited, 9 King Street, London EC2V 8EA, by 14th February 1986.

PK Christiania Bank (UK) Limited is an international merchant bank, jointly owned by: PKBanken which is one of Sweden's largest banking groups, was established in July 1974 as a result of the merger between Postbanken and Sveriges Kreditbank.

Christiania Bank og Kreditkasse which was established in 1848 is the oldest and one of the largest banks in Norway.



EMPLOYMENT CONDITIONS ABROAD LIMITED

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The successful candidate will hold a professional accounting/auditing qualification, will probably be aged 30-40 and possess a minimum of three years' relevant international banking experience.

It is essential that applicants have direct experience of an ED/P function from an accounting/operational basis, together with a thorough knowledge of foreign exchange, money market, capital markets and futures trading.

The principal responsibilities, under the direction of the Audit Controller, will be to maintain internal audit programmes for both on and off-shore sectors, undertake specific audit assignments of the bank's overseas offices and

Interviews will be held in London and Sydney shortly. Please send a full Curriculum Vitae for the attention of:

Ray Webb, Managing Director, Jonathan Wren International Ltd., 170 Bishopsgate, London EC2M 4LX, Tel: 01-623 1266, Telex: 8954673 WRENCO.

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c.£25,000

Our client, which provides a worldwide entertainment service, requires a financial controller who will report to the finance director and will assume responsibility for all aspects of the company's computerised accounting activities.

Preferred applicants will be chartered accountants, aged between 28 and 35, with good quality audit experience and a sound appreciation of complex financial control procedures. Responsibilities will include staff management, computer systems development and regular reporting to senior company management.

Expatriates moving to Amsterdam can expect attractive taxation benefits.

Please send brief personal and career details to Douglas G Mizon quoting reference F906M at Ernst & Whinney, Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

EW Ernst & Whinney

**"HIGHLY VISIBLE
AND HIGHLY
RESPECTED
IN THE
INTERNATIONAL
BUSINESS
COMMUNITY"**

If it describes you as well
as it does us,
we should be partners



Internationally known and internationally respected, Finexco have entered 1986 in a powerful position. In fact, today we are firmly established among the foremost names in the growing business of providing expert investment advice to British and other expatriates worldwide. Yet we are not prepared to rest there. This year we aim to improve our corporate stance even further, both in terms of our market share and, importantly, the level of the highly personal and accessible consultancy service our clients enjoy, wherever in the world they might be. We now wish to add to our international Finexco consultancy team a small number of people who share our respect for our motivations, our style of business and our pursuit of excellence. Being already highly visible and highly regarded in the overseas community where you are living and working at present will be a major criterion in your selection as a new member of our organisation.

We shall also be demanding of you a degree of self-confidence, high performance and self-motivation that is a close match with our own, together with evidence that you, like us, can not only tackle a challenging assignment superbly well in a competitive and fast-paced market, but that you will thrive on that challenge.

Probably aged not less than 30, your authority and the strength of your interpersonal skills are more important than knowledge of our business. A training programme acknowledged as one of the best in our profession, will equip you with the technical expertise you need to successfully approach each assignment we receive. In Finexco's world you join us; we have offices at major business locations in Europe, the Middle East, the Far East and Africa.

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You have a thorough understanding of world capital and stock markets through 4 to 5 years experience;
you are eager to develop + market new products to institutional customers;

you are fluent in Dutch, French and English.

We are a young team of five portfolio managers starting a new financial services company that has the backing of a major Belgian group of companies.

Write in full confidence quoting reference 30 to Universal Communication, chaussée de La Hulpe 122, B-1050 Brussels, Belgium, who will transmit.

THE MANAGEMENT PAGE: Marketing and Advertising

SUDDENLY national newspapers are beginning to look rather fashionable in advertising circles. As Fleet Street continues to make its own news, with its noisy and ambivalent advance into the electronic age, the national press feels that if the tide turns, it's an event not seen since the arrival of commercial television 31 years ago.

"Newspapers are front of mind now," said one buyer of advertising time and space this week. "Things are changing so fast that if you take your eye off the scene for a moment, you're out of date. It's an exciting time."

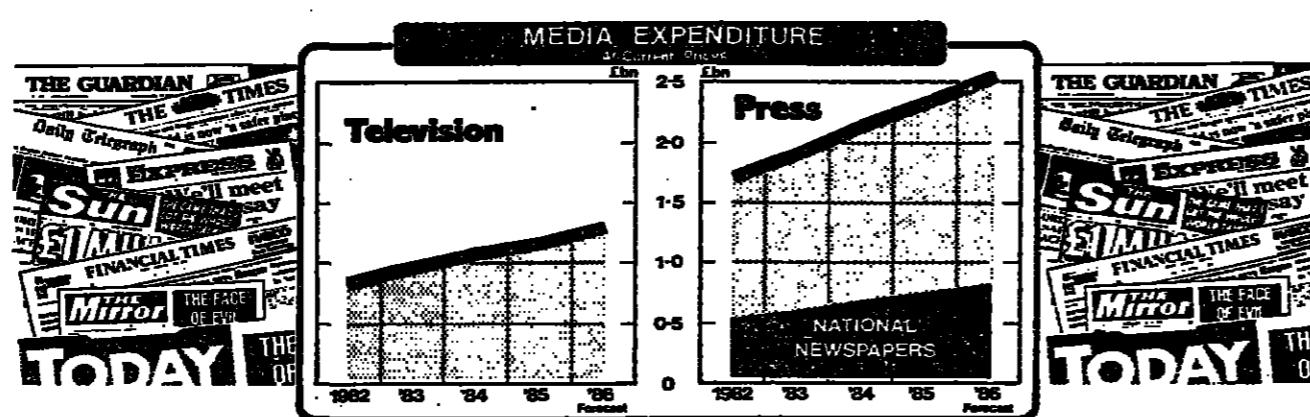
Change is about the only constant in an industry where old-fashioned production practices have been blown apart by new technology, tougher management and sympathetic (to proprietors) legislation. Eddy Shah lit the fuse with his low cost advanced printing process. And whatever the outcome of the daily colour tabloid ("Today" is due out on March 4) its impact goes far beyond any success it might achieve. He has broken the mould and shown that low cost papers with relatively short production runs are economically viable.

Apart from "Today," another four newspapers are due for publication by the end of the year. Clive Thornton's left-wing Sunday colour tabloid (though there was early advertising resistance); Andreas Whitman Smith, ex-Daily Telegraph city editor, launches a colour up-market quality daily, planned for October with an initial print run of 700,000; and a consortium led by Nicholas Leonard of the Irish Independent newspaper group is planning a national popular colour Sunday tabloid, provisionally called the Sunday Globe, as well as Robert Maxwell's popular daily, Good Day.

What then are the implications of the Fleet Street revolution for advertisers whose budgets the new breed of papers will be fighting even harder to win?

Michael Gold, media director of agency Gold Greenlees Trott, anticipates the arrival of specialist national newspapers. "Now that limited circulations of a few hundred thousand are feasible we could see a sporting daily, for instance, or a national daily aimed at women."

The development of the specialist national newspaper would offer advertisers more precisely targeted audiences (that is the numbers of readers may be less, but there would be more of the right ones). This has already started to happen in television. Channel Four, with its smaller and more segmented audiences and, to a certain extent, TV am with its predominantly child-and-young-



Press advertisers sense a growing advantage

Feona McEwan on a significant implication of the turmoil in national newspapers

mass profile, has moved television away from the indiscriminate realms of a mass medium towards a more defined targeted one.

John Aylng of media independent Aylng Associates, agrees. "One must forecast improved regional and colour facilities generally, with the possible proliferation of tightly targeted titles along demographic, political or regional lines. Whitman Smith's 'mini-Telegraph' could be the tip of the iceberg."

Cosy formats

"If that were the case, that middle ground of blander papers could suffer further losses, although it's important not to underestimate the importance of branding. Despite the improvements in colour facilities generally, with the possible proliferation of tightly targeted titles along demographic, political or regional lines. Whitman Smith's 'mini-Telegraph' could be the tip of the iceberg."

He cites drinks manufacturers which spend overwhelmingly on television. "Press is forgotten. Yet to reach regular pub-goers, the demographics of say the Express, the Sun or the Mirror, are more compatible than with a television audience which tends to be heavily skewed towards older, downmarket women."

"At current prices, two pages

of black and white in national papers is the equivalent of one 30-second exposure on television. But if a substantial reduction in production costs made it possible to reduce advertising rates to the point where the comparison with television could become three pages of press to one TV exposure, then Fleet Street should have some very powerful ammunition."

"This is the press's chance to fight back," says Morgan. "What we're seeing is a significant

change in the benchmark of the economy of newspaper advertising compared with television advertising. If they can't make a go of it they deserve not to be in business. They've got everything going for them."

Shah's advertising rates are remarkably low. A full page black and white ad is £4,600 at blackcard and colour is £9,600. The expected circulation is around 1.25m. The Express, for comparison, has rates that are currently set at £24,000 for a page in mono and £44,000 colour, on a circulation of 1.9m.

If Today achieves its sales target, this means that the cost per thousand (sales) is £3.80 for a black and white page, which is half the price of the Mirror at blackcard and about 40 per cent of the Express. So far Today has attracted £7m in advertising revenue.

"National newspapers are now affordable for people who could not afford them before, such as small retailers," says Ron Brown, advertisement sales manager of Today.

Colour campaigns are now a more serious possibility in national papers, says Chris Thornton, media director of Aylng Associates. "Alternative press media for reaching a mass adult audience, such as the TV Times or Radio Times, have extremely high capital costs. And in the colour supplements and magazines you're struggling to stand out in a crowd."

The interesting question

comes if and when existing

papers do cut their rates, and the tussle starts to hang on to advertisers' budgets at the old levels.

Papers will be leaning on

advertisers to maintain their

investment and offer better

value for money."

Besides price, new technology gives Shah the edge in his facility to offer full colour advertising and great speed.

Tactical black and white

advertising familiar enough

but tactical colour is unheard

of," says Brown. "The Mail, the Express, the Star offer colour

but their copy dates tend to be

six weeks in advance, maybe

four and a half at a pinch.

Our lead times are five days in

advance and if people forego

the proof stage, it can be cut

down to two hours in advance.

The concept of tactical colour

means food retailers, for

instance, can react to some-

thing that has happened the day

before."

Vibrant

"The arrival of full colour could revitalise the sector, making it vibrant, and the place to be," says Chris Ingrams of media independent Chris Ingrams Associates.

"Alternative press media for reaching a mass adult audience, such as the TV Times or Radio Times, have extremely

high capital costs. And in the

colour supplements and maga-

zines you're struggling to stand

out in a crowd."

Mike Yerushon of Yerushon

Media strikes a cautious note.

"It doesn't follow that because colour is available it will be used. Unless it adds on circulation there's a question about its value." Also, "it's hard to get good colour quality say on food in the press whereas it is so good on television."

Roger Eastoe, sales director of Mirror Group (which has recently announced a two year plan towards full colour production), is bullish. "Newspapers have been under-rated for the past 25 years. They've not been seen as creative as television has, and it's tougher to do good ads in black and white. But when newspapers can offer colour at realistic prices it'll be too good for every marketing manager to turn away."

"No longer will advertisers have to work in monochrome (whether the BBC goes ahead or not) nor is there's a real alternative. The food/beer/confectionery market that spends almost entirely on TV has been denying itself a wider audience. Because we don't just watch TV, or just read a paper, we're all multi-consumers of media."

But national newspapers too are losing a monopoly of sorts. In the increasingly competitive climate, advertisers are going to find themselves hotly courted by a variety of press salesmen working on the basis of price and audience. Newspapers themselves will turn advertiser, and ginger up their promotional budgets — already sizable. The Express is planning an £8m splurge in the spring.

The Mirror Group has just launched a £2.8m advertising campaign. Last year, according to Media Analysis Expenditure (MEA) figures, the Mirror spent £2.7m, the Express £1.9m, the £1.2m, the £1.1m, the £1.0m, the £0.9m, the £0.8m, the £0.7m, the £0.6m, the £0.5m, the £0.4m, the £0.3m, the £0.2m, the £0.1m, the £0.0m.

The general view is that national papers will be fighting for existing monies, that the cake won't dramatically expand. "It's unlikely that there'll be a new influx of new revenue or new readers," says economist Harold Lind.

The good news is that advertising revenue generally is rising at an all-time high. Last year saw a 3 per cent increase in real terms over 1984 and the Advertising Association predicts 1986 will be better than that. Last autumn Fleet Street enjoyed a buoyant revenue period, "probably the best since the ITV strike in 1979," says agency Davidson Pearce.

Heavier spending from retailers (especially DIY and electrical), motor manufacturers, and a hefty increase in financial services (building societies, takeovers, battles and free banking) contributed, it says, to a hard market which looks set to remain for the early part of 1986.

Among the other guys do

it

are clocks and telephones from Time, binoculars from Sports Illustrated, and waterproof shower radios from Newsweek.

Costing from \$5 to \$8 apiece, these premiums require a substantial investment by the magazines which already consider low initial rates to be less

leaders.

Besides competing with each

other, the mass circulation publications, the smaller magazines may reach all of America's 75m households through Publishers Clearing House and American Family Publishers, according to consultant Kathleen O'Shaughnessy.

The two companies advertise dozens of magazines in each mail shot to get people to send back their pre-

registered names in case they want to receive them at much as \$10m. Through legally, winning cannot be continued in buying anything, the cashew-wormed come-on encourages sales for dozen of magazines, which are listed in a colour sheet of slick-and-paste offers.

The average subscription price is \$12, of which the sweepstakes companies take as much as 90 per cent, amounting to a total of about \$50m each a year.

Considered masterpieces of direct-mail appeal, the sweepstakes use computers to put the names of 50m households in bold letters through a window in the envelope, with all kinds of writing on and in the envelope to interest the recipient.

The basic of the appeal, says writer Tom Owens of Publishers Clearing House, is to address the "American dream . . . with words like

"miracle," "new," "lifetime."

With a top prize that has escalated to \$10m and intense advertising that begins right after Christmas (when network rates go down much as 25 per cent), magazines have been won from the competition which American Family Publishers started by Time Inc and McCall's in 1975, brought to the field. Trying to capitalise on post-Christmas cheer and good feelings, the sweepstakes keep up a barrage of advertising in the first month of the new year, after which the magazine business gets an idea of its position for the rest of the year.

US magazines

Outbreak of gifts lures subscribers

BY FRANK LIPSIUS

BY CHANGING one letter in the title of its arch-rival to produce the headline "Business Week," Forbes isn't. Forbes magazine is advertising its prosperity in the midst of 1986 in the number of US and foreign non-trade magazines "people have so many more options to read," comments David Leibenthal, vice-president of advertising agency N. W. Ayer. "And mass magazines are the places consumers are saying 'I can cut back.'

Lacking the resources of the mass-circulation publications, the smaller magazines may reach all of America's 75m households through Publishers Clearing House and American Family Publishers, according to consultant Kathleen O'Shaughnessy. The two companies advertise dozens of magazines in each mail shot to get people to send back their pre-registered names in case they want to receive them at much as \$10m. Through legally, winning cannot be continued in buying anything, the cashew-wormed come-on encourages sales for dozen of magazines, which are listed in a colour sheet of slick-and-paste offers.

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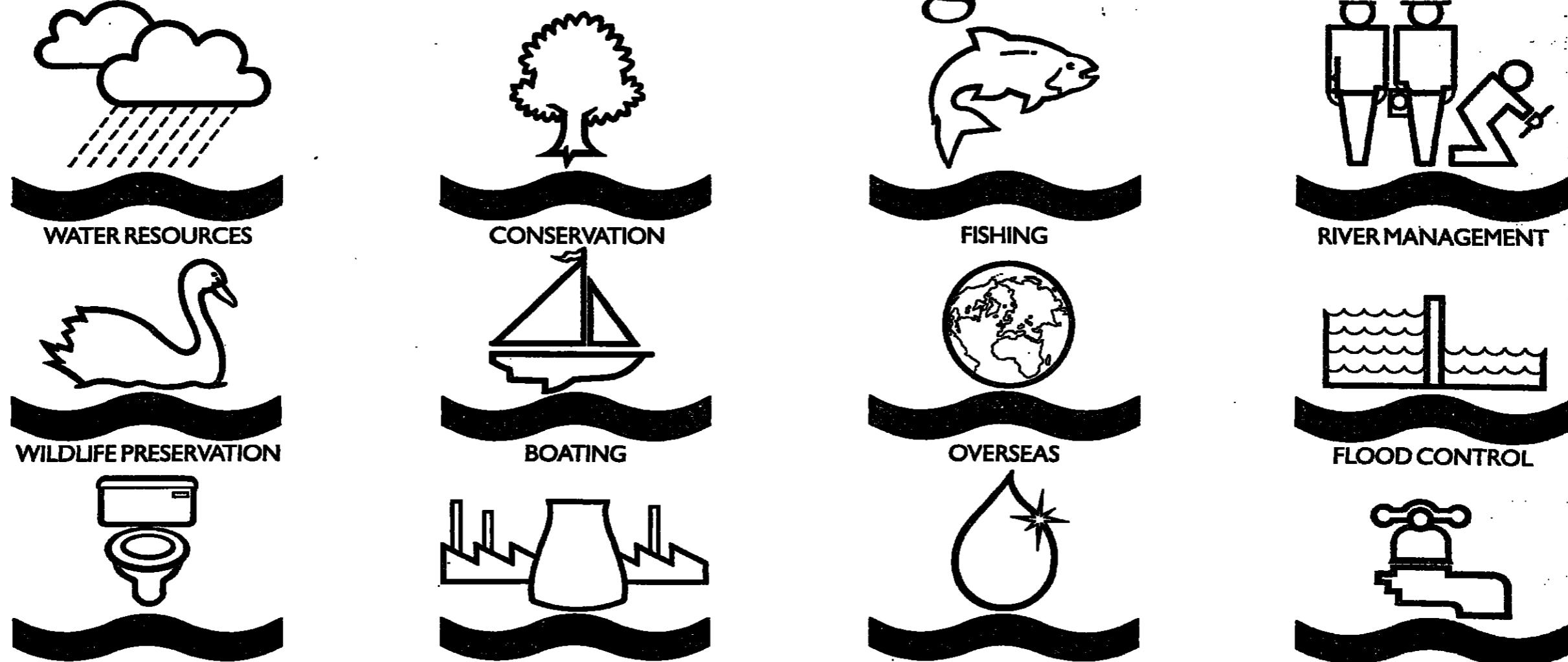
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There's more to running water, than running water.



Every day in Thames Water's 5,000 sq mile area, 11.5 million people are supplied with 1,000 million gallons of fresh drinking water. We then take away and treat almost as many gallons of sewage — double during storms or flooding.

Of course, there's more to running water than keeping the facts and figures flowing. Thames Water is planning and building for all

tomorrow's needs. Every year demand for water increases by over 7 million gallons, which means developing new resources, building more reservoirs and constructing and maintaining a bigger and better distribution system...

Thames Water is also responsible for Land Drainage, Flood and Pollution Control, Environmental Conservation, Navigation

on the River Thames, as well as the provision and maintenance of Recreational Facilities.

This means more families are again enjoying the Thames. The salmon are returning and are again leaping the weirs, favourite birds are once again nesting and new species of plants are being discovered. Our achievements and expertise are

respected and exported worldwide.

Only by the efficient management of the total water system can Thames Water best serve your needs, now and in the future. It is by Thames Water running water, that these benefits become clear. Thames Water, Nugent House, Vassar Road, Reading RG1 8DB.

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THE FOLLOWING COMPANIES PROVIDE WATER SERVICES IN CONJUNCTION WITH THE THAMES WATER AUTHORITY. LEE VALLEY WATER • COLNE VALLEY WATER • RICKMANSWORTH WATER • MID SOUTHERN WATER • EAST SURREY WATER • NORTH SURREY WATER • SUTTON DISTRICT WATER • ESSEX WATER

TECHNOLOGY

Out of the fryer... into the microwave

A SMALL British company that made its name with a microwave "cooking" line for the continuous vulcanisation of rubber has developed a similar process which could offer considerable cost savings and new marketing opportunities for the food industry.

Magnetrone is looking for partners to help it develop its idea for producing expanded snack foods like Quavers, Wotsits and Spanshops. A machine which it claims is cheaper and cleaner to run, more energy-efficient, and about half the size of conventional equipment.

Mr John Milton, sales manager, claims he has had 40 direct inquiries from food manufacturers of all sizes since the prototype was unveiled to the industry four weeks ago.

The pilot plant is now performing test runs on raw materials supplied by interested companies.

"We had a sample in the other day that looked like a strip of shoe leather. It came out looking like a cucumber," he said.

While there may not be much of a market for a cocktail snack the size of a cucumber, Mr Milton is optimistic about the prospects for magnetrone's scaled-down version of the plant now on test at the company's Leicester works. It consists of a conveyor to carry snack pellets first through an infrared pre-heating chamber which raises the producer's temperature to a little below 100 deg C. The process is completed by microwave bombardment which puffs up the snack and dries them ready for packing.

Mr Milton claims the process offers several advantages over conventional methods:

• The microwave process does away with the high-temperature, deep-fat frying traditionally used to puff up the snacks. Mostly, machines based on maize, potato, other starches; the basic pellets are expanded and given their characteristic light texture by exposure to high temperatures which rapidly vapourise residual water in a "flash" of steam.

Consumer tastes are moving towards lower fat consumption and oil-free processing could reduce manufacturing costs and offer hygiene advantages to processors.

• Without fat, the products could have "almost infinite" shelf-life, Mr Milton claims. This would help improve

SNACK FOODS constitute one of the few strong growth sectors in the European food market, says the market researcher Frost and Sullivan.

Manufacturers and their suppliers must be prepared for rapid change and for a broadening of their traditional base, the company said in a report last year.

"This is one sector of the food industry which has good margins, where demand is expanding and where the risks and rewards are commensurate."

Even in Britain, where annual snack consumption of

marketing prospects in hot climates where candidacy is a problem with high-fat products.

Energy costs are much lower than in conventional plants. Magnetrone, which aims to develop the prototype into a 25kw machine costing £50,000, would use only £3 of electricity to produce between 200kg and 500kg of snacks an hour, Mr Milton calculates.

Heating fat is much more expensive, he claims.

• Fitted with a compatible weigher-packer, one unit would be only 10 metres long, compared with 15m to 20m for a conventional line including deep fat fryers.

• The new process could also be more flexible. Fried snack

BY CHRISTOPHER PARKES

products usually have flavour enhanced added after cooking, to save tainting the fat. In the Magnetrone process the pellets can be prepared with flavor already added.

There are some disadvantages, however. The cooking oil, which may account for up to 30 per cent of the weight of the finished product, also contributes greatly to the taste.

This, Mr Milton feels, is a problem which food manufacturers and oil-free processing should be able to overcome. Food technologists might also have to adjust some of the basic pellet recipes to get the most out of the microwave process.

He claims results with maize-based products are "brilliant—better than oil," with expansion rates of up to 1,600 from the

3 kg a head is approaching the 4 kg level of the US, the company calculates that sales will grow 5 per cent a year until 1991. Average EEC cost is 2.5 kg a head.

For the future, the company said, new snack food introductions would have to meet the following criteria: Healthy image; reduced calorie content; innovation to keep up with consumer demand; long shelf-life; ready for instant consumption.

Snackfoods in Europe, published by Frost and Sullivan, Tel: London 468 8377, New York 212 233 1080, Frankfurt 59 01 36.

basic pellet. But potato bases have proved tricky.

Mr Milton has no qualms about possible safety hazards in industrial applications of microwave processing.

Consumer acceptance of microwave cookers in the home and in cafes, pubs and restaurants has worked greatly to the advantage of the company, he says.

The company's most recent big order was the installation of three 120 kw microwave de-freezing lines at Anchor Foods, Swindon, Wiltshire, with APV Parafreeze of Theford, Norfolk, for treating frozen New Zealand butter before packaging. Each line can bring seven tonnes of bulk butter from -18° C to +1° C in an hour. Magnetrone's equipment is widely used in the meat industry to accelerate defrosting. It also supplies vacuum driers for the confectionery industry.

One of its machines, originally installed near Norwich for sterilising imported bone meal, has been adapted to flash heat barley. The process gelatinises the starch in the grain, greatly increases its digestibility and improves the conversion of feed to meat in livestock.

Magnetrone's success with its venture will probably depend greatly on the food industry's willingness to make adjustments to recipes and take on board the new technology. The company also has to take into account the reactions of the many large food machinery companies already exploiting this growing trade. Several are believed to be working along similar lines to Magnetrone.

The neutron is a large heavy

fragment with no electric charge, so neutron beams can penetrate deep into a specimen under observation. A beam of visible light illuminates only the surface, as in the familiar optical microscope. Electrons in an electron microscope will penetrate deeper, a few microns, but wreak havoc with the specimen at high power, because their negative charge carries radiation damage.

Neutrons can penetrate without damage, many centimetres in the case of Isis. This is the secret of the scientific success.

Here for once is a tool born of basic science which has clear relevance to problems at the forefront of progress in engineering. Italian engineers recognise this better than their British counterparts, the Isis scientists say.

Isis is a spin-off from "atom-smashing," the science of particle physics, which uses accelerators to generate the powerful beams which break atoms into their component parts. Such beams, focused on the right target, can generate a second beam of neutrons beamed from the nuclei of the target's atoms.

It was the Egyptian goddess who made a name reassembling parts of her lover which had become scattered in battle. Isis, the name of the microscope, has been built partly by cannibalising old atom-smashers. It took seven years to build, cost £60m

At last, a tool born of basic science that is relevant to progress in engineering

IF THEY was a pair o' patent double million magnifying gas microscopes of hextra power, I might be able to see through a flight o' stairs and a deal door." —Punchick Papers, Charles Dickens

OUT OF THE BACKROOM

by David Fishlock



Prof. Alan Leadbetter

science programme, maintains has been chronically underfunded from the start, in relation to its value to science and advanced technology.

On his own initiative, Prof. Leadbetter has already organised a mini-collaboration in which the EEC, France, West Germany and Italy are contributing about £500,000 to use Isis neutrons to make "the world's best source of muons" to explore magnetic fields.

Prof. Leadbetter, a chemist and visiting professor at Cambridge, is convinced that when industry awakens to the value of Isis, it will also want to buy a share of its neutrons.

He already collaborates with the Harwell laboratory next door, where Dr Colin Windsor uses neutron scattering extensively to study nuclear industry problems, and increasingly on behalf of other clients, for example to investigate cracks in gun barrels for the Defence Ministry or in offshore structures for the Energy Department. Dr Windsor sees Isis as a natural extension of Harwell's own neutron beam facilities based on its research reactors.

Prof. Leadbetter also collaborates with Reading University, where Dr Roger Stewart of the J. J. Thomson Physical Laboratory has been studying the failure of superalloys used in jet engines. Dr Stewart can follow the life cycle of a fracture, from the moment a void appears at the grain boundary inside a red-hot turbine blade, through the coalescing of voids into a crack, to the final rupture.

A few sophisticated industrial scientists, such as the Esso chemists at Abingdon nearby, are already bringing their own neutron experiments and hiring time. But the kind of industrial challenge which most excites Prof. Leadbetter is the one opened up by Rolls-Royce scientists at Bristol, in collaboration with Bristol University.

Rolls-Royce is sufficiently impressed to be considering a three-year development programme which would involve running an engine in the path of one of Isis's beams. If it is successful in mapping its temperature in three dimensions, the company wants to miniaturise the technology of Isis so that it can put a neutron microscope on its own engine test beds.

SYSTEMS DYNAMICS ANNOUNCE

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Access to video disk made easy

FOUR EUROPEAN companies are co-operating in a project funded by Esprit that will allow users armed with a videodisk player and a personal computer to have access to pictures and voice stored on the disks.

The project partners are the BBC, Philips, Logics and Societe Europeenne de Propulsion.

People will be able to gain access to a wide variety of images and data in easily comprehensible form without the technical, psychological and cost barriers imposed by conventional computer-based systems.

The basis of the work will be the BBC's Domedisk project, which provides users and media specialists about the UK. The Esprit project is more widely based and will allow systems to be developed for education, training, point-of-sale and other areas.

An automation control system

AUTOMATION Intelligence of Stevenage, Hertfordshire, has developed a control system able to integrate machine tools, robots, machine vision systems, measurement systems and materials handling into a fully flexible operation.

Called Cellmate, the system provides process co-ordination inside a manufacturing cell based on a process planning programme that can be created on the shopfloor at a portable console, or off-line on another computer.

The system can be adapted for factory, communications and distribution networks. It can be interfaced to any existing programmable CNC robot or cell station controllers capable of remote operation via data links.

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THE ARTS

Gallery Notebook/William Packer

An anthology of British drawing

It is four years since Gillian Jason opened her gallery at 42 Inverness St, NW1 (just across the road from the Camden Town station) and her taste and judgement has grown with her exhibition. From time to time she shows the work of living artists, but her special field is modern British art of the earlier 20th century, and her current show of drawings, *Pencil, Pen and Brush* (until February 15) is almost as characteristic in its quiet interest and distinction.

Many of the artists we would expect to find in such an anthology are included—Bomberg, Rennings, Bell, Spencer, Grant, Lamb, Bell, Dobson, Roberts, Merton, Burra, Gertler. But always, which is the anthropologist's art, it is the less familiar delight that spares such expected pleasure. Frances Hodgkins' landscape drawings and watercolours are as strong as anything in the show; Edward Ardizzone as delightful as he is familiar; yet underrated as a serious artist; and Barnett Freedman emerging again as one of the very best of our modern illustrators.

A small but choice retrospective of the work of Philip Wilson Steer has been arranged by the Fitzwilliam Museum in association with the Arts Council and (for the catalogue) Associated British Foods (Cambridge until March 31, then to Scunton-Trent, Newcastle and Bradford).

The Steer exhibition at



"Trees" by Howard Hodgkin (1920)

The Mercury Gallery in Cork Street is full of paintings by Anne Redpath (until February 22) who died in 1965 at the age of 70 and is with William Gillies, a key figure in linking the work of the New Boys and the Old Masters. Colours of the early 20th century in the contemporary Scottish School.

But this is less an historical exercise than a straightforward and wonderfully hedonistic celebration of rich paint, beautiful surfaces and strong images. The work dates from her last 20 years, when her power and authority as a painter were fully set and her course clear. Her expressionism is natural and unforced and no

less passionate for being charming and decorative. As a painter of still life she has few peers in her own time and bears comparison with the best. The large, hot painting of a pot of blue flowers proffered high on a red tray, which dominates the show, would grace any national collection.

Around the corner at the Benjamin Rhodes Gallery, in New Burlington Place, off Savile Row, a young painter of the figure and modern conversation piece, Paul Gopalkhurhury, is showing his latest work (until March 15).

He is an ambitious painter simply by virtue of the problems he sets himself, for to paint what he does in the way he does is to accept and challenge the greatest tradition in Western art. The overall impression is strong, but unfortunately it does rather more to demonstrate that the tradition is dead, as too are all the established tests and standards.

The difficulty he has with his figures is not so much in their drawing and in the handling of the paint—though we would have more confidence in them were other things more surely carried through

and understood—as in their physical relation to the space in which they are set, and thus to each other and the things around them. The spaces simply do not work by any conventional pictorial logic. The scale of the chair fails to match that of the figure. Either side of the table sit figures who do not even share the same physical space. And in none of the work is there any sense that the space has been deliberately and disturbingly distorted. It is all a matter of technical organisation which in itself is not difficult to master. Back to the drawing board.

Medea/Theatr Clwyd, Mold

Martin Hoyle

In more ways than one, Toby Robertson's studio production of *Medea* for Theatr Clwyd's 10th anniversary season contrasts black and white. Four entrances to the octagonal acting area are draped with sail-like sheets. Besides fallen leaves, the white floor is scattered with fragmented sculpture and instruments of the same colour.

The predilection of the barbarian princess sacrificing country and family for love of the foreigner who now rejects her, and a society that despises her, is underlined by Eileen Atkins, who is as conscience never for a moment in doubt.

Why no producer worth his salt has given Miss Atkins her due of production and brought her to London to keep Maggie, Glenda or Vanessa company is a mystery. She is in their league for sheer intelligence alone. No other actress builds so firmly on common sense and clear-eyed observation. Even when quietly impassioned, her Medea is eminently reasonable. "You need not fear me," addressed to Clifton Jones' wheelchair-bound Creon (a traditional uniform), is frank, smiling and plausible. "I've thought of so many ways to kill them I'm in a loss to choose." In a conversational "Well now, suppose them dead . . ." she muses, brisk, practical and thoughtful.

Taking her cue from the Nurse's complaint about the great, this Medea is dominated as much by pride ("I will not be mocked," she snarls) as by the thought of becoming a laughing-stock to her intellectual superiority to this primitively splendid society. As by grief. She convives in mother love as well. The two children are irresistible screen stealers, especially the one who kept politely coughing into his hand as his mother agonised over whether to kill him. Her intellectual superiority to this primitively splendid society is never in doubt.

As yet she convinces less in the sterner operatic moments. On hearing of her rival's hideous death from Leo Wringer (excellent as one of those last minute messengers whose accounts of tragedy must keep up the play's conclusion buoyed up) she cries, "This is the best news you could bring" too much like a prefect hearing of the house-hockey victory. She lacks the lust for revenge whose motto is "rage conquers all as conscience never can" (had Hamlet been a girl, one feels, Shakespeare's play would have ended quickly and bloodily).

The final coup, when per- cussion crashes, a black pall falls from above and Medea hovers on high in smoke, flanked by her children's corpses, finds her strained, Miss Atkins' performance is anchored inescapably in humanity. As yet this means effort and compromise with the superhuman Medea but pays rich dividends in the constant illumination of *Medea* the human.

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Peter Stein directs WNO's new Otello

The German director Peter Stein makes his British debut with Welsh National Opera when his new production of Verdi's *Otello* opens at the Cardiff New Theatre on February 27.

The title role is taken by Jeffrey Lawton, Desmond de Hellen Field and Iago by Donald Maxwell. The conductor is Richard Armstrong, the designs by Lucia Fani, costumes by Moidele Bickell.

WNO's spring season opens in Cardiff on February 26 with a revival of Liviu Ciulei's production of *Cost Fan Tute*, and Andre Serban's production of Bellini's *I Puritani* returns to the repertoire on March 7.

Benjamin and Turnage/Elizabeth Hall

Dominic Gill

The London Sinfonietta's Stravinsky programme on Tuesday evening—the Octet, a group of songs, *Ragtime* and *Reverie*—was conducted by Diego Masson, and interleaved with two new works by young British composers.

George Benjamin (b. 1960) played the first complete performance of his own *Three Studies for solo piano*. "Fantasy on Lambic rhythm" is the newest and longest: there is a Skryabin-esque urgency to its delicate cloud-formations, from which a more patently urgent momentum emerges. At the climax there is a rough and quite "metal" metal, which I found less convincing: a bit self-conscious, somehow out of

manner. "Meditation" has

Haydn's name woven into its texture like a motto, quiet and gentle, very effective (it's a movement in the 25th anniversary of 1983). "Reverie" is a happy, buoyant joke that has Debussy written all over its wings (and patiently lurking in them)—neat, accomplished and (a little determinedly) amusing. Stylish performances from the composer.

Mark Anthony Turnage (also b. 1960) *On All Fours* is scored for 12 players and a variety of instruments including electric piano, alto sax, and medium Brake Drum. For all that, and for all its punning title, *On All Fours* has the impact of, and presumably the intention to, be a very serious

piece, lightly and admirably textured, but unusually complex in its inner relations and resonance. The single movement is divided into *Prelude*, *Alemande*, *Gigue* and *Sarabande*, separated by four *Refrains* and a *Chorale*. The working is tight: there is no loose thread. In 15 minutes Turnage suggests a surprising, and gratifying, number of possibilities, scans them briefly but searching, and passes to the next. The slow, sombre *Sarabande* which ends the *Reverie* I thought striking, and extremely beautiful. The Sinfonietta should include the piece in another programme soon: it will repay careful listening.

Anyuta/San Carlo, Naples

Freda Pitt

Just a year after his previous visit, for a reworking of a miscellany seen beforehand with Bolshoi dancers in Paris, Vladimir Vasiliev is back in Naples, providing the San Carlo opera house with its biggest ballet success for many years.

Again he has devised a reworking, but this time on a more elaborate scale. *Anyuta*, based on a Chekhov short story that is conveniently printed at the end of the programme-book, begins life as a baller for Soviet television lasting about 45 minutes. It is now presented as a two-act piece to fill a whole evening. Although a great deal of care has evidently gone into the amplification, Vasiliev has not succeeded in restructuring the work in such a way as to conceal its derivation.

While the story, which maintains a tone of detached irony almost throughout—not far removed from the cynicism of a Maupassant—opens with the wedding of the young and pretty but moneyless girl of the title to an elderly, charmless, comfortably-off and obsessively ambitious bureaucrat, Vasiliev has the wiles of a heartless coquette convincingly at her disposal. A few restrained passes of dancing consist of *pas de deux* for Anyuta and her manifol

ders, who all partner her well in a wide range of lifts.

Valery Gavrilin's music, which starts off, before curtain, with reminiscences of Prokofiev's *Cinderella* and thereafter degenerates too often into a strident *sub-Spartacus* vein, repeats itself even more often than does the choreography and it can hardly be judged more than functional.

Julie Wilson/The Ritz

Michael Coveneen

Julie Wilson is the nearly rare but delightful duet from *Strike up the Band*, "Soon"; Porter (an ultra-witty gambling song from his first big success *Fifty Million Frenchmen* and "It's All Right with Me"; and Rogers and Hart's "Keep My Love Alive," a brilliant number for a much-married matron, in a *Conrad* five days after which opening Hart dropped dead.

These are real collector's items and at the half-way stage Miss Wilson sits on the piano to deliver one of Coward's least-performed but most affecting and personal songs, "I Travel Alone." Then a rousing display of controlled dynamics and theatrical bravura (a blood red and jet black box, now) for "Mack the Knife" and a superbly organised selection from Sondheim's *Follies*, notably the lubriciously wistful "Can That Boy Foxtrot" and the showbiz survivors' hymn, the song that replaced "Foxtrot" on the road, "I'm Still Doin' It."

The accompaniment to the piano (and in voice for "Soon") is by Billy Ray. It is simply magnificent, a model of how technical virtuosity, tempered with musicianship, tact, can both support and illuminate a true vocal artist.



Julie Wilson

Jérusalem/Theatro Regio, Parma

William Weaver

Increasing regularity for Don Carlo, now regularly presented in the leading opera houses, has drawn attention to the "Verdi" Verdi. Though *Les Vêpres siciliennes* is still given almost always in Italian translation it is nevertheless becoming ever more popular.

Now opera-lovers are being given an opportunity to consider an even greater rarity, *Jérusalem*, the work with which, in 1847, the young composer made his debut at the Paris Opéra (not, of course, his Paris debut: several operas had already been performed in the original Italian in the French capital).

In 1984 Massimo Bogianckino revived the work at the Opéra, where he had also revived French works by Rossini. And now *Jérusalem*, in French, has been mounted in a full-length production, ballet included, at the Teatro Regio in Parma.

The Regio is a small theatre, not ideally suited to a grand production in the French style, but the defects of this *Jérusalem* were not matters of scale. The sets devised by Fiorenzo Giorgio (also responsible for the acceptable but unremarkable costumes) managed to create an impression of spaciousness, even grandeur, and were only occasionally confusing.

The veteran Cesare Siepi, though his top notes were understandably strained, sang with great style and authority, and with rock-solid low notes that would be the envy of singers half his age. The smaller parts were only occasionally confusing. It was the staging of Renzo Giacchieri that caused bewilderment (was it the more the more master-of-ceremonies figure, in a white alb, who occupied the centre of attention, as if he were the protagonist?) and, in the harem scene, irritation.

The decision to include the lengthly ballet was certainly right—if you are going to do a new opera, do it complete—but the choreography by Giuseppe Carbone, with its implausible jokes, was certainly wrong. It

is hard for Westerners to consider Arabs comical these days. In the old books on Verdi, *Jérusalem* is usually treated briefly, as a pot-boiling remake of *I Lombardi*. Julian Budden's authoritative study has us right on that point, and we can now enjoy this French piece on its own considerable merits, admire its (fairly) credible score, its coherent and elegant score.

At times Donato Renzetti conducted as if these were indeed *I Lombardi*; French grace was swept away by Risorgimento fire. But it is hard to criticise enthusiasm and Renzetti's clear love of the music was reflected in the impassioned interpretation of Veriano Luchetti. The role of Hélène was sung on opening night by Katia Ricciarelli; for the performance I attended the soprano was the young Antonella Manetti, a Parmigiana of some charm but unsteady voice.

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What sort of ride would you have in Hanson's convertible?



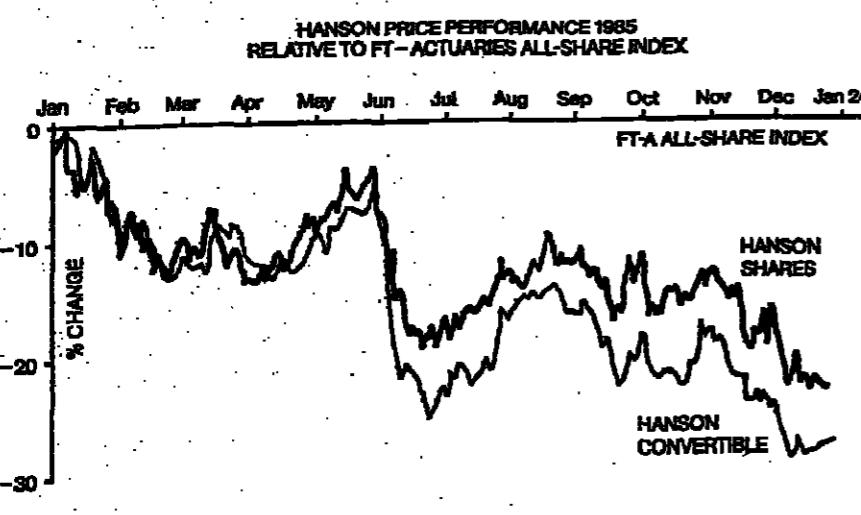
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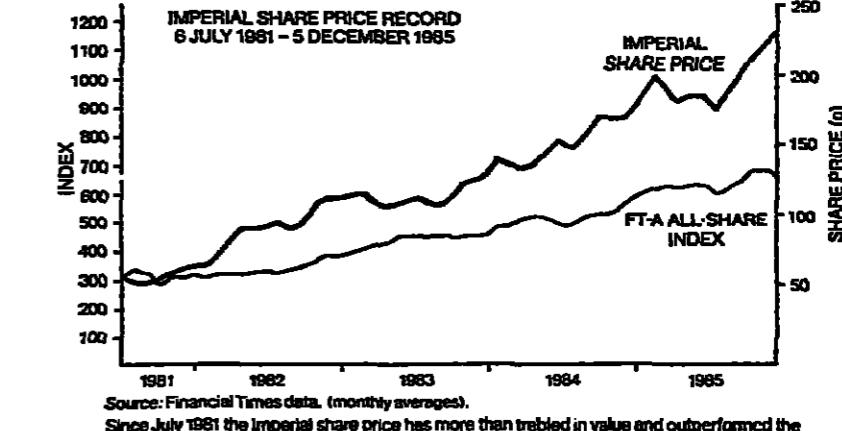
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Thursday February 6 1986

New phase in debt crisis

MEXICO'S flight in the summer of 1982 signalled the onset of the debt crisis in Latin America. Now, with the catalyst of sliding oil prices, Mexico is once again cast in the unwelcome role of lead actor in a new, dangerous phase of trying to tackle the region's \$350bn foreign debt.

As underlined by last week's meeting of the presidents of Mexico and Venezuela, these two countries are the most vulnerable to a fall in oil prices. For each fall of one dollar in the price they lose \$550m and \$300m respectively in annual currency inflows. Their calculations for both economic development and debt service this year have been thrown out of the window by the latest oil price tumble and their alarm is understandable.

In calling for an emergency meeting of the Cartagena Group, which comprises the 11 main debtor nations of the region, these two leaders have exercised one of the few options that might have an impact on their own electorates and in the eyes of the international financial community.

The Cartagena Group meeting will be attended only by foreign Ministers and will further break tradition by taking place for the first time outside the region in Washington over the weekend. These are good psychological tactics, exposing Latin America's concerns on the doorstep of the International Monetary Fund and the Reagan Administration, now committed to the Baker Plan to ease lending countries' debts. However, there is a danger in the present climate that Latin American debtors will find themselves pushed to adopt more radical postures, from which it will be difficult to back down.

Frustration

In nearly two years of existence the Cartagena Group has sought a constructive dialogue with the main industrialised governments, international financial institutions and the commercial banks. The disparate views and differing national needs of the Latin American debtors may not have been fully co-ordinated but some basic parameters have been established. The banks agreed that the formation of a debtors' club is counter-productive and, at the other end of the scale they have accepted, in some cases very reluctantly and not very publicly, that the IMF does have a role to play as guardian of economic orthodoxy.

A dry policy for water

BRITAIN'S privatisation programme has attained a moment that could never have been predicted. No part of the public sector, it appears, is now sacred. Five years — even two years — ago, the idea that the Government might attempt to sell the country's 10 water authorities would have seemed laughable.

Water, it would have been argued, is a national resource and a natural monopoly; it must remain in public hands. Yet yesterday's white paper has set a tentative timetable for the privatisation of the authorities. Water, than again, is not the only privatisation programme into uncharted territory. There can be no pretence that he sale will in any meaningful sense promote competition in the supply of water. So how can it be justified? Sceptics will say the real motivation is cash: part of the nation's infrastructure is up for sale to finance tax cuts.

The loot at stake is remarkable. The Government has staked upon its public assets worth far more than British Airways and quite safe from US lawsuits. Thames Water (the jewel in water's crown) alone should yield £1bn; the rest, if they can be marketed, a further £2bn-£3bn.

Heritage

The marketing might not be as difficult as is sometimes imagined. Water executives argue that the industry has a huge and largely unappreciated Victorian heritage. There is considerable over-capacity, reflecting the fact that the industry's land and infrastructure needs were assessed in the steam age when manufacturers' appetite for water was much keener.

Things were improved so that a third of the nation's water no longer leaked away, fewer reservoirs would be required; many are already unused. In other words, private investors might be attracted even to the run-down authorities by the prospect of asset-stripping (especially land sales) on a large scale.

It would be unfair to pretend that sale receipts are the Government's only motivation. Ministers, such as Mr John

IT LOOKS as though Mr Nigel Lawson — through his proposals for personal tax reform — may be about to do a "Kenneth Baker". Emulating the Environment Secretary, the British Chancellor is shortly to issue a discussion paper containing plans so contentious and implausible as to render eventual implementation improbable.

Mr Baker's implausible scheme was, admittedly, foisted on him. It involved turning the fiscal clock back several centuries and replacing domestic rates with a poll tax — the sort of feudal levy Henry VIII might have approved.

Mr Lawson believes passionately that tax allowances should be transferable between marriage partners. The tax system, he told the Conservative Party conference last autumn, is "disfigured" because wives who stay in the home cannot transfer their allowances to their husbands. The scheme for transferable allowances is to be set out in detail in a long-delayed green paper now expected on March 18th (Budget day). The main elements were laid out in last year's Budget address.

This said that every adult would get the same standard tax allowance irrespective of sex or marital status. Husbands and wives would be taxed separately and (more importantly) in different amounts. But if either was unable to make full use of his or her allowance, the unused portion could be transferred to the other.

Absurdities

At first sight this may sound an admirable scheme. It would, after all, eliminate absurdities in the present matrimonial tax regime, which dates from Napoleonic days. The symmetrical treatment of husband and wife would replace today's blatant sex discrimination: under existing law, a wife's income is regarded for tax purposes as her husband's; he is legally responsible for the joint return.

A standard allowance for all adults would also sound a long-overdue death knell for the bloated married man's allowance (MMA). Just by walking up the aisle, a man can qualify for an allowance that is almost 1.6 times the single allowance — in 1985-86, £3,455 against £2,205.

Under present rules, married couples fall into three arbitrary categories. In the traditional family, where only the husband works, a couple gets only the MMA. If both spouses work, the couple gets 2.6 times the single allowance — the MMA plus the wife's earned income allowance (technically a concession granted to the husband).

Oddest of all, in a "role reversal" family where only the wife works outside the home, the couple still receives 2.6 times the single allowance — so that the Exchequer did not lose money. Financial neutrality would imply a standard transferable allowance of £2,400. Married couples who both earned would then lose £250 a year; single earner couples, £350.

Reform could be contemplated only, as Mr Lawson has conceded, on the basis of "no cash losers". This would mean closing the yawning £1250 gap between the MMA and the single allowance by raising the latter. The cheapest option would be to freeze the MMA in money terms, so that inflation ate away its real value, while simultaneously over-indexing the single allowance.

Soviet PM thaws Davos

And now — the Ryzhkov Show. The Soviet Communist Party leader, Mikhail Gorbachev, has already proved himself a top public relations performer in the West. But he will have to look to his ratings with the arrival of a new media star: Nikolai Ryzhkov, the Soviet Prime Minister.

After a live two-way television transmission yesterday, Ryzhkov in Moscow directly applause from hundreds of top executives gathered for an international economics conference in Davos, Switzerland. The pictures flashed on to a cinema screen in Davos's Congress Hall showed the youthful, looking, sober-suited Ryzhkov as the very model of the Russian manager.

Stated behind a large desk in his parallel office, he called upon his audience to believe in his political leadership.

As an additional bonus, political leaders in the West seemed to be present that he sale will in any meaningful sense promote competition in the supply of water. So how can it be justified? Sceptics will say the real motivation is cash: part of the nation's infrastructure is up for sale to finance tax cuts.

All this is to put the case for privatisation at its most favourable.

The experiment with independent regulation of private sector monopolies may be a dismal failure. But the performance of public monopolies was poor enough to make the experiment worthwhile. In the case of water, it should be emphasised that privatisation would not necessarily rule out desirable innovations such as a national grid.

There is no reason in principle why privatised authorities should not buy and sell water from each other and thereby even out distribution around the country. The key to this, according to the industry argue, is metering: once it can be put on water it can be treated more like a normal commodity.

There are many obstacles and some dangers ahead. Water authorities' employees are not yet keen on privatisation: they fear the loss of index-linked pensions and water-tight job security. The public will oppose metering and may not want to buy so unglamorous a stock as water. Most important, it remains to be seen whether an independent regulator can enforce the stiff environmental and health controls that will be required.

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Mr Lawson is paddling towards the wrong rapids

Michael Prowse raises some practical and philosophical objections to next month's green paper on personal tax reforms



Ashley Ashwood

working adults. Almost everybody agrees the existing regime of household taxation is begging for reform. The debate has raged for more than a decade. Sir Geoffrey Howe, Mr Lawson's predecessor, proposed an agreed standard tax allowance in 1980. The difficulty is that people do not agree what should be done. There is no sign of a consensus behind the Lawson plan.

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The pragmatists will say: "By all means eliminate sex discrimination from the code but don't risk your neck with anything more ambitious. Give husbands and wives dual responsibility for the couple's tax affairs, rename the MMA the married couple's allowance but don't contemplate a reform that would result in a radical redistribution of income." The last thing we want are millions of disgruntled losers."

The scale of potential gainers and losers is alarming. Note first that the reform could not be phased in on a "revenue neutral" basis — so that the Exchequer did not lose money. Financial neutrality would imply a standard transferable allowance of £2,400. Married couples who both earned would then lose £250 a year; single earner couples, £350.

Reform could be contemplated only, as Mr Lawson has conceded, on the basis of "no cash losers". This would mean closing the yawning £1250 gap between the MMA and the single allowance by raising the latter.

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The process would be further complicated by the need

A DANGEROUSLY unpredictable chapter in the fraught history of the Philippines opens tomorrow as President Ferdinand Marcos continues a titanic battle to hold on to 20 years of untrammelled power.

About 26m voters—almost half the population—face a delicate electoral choice: between a wily but ailing 68-year-old autocrat who, for many, is the only leader they remember; and the inexperienced but sincere Mrs Corazon Aquino, widow of Benigno Aquino, his most incisive opponent who was brutally assassinated in Manila two-and-a-half years ago.

The outcome could well bring widespread street violence, another episode of martial law, an unprecedented military intervention or an intensified Communist guerrilla insurgency. It could also bring aflowering of democracy.

Either way this ostensible battle between good and evil will affect relations in South East Asia, the regional base of the US's strategic air and naval bases at Clark Field and Subic Bay, ties with Washington and overall security.

Up to 1,000 foreign observers and journalists have descended on this divided nation to witness the climax of a Marcos-Aquino showdown which has unleashed feverish emotions. The unashamed assassination of Benigno Aquino and the economic subsequent collapse have made less is at stake than a complete self-confidence and self-reliance.

Mr Marcos and Mrs Aquino each claim they will win. Mr Marcos points to favourable but dubious surveys, and says he cannot contemplate losing. More ominously, he warns followers that his opponent "must be stopped". Mrs Aquino, aroused by enormous crowds across the country, expects people to shake off old allegiances in spontaneous support.

In the current Philippines context the contest could not be sharper. Mrs Aquino and her vice-presidential running-mate, Mr Salvador Laurel, comprise the most potent combination in the country. The opposition could put up, though not a "dream ticket"—she could use his campaign style, be her natural grace—they do bring together Mr Laurel's Unido Party organisation and Mrs Aquino's integrity and sense of mission.

The formidable power of the presidency has given Mr Marcos and his partner, Mr Arturo Tolentino, indisputable advantages. To secure votes Mr Marcos has shamelessly used his patronage, government largesse, logistical support, media access and billions of pesos in personal and party funds. His family, and especially



Mrs. Aquino: accusations

The Philippines goes to the polls

The election that may have come too late

By Chris Sherwell in Manila



Mrs. Aquino: predictions

his ambitious wife, Imelda, have worked tirelessly, even after re-election, to protect a dynamic.

Though looking lethargic and listless, Mr Marcos has returned to several parts of the country, but always under heavy guard. Every night he has returned to the safety of Malacanang, the presidential palace.

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The formidable power of the presidency has given Mr Marcos and his partner, Mr Arturo Tolentino, indisputable advantages. To secure votes Mr Marcos has shamelessly used his patronage, government largesse, logistical support, media access and billions of pesos in personal and party funds. His family, and especially

prices and promised a second term after re-election, lowered tax rates and offered other tax reliefs, and signed countless economic decrees, proclamations and orders in front of campaign audiences.

The main issue throughout the campaign, however, has been the candidates themselves. Discarding the laws of libel and slander, they have hurled dirt by the hundredweight.

Mrs Aquino, growing more strident, has denounced Mr Marcos as a plutocratic Filipino pharaoh who has built a pyramid of disgrace, and called him an evil genius surrounded by unthinking clones who have run amok.

She says it is Mr Marcos who is responsible for the intensifying insurgency and the deteriorating economy. She also hints at "numerous suspect" in the murder of her husband, and threatens to put him on trial.

Mr Marcos has called Mrs Aquino inexperienced and naive, especially over her amnesty offer. He has labelled her, rather contradictorily, as a landowning oligarch and a Communist who is bent on dismembering the country.

Laterly he has affected to be more presidential, but he has been deeply hurt by charges that he has stashed wealth abroad and made fraudulent claims to be a war hero.

Intriguingly, these revelations have come from the US, where the anti-Marcos lobby has been growing ever since the Aquino slaying. The Reagan Administration has urged reforms on Mr Marcos, and he has responded belatedly, reluctantly and disappointingly. An official US delegation is observing Friday's poll, and Washington

ton's judgment will be critical in determining how subsequent events unfold.

By Monday a total of 47 people had already died in election-related incidents, and in some places intimidation has meant people are living in fear of the ballot box.

Electoral day itself could see more trouble if Mr Marcos's supporters try to rig the ballot. The Catholic Church certainly fears this, and if Mrs Aquino's supporters decide they have been robbed of victory, the threat of violence will intensify.

No one doubts that the chances of fraud are high, since few Philippines elections are clean. Phantom voters, stuffed ballot boxes, falsified returns, stolen ballot sheets and outright bribery and threats could all distort the result. Much will depend on the verdict of the National Citizens Movement for Free Elections (Namfrel), an independent watchdog body trying to make 85,000 polling places across the country.

Namfrel has been arguing with the official Commission on Elections (Comelec) on the terms of a "quick count" to indicate the likely winner in less than 48 hours. By yesterday Namfrel had made concessions which would make its estimates less reliable. Meanwhile, the official count is to be done later, by the National Assembly, which is dominated by Mr Marcos's party—and that could take weeks.

With ministers, governors and mayors under orders to deliver the vote and thousands of jobs on the line, Mr Marcos is counting on favoured loyalists to see him through. Certainly he can expect to win in his own stronghold of northern Luzon.

Unsurprisingly, the Philippines' neighbours in South East Asia are watching the election with bated breath. For the US, which sees the Philippines as a strategic major sea lane between Japan and the Gulf, a delicate situation is made even trickier by memories of Vietnam and makes recommendations as to what should be done.

Washington wants progress along the road to political and economic reform in order to undercut the insurgency, which is why the Reagan administration has increasingly distanced itself from Mr Marcos.

The US is widely believed to have encouraged this election, but for all the revelations out of Washington, says only that it is ready to work with the winner of a free and fair poll.

All this explains why the election, which technically was not due until 1987, is being described as the last chance for a moderate alternative in the Philippines. Some people are already too late to see that the revolution has started. But the election could also mark a revival of democracy in the Philippines in so far as voters have had genuine alternatives and now face a real choice.

Unfortunately, it is a choice which ought to have been offered five years ago when Mr Marcos finally ended almost nine years of martial law.

Instead, the Philippines is confronted by an election which, conceivably, no one can win.

Mr Marcos, who now appears destined to be pushed from power if he does not die quickly or leave of his own accord. For him, it is surely the beginning of the end.

Samuel Britten's Economic Viewpoint will appear on Monday.

Financial strategy

From Professor D. Vines

Sir—Britain needs a recovery policy. Policy must guarantee that total spending (money GDP) will rise fast enough to reduce inflation and providing that pay and prices remain in check. But the policy must also explicitly state that the Government is not prepared to passively accommodate a renewed inflationary surge. A money GDP target states this, loud and clear.

The Government should scrap monetary targets. They are, in any case, an indirect form of GDP target. But they are fatally flawed by shifts in velocity, as asset holders shift into, or out of, the controlled assets. This will happen to MO (when banks, companies and individuals change their habits) as surely as it happened to M3.

Is the money GDP data any good? Work by Bill Martin at stockbrokers Phillips and Drew suggests that reliable provisional monthly proxies could be obtained six and a half weeks after each month, an extra lag of only three and a half over the money stock figures.

Could money GDP targets be made to work? As Samuel Brittan points out, it would be difficult to manipulate money GDP on a quarter by quarter basis, and it would be misguided to try. Rather we must aim to influence the year-on-year trend. (Attempts to hit monetary targets quarter by quarter or month by month were always only window dressing, and they were destabilising.) Fiscal policy will have a part to play in keeping money GDP on trend.

Membership of the European Monetary System is an alternative to money GDP targets? No. I am in favour of the EMS. Day by day, our monetary policy should stabilise sterling within it. But we need strategic flexibility. What if we are successful on inflation, but not as successful as Germany? (That is surely the best we can hope for.) What if our recovery is as successful that it requires more imports? Occasional realignments within the EMS will then be necessary. Without a money GDP target to give backbone to policy these realignments would destroy the credibility of policy. EMS membership, on its own is not a creditable financial strategy, and the City will not be satisfied with it.

Thus a package. No more monetary targets. Money GDP targets as a medium term framework to ensure credibility. Day by day monetary policy to keep us in the EMS, with occasional realignments. I am sure that an incomes strategy will be needed as well as (not

to then stand back and watch the destruction.

Y. Magill,
Ingleton,
Shrub Lane,
Burscough, E. Sussex.

Not purblindly pigheaded

From Mr S. Tyndale-Biscoe.

Sir—I am grateful to Michael Dixon for bringing to my attention the reference to Canon Cecil Tyndale-Biscoe in J. A. Mangan's book "The games ethic and imperialism."

In his article "How to develop the 'right personal qualities'" (Jobs column, January 30), Michael Dixon chooses my great uncle as an instance of "purblind pigheadedness," and drawing on Mangan's book describes how he "opened an English-style school in Kashmir and decided that his Brahmin pupils would 'play football'" despite the fact that their religion made them "bearded centre forward." We are told, who first kicked the ball, was forbidden to return to, and thus defile, his home, and had to go and live with relatives.

Alister Sutherland,
Trinity College, Cambridge.

My great uncle not only made his Brahmin students learn football, he also went directly against local custom by insisting that they learn to swim; he disregarded local conventions by forming them into a fire brigade; he challenged their deepest instincts by making them remove the heaps of festering shit in the Srinagar of 1890 that contributed to regular outbreaks of cholera.

In 1945 the school magazine could report that Biscoe Boys had given assistance to 172 men during the course of that year, had taken 155 diseased animals to the veterinary hospital; had tackled and killed four rampaging mad dogs; had helped 27 widows; had helped put out 15 fires and prevent looting; had been involved in 340 cases of recovering long-term and returning lost property.

I might mention that Biscoe did not in fact "open an English-style school" in Kashmir, as is suggested by Michael Dixon: he went to Srinagar as assistant to the Rev J. H. Knowles of the Church Missionary Society who had founded a school there.

This school eventually took the name of my great uncle, and continues to function to this day. A memorial to "purblind pigheadedness"! Or perhaps to the ideals and commitment to the welfare of his fellow human beings of a remarkable man, Cecil Tyndale-Biscoe.

Stephen Tyndale-Biscoe,
42, The Drive,
Roundhay, Leeds.

Letters to the Editor

Public spending and GDP

From Mr A. Sutherland

Sir—My letter (January 21) pointed out that it is nonsense to divide public spending, of which nearly half represents transfer payments, by GDP (which by definition excludes all transfers).

For the logical point is that the upper limit for public spending as a percentage of GDP is not 100 per cent.

Mr Manser (January 25) agrees that government does not consume 40-odd per cent of real output. Alas, he believes that the figure still has some significance, if GDP is looked at from the income side, rather than the expenditure or output sides. Since GDP is accounted for as a sum of entries, it would be surprising unless it could genuinely be reached by this route. In fact Mr Manser's argument rests on inconsistent definitions. He slides between government's share in "absorption" (a total final expenditure to which the corresponding income is "not the nation's income" but GDP plus transfers) and a "public sector" definition of the effects of alternative policies.

One of the marks of successful propaganda is indeed the extent to which prolonged exposure to it gets habituated.

Can we not begin to seriously discuss the genuine issues?

Alister Sutherland,
Trinity College, Cambridge.

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Stephen Tyndale-Biscoe,
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Roundhay, Leeds.

Training in the UK

The analysts' blind spot

By Eric Molyneux

INVESTMENT MANAGERS

and analysts have so far avoided much of the criticism that has been hurled at the City in recent months. However, although these gurus of the financial world may be in great demand for TV appearances and radio interviews, they are not at all popular with the authors of the recent MSC/ED report on

activity over the past five years, but low performers reported a 20 per cent decline.

On every single measure high business performance was strongly associated with a high level of training.

By showing so little interest in corporate training activity, financial analysts are not only being short-sighted but are also failing to take the whole picture into account.

Previous Manpower Services Commission reports have demonstrated that many overseas competitors spend far more of their resources on training than does the UK. The latest, entitled "A Challenge to Companies", changing attitudes to training, estimates the attitudes which have caused this and makes recommendations as to what should be done.

According to its supporters, only a landslide can ensure she is not cheated of victory by fraud.

To achieve this, radical leftists would have to spurn their leadership's call for a boycott. More pointedly, few can imagine Mr Marcos conceding non-existent.

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All this explains why the election, which technically was not due until 1987, is being described as the last chance for a moderate alternative in the Philippines.

Most people believe a Marcos victory will only be secured through cheating. If this is by a margin slender enough to disintegrate once again.

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By yesterday Namfrel had made concessions which would make its estimates less reliable. Meanwhile, the official count is to be done later, by the National Assembly, which is dominated by Mr Marcos's party—and that could take weeks.

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The US is widely believed to have encouraged this election, but for all the revelations out of Washington, says only that it is ready to work with the winner of a free and fair poll.

All this explains why the election, which technically was not due until 1987, is being described as the last chance for a moderate alternative in the Philippines.

Most people believe a Marcos victory will only be secured through a quick count to indicate the likely winner in less than 48 hours.

By yesterday Namfrel had made concessions which would make its estimates less reliable. Meanwhile, the official count is to be done later, by the National Assembly, which is dominated by Mr Marcos's party—and that could take weeks.

With ministers, governors and mayors under orders to deliver the vote and thousands of jobs on the line, Mr Marcos is counting on favoured loyalists to see him through. Certainly he can expect to win in his own stronghold of northern Luzon.

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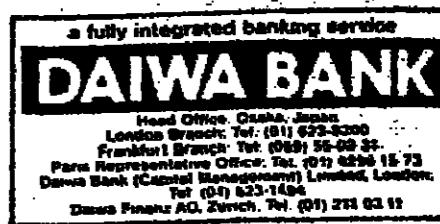
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FINANCIAL TIMES

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Dublin steps in as punt strength proves a weakness

THE awkward position of the Irish currency, the punt, caught between its traditional ties to sterling and its place in the European Monetary System, has been exposed in recent days as never before, writes Hugh Carnegie in Dublin.

So fraught has the situation become that the Irish central bank has found itself in the paradoxical position of having to defend the punt because of its strength against its main trading counterpart, sterling.

Over the past few weeks, the Irish pound has climbed from around £0.85 (\$1.18) to £0.91 yesterday as falling oil prices forced down ster-

ling. The scenario might have appeared a happy one, especially as Ireland, an oil importer, benefits from every slide in crude prices.

The result, however, was the biggest run on the punt since Ireland broke with sterling and joined the EMS in 1979. The principal reason is that the markets in Dublin believe strongly that the punt will be devalued in an EMS realignment, widely expected some time after the French general election next month.

There has been a rush, which began in early January and gathered new strength over the past few

days, to buy sterling before an anticipated fall in the Irish currency.

Although Ireland's exports to non-UK European Community countries overtook its exports to Britain for the first time last year, 33 per cent of Irish export goods still go across the Irish Sea. More than 40 per cent of overall Irish trade is still with the UK and it is the strength of that tie that maintains the influence of sterling over the punt.

Banks claim that companies of all sizes, foreign and domestic, were seeking forward positions in sterling. "Every trick in the book" was being played to ensure conforma-

tion with exchange-control requirements on documentation of orders and settlements.

The fever has spread to the public, with one bank estimating that some 10 per cent of volume exchanged was accounted for over the counter by people hedging for trips to Northern Ireland.

Interbank rates in Dublin have surged to more than 15 per cent and the central bank has been forced to raise its short-term funds by 3.5 points in response. In turn, commercial bank rates have risen 2 per cent.

Speculation remains unabated, however, and on Tuesday the cen-

tral bank took its strongest action yet, imposing a 3-point rise in bank lending rates to business to try to curb borrowing for exchange deals.

It has also moved to limit the amount of sterling the banks can raise through exchange swaps with the central bank.

In addition, government and central bank officials have begun to say out loud that talk of a punt devaluation is unwarranted.

The message is that with inflation at around 5 per cent, a trade surplus and a good international credit rating for Ireland, the Government wants to maintain the existing parity of the punt.

BfG may seek stock market quotation

By Rupert Cornwell in Bonn

BANK für Gemeinschaftswirtschaft (BfG), the bank owned by the West German trade union movement, is studying the possibility of a future stock-market flotation to broaden its capital base.

But Mr Thomas Wegscheider, BfG's chief executive, was at pains to emphasise yesterday that no immediate need existed for such a move – nor was there any pressure arising from the financial problems of Neue Heimat, the union-owned property group.

There has been speculation recently that the union movement intended to mobilise funds to help bail out Neue Heimat by selling off part of the bank. The troubled property concern currently has some DM 18bn (\$7.5bn) of debt, including around DM 1.7bn of short-term borrowings, on which a moratorium is due to expire at the end of 1986.

Mr Wegscheider admitted that his bank inevitably had close relations with Neue Heimat. But he said BfG was far from being the largest creditor of the property concern, and he refused to speculate on its future – under discussion yesterday at a meeting in Bonn chaired by Mr Oscar Schneider, the West German Housing Minister.

BfG itself enjoyed a "satisfactory" 1985, and for the first time for three years will be paying a dividend to its parent, BGAG, the holding company of the German trade union federation. But Mr Wegscheider would give no profit figure to compare with the DM 13bn earned in 1984. The bank's total balance sheet climbed 2.1 per cent last year to DM 64bn.

A bourse flotation might take the form either of an issue of shares to expand its existing DM 1bn capital, or of *Genusscheine* or profit-sharing certificates.

EEC exceeds agriculture budget

Continued from Page 1

stocks, costing some Ecu 3bn over three years, and finance the Ecu 750m estimated cost of the falling dollar on EEC export subsidies.

He would be asking the member states for a supplementary budget limited to the extra Ecu 750m, provided there was "a big effort to control the markets. Hopes of staying within the guidelines of budgetary discipline in 1987 depended on the member states giving the go-ahead to the programme of destocking in 1986.

Mr Andriessen said the sales of the surpluses would not start a trade war because the Community would choose its markets with care. "We will look for markets where that effect will not take place," he said.

Apart from the special measures for cereals, the package also repeals the Commission's plans in phase out intervention for beef. But it is notable for its failure to suggest any real reforms for the wine sector, which is also in hefty surplus.

Mexico admits to higher foreign borrowing need

By ALEXANDER NICOLL IN LONDON

MEXICO has acknowledged that the current fall in oil prices will substantially increase its financing needs this year but refused at a preliminary meeting with leading creditor banks from making a specific request for new loans.

In a telex to all creditors banks after Tuesday's meeting in New York, Mr Angel Gurria, Director General of Public Credit, said: "The Government envisages a reduction in its revenues from oil exports which would significantly alter the outlook for the balance of payments and the fiscal deficit for 1986."

Mexico had projected a \$4bn external financing need for this year, including \$2.5bn from commercial banks based on oil export revenues of \$12.3bn. Mr Jesus Silva Herzog, Finance Minister, said last week that the oil price fall would cost \$3bn in lost revenues.

Although Mexican oil prices were cut by \$4 a barrel at the weekend, they are still above prevailing market levels, and a further cut cannot be ruled out at the end of February, bankers say. Mr Gurria's telegram noted that the oil market was "extremely volatile."

Bankers say that, if Mexico's previous financing forecasts were accepted, the fall in oil prices could raise Mexico's stated borrowing requirement to between \$1bn and \$1.5bn.

In fact, bankers had felt Mexico's projections over-stated its actual funding needs and had been ready to resist demands for additional loans. They believe, however, that the deterioration in the country's finances has thrown into question the methods with which the problem will be tackled. "The issue is not the amount that they need, but

how it will be handled," said one banker yesterday.

Banks expect governments to play a greater role in solving Mexico's difficulties. But it was understood that at Tuesday's meeting the issue was not formally discussed because no loan request was put.

Mr Gurria told the banks that Mexico, which drew \$300m in January from a disaster relief facility set up by the International Monetary Fund, "has been making progress in its efforts to obtain the support of the IMF and World Bank for its 1986 programme."

Mexican officials agreed to meet the 13-bank advisory committee of major creditors in the near future. The country is due to pay \$10bn in interest payments on its \$37bn foreign debt this year, as well as \$1.5bn in principal repayments.

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US bank 'loses \$23m to trickster'

By William Hall in New York

FIRST CHICAGO, the big US banking group which has been more accident-prone than many of its competitors, appears to be \$23m poorer after having been caught out of one of the oldest banking tricks around.

The bank is maintaining an embarrassed silence about the whole affair, but it appears that a Jordanian customer deposited a large amount of money at the Chicago bank before Christmas and shortly afterwards withdrew it before First Chicago had time to clear the cheque. When First Chicago presented the cheques for payment at another bank, they were "bounced" – which is a banker's way of saying there was not enough money in the account to cover the cheque.

The net result is that instead of having a sizeable Middle Eastern deposit on its books, First Chicago is now nursing a sizeable Middle Eastern overdraft. The bank, which has had more than its share of bad publicity over the last couple of years, has notified bank regulators and the FBI and says that it is considering taking legal action.

All it is prepared to say is that it has "identified a problem involving overdrafts against a Jordanian customer's account." The "overdraft" has been going to an account of another bank, but beyond that First Chicago is saying little.

While the sums of money involved are not going to break the Chicago bank, the affair raises some embarrassing questions about the adequacy of First Chicago's management controls. First Chicago upset Wall Street in late 1984 by announcing a third-quarter loss after some surprisingly high loan losses and last summer it announced that it was writing off \$35m on its investment in a little-known Brazilian bank.

THE LEX COLUMN

Designer bonds for Burton

Whoever took over Debenhams last summer was always going to be faced with some mid-winter thoughts about the shape of the post-acquisition balance sheet. Had the buyer been Debenhams' former management, almost all the equity would have been transformed into debt at the outset. Even for the lucky winner, Burton – which started with plenty of equity in hand and minimal gearing – the end of the January sales has inevitably led to a bout of financial restructuring.

Having sworn on a copy of the latest "Principles" catalogue that it would not need a rights issue, Burton has been forced to employ more ingenious methods than a direct assault on its existing equity base – already increased by over 50 per cent when the shares were the *denver cri* last year. Instead, it has taken its cue from the changing shape of the London capital markets and gone for a complex package comprising a Eurodollar bond issue, a currency swap and a sale of equity warrants. On a favourable construction, this could be represented as the raising of £72m at an effective interest rate of a mere 7.25 per cent.

Even with the cash-producing

Christmas period behind it, Burton had short-term borrowings of £20m and longer-term debt of £50m supported by equity of around £70m. Although interest cover was never going to be great, gearing of 70 per cent was not a credible base from which to start on the ambitious property improvement games that were the investment justification for taking on the Debenhams portfolio. To an immediate £70m out of debt and add £14m to equity – in the shape of a front-end premium on the warrants – makes the ratios instantly more acceptable; it also gives Burton more flexibility of timing when it comes to selling off the more non-performing Debenhams assets.

As happened with the wholesale cashing in of directors' stock options after the Burton annual meeting, the equity market showed itself less impressed with the under-tow of Burton's tactics yesterday.

Although exercise of the warrants

had been delayed until after Christmas, the market was not impressed with the under-tow of Burton's tactics yesterday.

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upset Wall Street in late 1984 by announcing a third-quarter loss after some surprisingly high loan losses and last summer it announced that it was writing off \$35m on its investment in a little-known Brazilian bank.

The distinction reflects the differences within the Cabinet and among Conservative MPs in their attitude towards the two deals.

There is general support for the GM purchase but there are considerable reservations about the Austin Rover deal. The latter possibility has not been discussed by the Cabinet so far. A number of senior ministers have made known their opposition to a sale to Ford, not least because of the political impact, while other ministers are sceptical about such a deal.

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JOBS COLUMN

The rise and risks of consultants' takeaways

BY MICHAEL DIXON

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MORE and more people employed in the specialist offices of organisations are evidently listening more and more apprehensively for a footfall in the corridors outside. It signals the approach of some well heeled external consultant, come to take over yet another chunk of work that was formerly done in-house.

Organisations of pretty well every kind now appear to be joining the move to hire off other-than-mainstream activities to self-standing consultants. And since different companies have different ideas about what constitutes a mainstream activity, few if any types of internal specialists can feel secure against increasing encroachment.

The trend may of course seem sensible and much overdue to accountants who have long regarded themselves as the only indispensable animate element of any business. But even they are not exempt. Christopher Voss, Warwick University's Professor of Manufacturing Policy, tells me he knows of a thriving new high-technology outfit which has nothing but engineers and a secretary on its payroll. All other forms of expertise are bought in as and when needed from outside.

Although most specialisms are being affected, personal work is the one where the consultants' takeaway has been best documented to date. Take for instance the recent study by Derek Tarrington and Lesley Mackay of the University of Manchester Institute of Science and Technology, which is reported in this month's Personnel Management magazine.

The study, supported by the Leverhulme Trust and the Institute of Personnel Management, included a questionnaire survey of 350 organisations in Britain and follow-up interviews with 62 specialists in the field, mostly of high rank.

The researchers' conclusion is that "the use of consultants is substantial and increasing." What is more, the activities they are largely annexing are not the odds and ends of company personnel work, but tasks usually regarded as management's central core such as recruitment and selection, management development and the like.

Not all of the internal staff affected were worried by the trend. Indeed it was positively welcomed by a majority of the 62 people interviewed.

The trouble was that the enthusiastic interviewees were mostly at or very near director's level and were presumably no longer in close touch with the detailed concerns of their specialist underlings. They were "undoubtedly managers first and personnel practitioners second." They were tending to be withdrawn from being identified as personnel professionals and seeking a closer identification with general management.

At the artier grifter levels below, the attitude to consultants was distinctly chillier. One fairly typical comment was: "They can come into your company and make contact with your MD, and you can lose control if you are not careful."

Despite the subordinate misgivings, however, the researchers expect the trend to continue with the result that consultants will increasingly take away not only the more deeply specialised aspects of the work, but also the personal career ladder. Internally the trend will typically be headed by general line managers pitched into personnel at best as a staging post on their upward journey.

"They may have a deep and full appreciation of line management problems, but any claim to special competence will be hard to sustain."

Consequently Mr Tarrington and Ms Mackay also have qualms about the danger of the subcontracting fashion to the ultimate health of the organisation following it. The Jobs Column shares their view.

I have little doubt that most kinds of internal specialist departments have tended to be

overgrown and self-interested in maintaining the status quo, frustrating the changes clearly seen as needed from the broad and sweeping viewpoint of senior general management. But I equally feel that, at least as often as not, the broad and sweeping view entirely overlooks obstacles that stand out like mountains to the specialists below.

In such cases it is very much in the internal specialists' interest to risk incurring high-ranking wrath by opposing the change proposed. For although they are rarely given the credit for a scheme dreamed up by their seniors, proves successful they are almost sure to be saddled with the blame if it fails.

The same would not seem to apply so much to external consultants. For one thing, however great their grasp of broad management theory, they can scarcely have the inside specialist's detailed knowledge of the special features of the organisation which will prevent the theory from working.

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Trinidad, where ECA puts the total daily rate including a hotel room at £107.50. The corresponding rates for the other 14

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Besides the costs of a three- or four-star hotel, the rates take into account a Continental

breakfast, lunch and dinner, together with drinks both alcoholic and soft, laundry, in-town taxi journeys and incidental but surely essential costs such as a daily Financial Times and perhaps even an air letter home.

Anyone wishing for more detailed comparisons should contact Sue Winterbottom of ECA at Anchor House, 15, Britton St, London SW1 3TY; telephone 01-351 7151.

Two to Tokyo

RECRUITER Stephen Andrews of Arington Consultants (157-160 Piccadilly, London W1 1NO; tel 01-493 7368) has come up with an unusual pair of securities-market jobs which will probably be of most interest to expatriate Japanese financial experts tiring of working abroad.

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alternatively in investment banking, institutional investment analysis and will have a good understanding of the financial communications business and a wide range of contacts in the financial community.

This appointment is being made at a senior level and this will be reflected in the remuneration package which is negotiable and will include a company car and participation in the company's profit sharing scheme.

Please apply in confidence, giving comprehensive career, salary and personal details and quoting Ref. ER353 to Brendan Keelan,

Arthur Young Management Consultants, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.



Sales/Marketing Manager (Designate)

OTE £30,000+

An expanding and very profitable company which is responsible for the data price-reporting system and market premises management of a number of London Commodity Markets requires a Sales/Marketing Manager (Designate). The primary task will be to spearhead the sales of a system which is some two years ahead of its rivals. This is a new post which requires the incumbent not only to sell face to face but to create and implement the marketing plan.

The successful candidate is likely to be 27-35 years old and must have a track record in selling information systems or in similar sectors. A good working knowledge of London City markets preferably in commodities/futures will be essential plus the potential to grow into a post with ever increasing responsibilities. Degree level education with a management/marketing bias together with a knowledge of French would be desirable. For this post an extremely competitive benefits package will be created.

To apply please write quoting ref. EC 408 to the Managing Director, Executive Selection Division, 18 Grosvenor Street, London W1X 9FD.

ESD is the Executive Selection Division of EAL

Country Representative



BANK OF BOSTON

LEGAL OPPORTUNITIES

City

Save & Prosper is one of Britain's leading companies in the provision of personal financial services. The Group is currently expanding its range of products and in order to cope with this and other important changes within the financial sector, we now have opportunities for the following two legal professionals:-

Corporate Lawyer £24,000+car

Reporting to the Company Secretary, you will be a Solicitor or Barrister aged between 28-35 with several years commercial experience.

You will be working in an advisory capacity on all aspects of Company law, litigation, City self regulation and data protection. For your own development within the Group, you will also become involved in the legal aspects of product development projects.

Assistant Solicitor £15,000

Reporting to the Company's Commercial Lawyer, you will be a Solicitor with two years post-admission experience.

You will assist in the legal aspects of all commercial, marketing and development matters, particularly the development of new products.

Whilst an understanding of the law relating to banking, unit trusts, life assurance and pensions would be an advantage, you will need to be adaptable to respond to the challenge of this demanding position.

In addition to the above salaries, we also offer an attractive range of other non-contributory benefits, including pension, BUPA and life assurance.

If you are interested in the above positions, would you please apply in the first instance to Keith Nicholson, Personnel Department, Save & Prosper Group Ltd, 28 Western Road, Romford, Essex RM1 3LB. Tel: (0708) 66966.

SAVE & PROSPER

Growth through understanding

Broker Sales Manager

£25,000

Excellent benefits

This opening with a fast growing and successful investment management group offers outstanding prospects. It is backed by a major financial institution and is now seeking to widen its coverage of the professional market.

Your role will be to promote and sell the group's range of unit trusts and life and pension products to insurance brokers, financial advisers and other professional intermediaries and to establish and develop a broker sales network throughout the country, initially from a London base. You will be supported by key executives in the investment fund management and marketing areas and report to the Group Manager and Actuary.

You must have a successful record of selling in this specialist field and good experience of managing people. An extrovert, energetic personality is essential and for the man or woman appointed the potential rewards, which will include a car, subsidised mortgage and substantial performance related bonus, are extremely attractive.

Please telephone or write to John Cameron, quoting ref. CP509, at 11 Gough Square, London EC4A 3DE (telephone 01-583 3911).

Chetwynd Streets

Management Selection Limited

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City

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Our Client is a highly successful, growth-orientated financial institution represented in the world's major financial centres, with subsidiaries active in money and security markets, asset-based financing, fund management, lease broking and information technology.

Current plans are focused upon the development of its corporate finance and merchant banking activities in line with the Group's overall growth and diversification.

Two senior appointments are to be made calling for detailed experience of traditional corporate finance activity embracing acquisitions, venture capital, management buy-outs and capital reconstructions. Ideal candidates, numerate start-ups in their 30's and professionally qualified, may have gained this experience in the City with a merchant bank or a professional firm, or possibly within the finance and planning department of a major industrial company - some knowledge of taxation and tax planning is regarded as important.

Both appointments will appeal to those currently at least at Assistant Director status or its equivalent who possess drive, imagination and a willingness to accept increasing levels of responsibility. The opportunities in terms of compensation and personal development are limitless with this expanding organisation of substance.

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The role is involved in setting financial objectives appropriate to the various businesses; participating in projects of strategic importance; reviewing major capital expenditures; controlling and preparing financial plans and budgets for the group; reviewing the financial plans of the individual businesses; and monitoring and reporting to Group management and Board on actual performance of a group and an individual business level.

Applicants should be accountants, MBA's or graduates, and should be able to communicate effectively at top management level. Substantial experience of financial services sector and possibly through consultancy.

The position is located in the City. The benefits package is in line with the best financial sector practice and includes mortgage assistance.

Please apply in confidence quoting ref. L217 to:

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 01-240 7805

Mason & Nurse Selection & Search

RECRUITMENT CONSULTANTS

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CJA

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with experience and skills adaptable to Euro-securities

£25,000 - £35,000

LEADING US BANK - MERCHANT BANKING ARM

Our client seeks applications from successful traders/dealers in any financial market, who feel that the experience and skills which they have can be effectively adapted, with appropriate guidance and development, to the demanding and lucrative Euro-securities markets. Within a short time, the selected candidate, who will report to the Manager of the Merchant Banking Group, will be expected to head up the trading of various Euro instruments, including notes and Euro CP as well as CDs. The successful applicant, who must be able to relate quickly to new markets, will also need to have the acumen and judgement to make a key contribution to the formulation of dealing policies and strategies. Initial remuneration, including a substantial basic salary plus bonus related to performance, will be in the range £25,000-£35,000 plus an excellent range of banking benefits including subsidised

mortgage. Rapid growth in remuneration will result from superior performance.

For this assignment, we are particularly keen to hear from candidates in strict confidence by telephone on: 01-628 5233 or alternatively written applications quoting STD17489FT will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: CJRA.

Young and rapidly expanding company in highly competitive business environment.

Scope to be appointed Assistant Director within 12-18 months.

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£23,000-£26,000 + benefits

INVESTMENT BANKING

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We invite applications from personnel professionals in their late 20's or early 30's with a degree or equivalent and preferably several years' experience in an International banking environment or with a major financial institution. The selected candidate, who will have a genuine interest in and a broad understanding of finance, will report to and work closely with the Personnel Manager. Responsibilities will be widely drawn: recruitment and staffing - including taking charge of the Bank's annual graduate recruitment programme; training and development; also planning and general personnel administration. A knowledge of expatriate assignment and compensation policies will be a distinct advantage. Sound commercial judgement is essential as are leadership qualities, enthusiasm and the ability to generate new ideas creatively. Well developed communication skills and the ability to relate to senior line management are also key factors. Initial base salary is the £23,000-£26,000 range plus generous banking benefits including subsidised mortgage facilities. Applications in strict confidence, with full C.V., under reference SPE/17384/FT will be forwarded unopened to our client unless companies to which an application should not be sent are listed in a covering letter marked for the attention of the Security Manager: CJRA.

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Appointments Wanted

SALES/MARKETING
Position immediately sought by enthusiastic and committed executives (2) for our European operations. Experience of marketing research, publishing, education, European marketing consultants and recruitment. Good communication skills, highly motivated and works best under pressure. A reliable all-rounder with good personal qualities and involvement - vital. Interested? Please apply to: Bob Ross, Financial Times, 30 Cannon Street, London EC4P 4EY or Tel: 0800 222220.

Philadelphia Stock Exchange

DEPUTY MANAGING DIRECTOR

The Philadelphia Stock Exchange is expanding its European representative office in London, creating the new position of Deputy Managing Director.

The Deputy Director, who will report to the Managing Director, will be responsible for marketing the Exchange's financial products - primarily currency options and ECU options - to European treasury managers, brokers, fund managers, and private clients. The position involves organising and conducting financial seminars, office administration, liaising with Exchange members, and generating new business for the Exchange. There will be some European travel involved.

The ideal candidate will be a mature graduate, aged 25-35, with the following qualifications:

Knowledge of traded or OTC options markets and an understanding of other related markets.

Excellent marketing, organisational, and communications skills (European languages an advantage).

Salary and benefits will be very competitive and structured to match the candidate's qualifications and experience.

Please write with full career details, in confidence, to: Susan A. Steele, Managing Director, Philadelphia Stock Exchange, Basildon House, 7-11 Moorgate, London, EC2R 6AD

Jonathan Wren

Capital Markets - Origination

£50-£60,000

A number of our clients, both UK Accepting Houses and American Investment Banks, are seeking senior, experienced UK based staff for their Capital Markets Departments. Specific product knowledge and/or specific regional knowledge, particularly Japan, is essential. Positions at Assistant Director/Vice President level are available, for which significant performance related packages will be paid. Candidates with at least four years relevant experience should apply to: Mark Forrester or Bryan Sales.

Marketing Manager

£25,000 Plus benefits

Due to the expansion of their Asset Finance activities, an opportunity exists for an ambitious Leasing Executive to join the UK subsidiary of a major International Bank, with responsibility for the development of a small team of specialists. The successful candidate, aged about 32 years, will possess first class negotiation skills, together with the technical ability to undertake the pricing, structuring and closing of transactions in the £1M-£10M range. Contact Jill Backhouse or Peter Haynes.

Young Merchant Bankers / ACA's

A rapidly expanding International Merchant Bank seeks applications from young Graduate Bankers, in their mid to late 20's, with at least 2 years experience gained within a large US or Merchant Bank. Positions exist in the following areas:

- Corporate Finance
- Capital Markets
- Asset Finance
- Currency Swaps
- Tax

Applicants, preferably qualified ACA's, will possess excellent inter-personal skills, be ambitious, highly motivated and numerate. Contact Brian Goch or Jill Backhouse.

All applications will be treated in strict confidence.

Jonathan Wren
Recruitment Consultants
170 Bishopsgate, London EC2M 4LX. Tel: 01-623 1266

NONG KONG

Jeff not 150

Securities and Capital Markets

£25,000 to £35,000

Information Technology

The pace of change in the securities industry has led to an increasing demand for the services of this leading international management consultancy. Clients range from small independent specialist organisations through to the new financial conglomerates and the exchanges themselves.

The nature of the work is concerned with assisting organisations to meet the challenges presented by the rapid changes taking place in the financial markets, to exploit new opportunities and to compete successfully in an increasingly complex environment. Assignments are both varied and demanding.

We are therefore seeking on our client's behalf individuals of the highest calibre who can offer a thorough understanding of the securities industry and its trading processes and good quality experience in one or more of the following areas:

- * automated dealing and settlement systems
- * strategic information systems planning
- * electronic information services
- * front and back office systems
- * project management and systems development
- * management accounting and performance measurement

You should be in your late 20s or early 30s and an information technology specialist or qualified accountant. As part of a close knit and highly trained multi disciplinary team you will be stretched both personally and professionally. The rewards are high and there are significant opportunities for career progression to director level.

If you are interested or wish to know more please telephone or write to John Cameron, quoting ref. CF504, at 11 Gough Square, London EC4A 3DE (telephone 01-583 3911).

**Chetwynd
Streets**

Management Selection Limited

Finance

Head of Marketing

Capital Markets

The investment banking arm of one of the world's largest banks is currently seeking to recruit a Head of Marketing based in London.

Primary responsibilities will be identifying and winning mandates throughout Europe in a variety of capital markets instruments, and in particular Eurosecurities. The role will also involve further development of the existing team in expanding the overall marketing effort.

The successful applicant, probably aged early to mid 30's, will have a detailed knowledge of investment banking products and a proven track record of success in this extremely competitive environment. Highly developed interpersonal skills are essential, and a European language would be preferable.

The remuneration package is very attractive reflecting the seniority of the position and is fully negotiable depending on experience and ability. In the first instance please contact Jonathan Williams, Director, Michael Page City on 01-404 5751 or write to him at 39/41 Parker Street, London WC2B 5LH, quoting ref. 3599.



Michael Page City

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Business Economists

City of London

British Telecom's Economics Advisory Division is a small, professional team which deals with a wide variety of economic, financial and strategic issues of central importance to the company.

We have set up two new posts in the Business Economics Section:

Business Economist up to £20,000

This work involves the provision of specialist economic and financial advice and analysis in the areas of business appraisal and corporate planning. This may include the appraisal of projects or new business ventures and analysis of a broad range of corporate issues.

The successful applicant is likely to have an economics degree, experience as an applied economist and, preferably, experience of finance and accounting together with a knowledge of computers. First rate communication skills are also essential.

**British
TELECOM**

Assistant Business Economist up to £14,500

The major work area is company analysis. It involves the maintenance of an up-to-date company information system, production of regular bulletins and preparation of specific reports analysing a wide range of companies. Work is carried out for all divisions of BT and often to tight deadlines. You may also be required to assist with a variety of other economic issues facing the company.

The successful candidate is likely to have a degree in economics, accountancy or a related discipline and some knowledge of the others. Good written communication skills are essential.

For further information please ring Terry Rhodes on 01-356 5031. To apply, please send a full CV, stating the position in which you are interested, to Ann Hubert, British Telecom Management Recruitment Unit, Room 26/48, Euston Tower, 266 Euston Road, London NW1 3DG. British Telecom is an equal opportunities employer.

Banking and Finance Product Management

to £20,000

The business benefits that can be expected to flow from a professional approach to marketing are beginning to be fully recognised and appreciated by many companies in the financial services sector. Our client, one of the major forces in the provision of personal as well as corporate financial services throughout the UK, is no exception.

The new appointment of Product Manager, with a brief to identify opportunities for researching, developing and launching innovative products and new ranges of customer services in the personal sector, provides the chance to make a significant impact on the shape of the future organisation. This is a high profile position which could have particular appeal to graduates in their late twenties or early

thirties who are working in banking, insurance or allied finance operations and who have successfully promoted new marketing concepts. They could be frustrated in a company which they believe is only paying lip service to the marketing function and be looking for the opportunity to make greater impact in a more receptive environment.

Initial salary is negotiable to £20,000 plus relocation assistance to the North West. Success will provide the platform on which to build an impressive senior managerial career.

To apply please send full career details, together with current salary, or telephone for an application form to:

John Todd, Ref: SM23/9694/FT



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Fountain Court, 68 Fountain Street, Manchester M2 2FE.

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SENIOR DEALER

Money Markets

Our Client is a prominent European bank with a profitable record of trading success in London.

Current growth plans call for a senior deposit trader, probably 25/35, who possesses an effective experience of the new financial instruments, including financial futures and FRA's.

This senior appointment will appeal to self-starters with flair and imagination who seek the opportunity for freedom and rapid personal development in the short term within a lively team environment.

Contact Norman Philpot in Confidence
on 01-248 3812

NPA Recruitment Services Ltd

700 Chapside, London EC2, Telephone 01-248 3812 3 4 5

Management Consultants • Executive Search

Jonathan Wren

Manager - Equity Settlement

Our Client seeks an experienced equity settlement manager to join its Stock Exchange money broking division. Principal responsibilities will be liaison with market making and institutional clients, stock delivery through the TALISMAN system and control of cash and collateral.

The successful candidate is likely to be between 27-35 and will have gained the relevant experience in a similar role in a stockbroker, insurance company, pension fund or clearing bank nominee company. At least 5 years experience of UK equity delivery systems is required preferably with some knowledge of overseas settlement procedures. This is an opportunity to join an experienced team in an expanding operation. A fully competitive salary is offered, as well as mortgage and other benefits.

Contact Mark Forrester

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Jonathan Wren

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Reporting directly to the Managing Director, the brief is to develop internal procedures and controls to ensure secure operational and accounting systems to audit standard. Thus a qualified accountant aged 25/30 years with experience of banking and in particular the Eurobond market will find this a challenging start to a longer term career.

In addition to a negotiable salary, the excellent benefits include twice yearly bonus, mortgage, personal loan facilities, BUPA and non-contributory pension.

Write with full CV and daytime telephone number, quoting ref. FT/93 to Patrick Donnelly.

tfi The Finance Index
Financial Recruitment Consultants

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EFHutton

COMMODITIES, MONEY MARKETS, AMERICAN SECURITIES
Account Executives and Sales Assistants
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Here in London, in both our City and West End offices, we are extending our services for the Middle East.

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market and US securities experience. PLUS established Middle East contacts; any Arabic speaking ability will be an advantage as will a CBT or NYSE qualification.

If you have a familiarity with American brokerage work style, and have a

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Our expansion has created further career opportunities in the City of London and throughout the UK. We need people, men and women between about 25 and 50, who can aspire to high standards of professional service yet show the vital quality of personal commitment to success in a selling career. Good presentation, a sound education and a habit of achievement are important but the key qualities are enthusiasm, determination and strong communication skills.

We have a demanding selection procedure, but if you can meet our requirements, we can offer you a five figure benefits package of salary, annual bonus, non-contributory pension and life assurance, mortgage assistance and company car.

We will give you a thorough and professional initial training followed by a career development programme. It is a secure career with the opportunity of personal growth based on performance and the satisfaction of achievement in a socially vital service with one of the most respected companies in the field.

It is not an easy job and we are not promising instant wealth and success—these depend on your drive and determination. But we can provide the opportunity. Are you equal to the challenge? Contact me and we will see if you meet our requirements.

LL London Life
Jeremy Iles, FIPM
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100 Temple Street, Bristol BS1 6EA.
Tel: (0272) 279179.

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A vacancy exists for an experienced investment analyst to join the portfolio management research team.

Ideally, candidates should be in their middle or late 20's with at least two years' experience of research in quoted U.K. equities.

For those with the desire and ability to tackle new and wider sector responsibilities, this is a particularly attractive opportunity, with good scope for advancement. A competitive salary, according to age and experience, with fringe benefits, will be offered.

Applicants of either sex should write enclosing their curriculum vitae to:

Frank Smith,
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Accountancy Appointments

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Postel Investment Management Limited manage the Post Office and the British Telecom Superannuation Funds with assets totalling some £10 billion and a cash flow of over £700 million per annum.

A financial analyst is required to join the small management team to assist in appraising major prospective investment projects, mainly in property, and to monitor their performance. Projects will be in the UK and abroad and some overseas travel will be necessary.

The successful candidate, aged 26-30, will probably be a qualified accountant, economist or lawyer with experience of financial analysis work in a major commercial organisation.

Please send full personal and career details including current salary to:

Sheena Gibson, Recruitment Manager
Postel Investment Management Limited
Equitable House, 48 King William Street
London EC4R 9DD

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Initials _____ Surname _____
Address _____

preferably in their mid 30s, with the drive to succeed in a fast moving, stimulating organisation. Experience in the publishing industry, whilst not essential, would be an advantage. Above all, candidates will be expected to demonstrate leadership, the ability to produce creative input to a highly motivated team, and the enthusiasm to convert ideas into action. Career prospects for the future either within finance or general management are excellent.

Please reply in confidence, giving concise career, salary and personal details, quoting Ref. ER836 to Brendan Keelan, Executive Selection, Arthur Young Management Consultants, Rolls House, 7 Rolls Buildings, Fetter Lane, London EC4A 1NH.

ACCOUNTS MANAGER
Remuneration £18,000-£20,000
Financial Controller for international publishing company based in London. Responsible for all aspects of accounts and financial management of the company. Candidate should be aged 30-35 with a qualification from a UK accountancy board and at least five years' commercial experience in an international business environment.

Remuneration £18,000-£20,000
Applications should be sent to: Mr. C. V. Cox,
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Gerald Copley,
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11-12, Gun Street, Reading.
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Finance Director

Leicester/London

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This well known company, part of a substantial UK group, has an exceptional record for growth and profitability since its formation in the early 1970's. Its fast moving business has expanded to a turnover in excess of £80m, through a comprehensive national network of 100 branches providing services to both industry and the general public.

Reporting to the group managing director, the finance director is responsible for all aspects of the company's accounting, computer and administrative functions with 180 staff working in Leicester. In addition, as part of the senior management team whose other members are based in West and South London, the finance director will be actively involved in the development of business strategies, the appraisal of opportunities for further growth and the introduction of advanced computer systems into the company's branches.

A qualified accountant, aged early or mid 30's, is required with a proven

ability to work at a senior level in an autonomous and highly commercial company. Experience of managing a finance department in a service or trading company is also sought, coupled with a flexible approach and strong technical skills.

Remuneration: around £35,000 plus bonus, car, non-contributory pension and other benefits. Location: initially based in Leicester, though also working regularly in London.

Please reply in confidence, enclosing career details and quoting reference 6092/L to C.T. Garcia, Executive Selection Division, Peat Marwick, Mitchell & Co., 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

**PEAT
MARWICK**

ACCOUNTANT DESIGNATE

SALARY c. £22,500 p.a.

National Mutual Life Assurance Society is a leading mutual Life Office with assets in the region of £500m. Established in England in 1830, its success has been built on the twin pillars of service and integrity. Plans recently announced are for the Head Office of the National Mutual to move to mid 1987 from the City of London to purpose built offices in Hinching, Hereford.

The National Mutual has several wholly owned subsidiary companies. The Group's activities include traditional, unit-linked and pensions contracts and they also figure prominently in the field of house purchase loans linked to life assurance contracts.

It is intended to appoint now a Deputy Accountant reporting to the Accountant who is in his late fifties. The position calls for a chartered accountant of high calibre, in early thirties, who will when Accountant lead the Accounts team and become responsible for all aspects of the Group's accounting, including the preparation of Annual Reports and statutory returns.

The supply of regular management accounting information is an essential aspect of this post.

It would be helpful to have an insurance background but this is not essential. However, the successful candidate will need the ability to absorb quickly the legislative background and be capable of close liaison with the Actuarial and Investment Management.

The starting salary will be in the region of £22,500, with excellent fringe benefits, including pension, an annual bonus and low cost mortgage.

If this position offers the challenge you feel your qualifications and experience merit, please write with full personal and career details to:

Mr. W. P. Jackson,
Assistant General Manager and Secretary,
National Mutual Life Assurance Society,
5 Bow Churchyard, London, EC4M 9DH.



Taxation Accountant Major British National

SW1

£17-20,000

A development opportunity for an ambitious individual to join the Headquarter's Taxation division of our client, a major British Industry with very complex and technical statutory taxation.

Reporting to the Head of Taxation your principal responsibilities will encompass advising and assisting the Investments Department on methods of investing funds and related problems, advising Subsidiary and Associated Companies on business structure and other changes plus undertaking and supervising the preparation of tax computations for submission to the Revenue. You can also be called upon to provide tax consultancy and advisory services to any part of the organisation.

The position will appeal to an imaginative forward thinker, professionally qualified and with considerable experience of taxation, plus an ability to communicate at all levels. Probably aged 27-35 you will either be wishing to make your first move from the tax department of a larger professional firm or alternatively already be within the taxation department of a commercial or industrial organisation.

A competitive salary is supported by some excellent fringe benefits including assistance with home to office travel and nearly six weeks holiday.

For a confidential discussion and further information please telephone Richard Green quoting reference 3187.

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Our success story
could be yours...

As a young professional with a keen eye on the market you'll undoubtedly be aware of Allied Dunbar as one of the leading names in financial management and you will probably also know that our success story is an impressive one.

When we started in 1971 we quickly gained a reputation for outstanding growth, establishing ourselves as a UK leader in the field of unit-linked life assurance. Now, as Allied Dunbar, with funds under management in excess of £4 billion, we plan to build on that record of growth and achievement.

The responsibilities of the Head of Audit and Controls at Allied Dunbar are far wider than those normally associated with 'traditional' internal audit departments. It has become a growing function within the company and has a major responsibility for helping to develop and maintain our administration controls activities which are of increasing importance to us.

The Department has a steadily growing record of transfers to management positions throughout the Allied Dunbar Group. These moves, together with the continued need for the growth of the Department, have resulted in an opportunity for people at a number of levels. The job will offer you a range of variety, enable you to broaden your professional horizons and take on new challenges and responsibilities.

You should ideally be a qualified accountant, aged 27 to 35 with a minimum of 2 years' post-qualification experience in a commercial environment. You should be able to work as part of a team, capable of communicating effectively with all levels of management and have the desire to actively initiate change.

Positions at these levels carry an attractive salary, company car and a full range of benefits which include non-contributory pension, free life assurance, first class sports and social facilities, a subsidised staff restaurant and generous help with relocation to this part of the country.

Please write for further details and an application form to: Sandy Downes, Allied Dunbar Assurance plc, Allied Dunbar Centre, Station Road, Swindon SN1 1EL or call her on Swindon (0793) 27812 (24 hour answerphone).

**ALLIED
DUNBAR**
THE FINANCIAL MANAGEMENT GROUP

Share in our success

Management Accountants

London

To £22,000

The Client: part of a substantial British enterprise, and generating in its own right a nine-figure turnover, this company operates in the Information Technology sector, marketing a range of products and services to businesses in the UK and overseas.

The Position: Each of the two Management Accountants will head a small team in providing a management accounting service to respective product-based divisions of the company, establishing and implementing financial strategies and controls and evaluating commercial proposals; there will be a particularly close relationship with the marketing function.

The Candidates: must be qualified accountants with broadly-based commercial experience, including product accounting. Business acumen and well-developed communication skills are essential pre-requisites. The preferred age-span is 28-32.

Applications please, quoting ref no 215/1/FT, to: Charles Barker Management Selection International Ltd, 30 Farringdon Street, London EC4A 4EA.

CHARLES BARKER
SELECTION·SEARCH·ADVERTISING

Accountancy Appointments

Controlling the Big Bang - will you manage to prosper?

As the UK's largest and fastest growing firm of financial and management consultants, Coopers & Lybrand Associates is playing a major role in helping the financial services sector to meet the challenges of the Big Bang. At a time when the market is confronted by new problems of information and systems, our investment consulting team is assisting a wide range of financial institutions to develop the solutions that will enable them to prosper in a radically changing environment.

We need an experienced professional to strengthen our consulting team in a period of intense activity. Our requirements are exacting. You will probably be a graduate in your late twenties or early thirties and currently working in a senior management or an internal consulting role with a securities firm or major investing institution. Whatever your background or qualifications, you will have a sound understanding of the investment and securities sector and expertise in an area such as trading operations, fund management or performance.

Naturally, you will be conversant with the latest changes in the City - and able to exploit them to your client's advantage:

Working for us as a management consultant, your role in assisting financial institutions, brokers and market-makers to take advantage of the new opportunities will be extensive. You might be asked to assess the business opportunities arising from a merger, contribute to an IT strategy to meet the needs of a new market-maker or apply the lessons learnt from the New York market to a UK operation. It's a challenging environment - demanding self-confidence and a high level of personal motivation.

Based at our London office you can expect a salary of up to £35,000 plus a car and the prospect of rapid career progression. If you think that you can meet the challenges of the Big Bang, why not come to see us for a preliminary talk. Send a full career résumé plus daytime telephone number quoting Ref. F01/25 to Simon Myers, Coopers & Lybrand Associates, Plumtree Court, London EC4A 4HT.

Coopers & Lybrand

For business committed to growth.

Young Financial Controller

USM Prospects

Central London

to £22,000 + Car

Formed only 10 years ago, our client has already established itself in a prominent position in the design and project management consultancy field. The group specialise in up-market interior refurbishment and have carried out an impressive range of prestigious projects mainly in the City.

In addition they have recently become sole UK agents for an exciting range of new concept Italian partitioning and fittings and have high hopes for its success.

Turnover is £6 million and growing rapidly.

They now wish to recruit a Financial Controller who will be responsible to the Managing Director for the entire accounting and management information requirements of the group.

Applicants will be Qualified Accountants, aged 26-35, with broad experience in industry in a computer-based systems environment. The group have plans to seek a USM placement within the next 3/5 years and are therefore seeking someone with good potential who can operate effectively in a fast expanding business.

A competitive remuneration package will be offered and there are excellent career prospects.

Please send concise details, including current salary and daytime telephone number, quoting reference S2022, to W.S. Gilliland, Executive Selection Division,

Grant Thornton
Management Consultants

Fairfax House, Fulwood Place, London WC1V 6DW.

FINANCE MANAGER

HIGH GROWTH PR CONSULTANCY
TO £20,000 + CAR

In just three years the Company has become one of the recognised leaders in PR and marketing consultancy within the high technology sector. Current performance is generating the financial resources needed for planned expansion of the firm's services.

This appointment is seen as a crucial step in the next stage of the Company's development. As Finance Manager you will prepare and interpret the financial and management accounts. You will also be responsible for the computerisation of accounting and control systems and the provision of a positive financial input on strategic business issues.

You should be a qualified accountant, aged 26-35,

Melbourne • Sydney • Brisbane • Adelaide • Perth • Auckland • Christchurch • London.

SLADE CONSULTING GROUP (UK)

Management Accountant

c. £17,000

We are seeking a qualified accountant with at least three years post qualification experience in the private sector. You will be responsible for the maintenance of financial and control systems, preparation of budgets, financial statements and ad hoc reports. You should have experience in managing a loan portfolio, and be able to produce detailed monitoring information. You will also be involved in the system of controls to verify the proper evaluation of business proposals and to monitor the Company's ongoing investments.

The Greater London Enterprise Board employs a wide range of specialists to review investment proposals, assist in the implementation process and provide ongoing support. The challenging post is located in the Finance Division which controls internal finances and provides services to these specialist areas. The GLEB invests in business opportunities which meet well defined social as well as commercial criteria.

If you are committed and capable of working in this demanding environment, please apply to:

The Personnel Manager, Greater London Enterprise Board, 63-67 Newington Causeway, London SE1 6BD, with details of your career history and mark the envelope "Management Accountant".

The Greater London Enterprise Board is an equal opportunity employer and applications are welcomed from candidates regardless of sex, race, nationality, age, or marital status and from registered disabled persons.

Greater London Enterprise Board

Managing Director

City of London

Our client is an International Group wishing to establish a new operation in the UK. They are seeking a first class administrator with experience of international trading regulations, and the commercial, financial and management skills to set up and run this new venture.

With independent responsibility for the UK company, the managing director will lead and manage a small team. The role will involve the development and maintenance of financial and administrative systems, as well as the co-ordination of the trading operations.

Ideal candidates will be around 40, with substantial experience of administering international trade. It is important that they possess the energy and integrity to lead a new and self contained company.

As well as the rewarding challenge of setting up a new venture, a salary in the region of £25,000, a company car and benefits will be offered.

Please write in confidence to JP Cornish (ref 5991). The closing date for applications is Wednesday 12 February 1986.

KMG Thomson McLintock
Management Consultants
70 Finsbury Pavement, London EC2A 1SX.

Dixons Group Financial Accountant

N London

Exceptional profit growth and the successful acquisition of Currys has brought the market capitalisation of this dynamic and rapidly expanding group to over £850m. Sales turnover per annum is in excess of £900m, and the group now trades out of nearly 850 outlets; other activities include photoprocessing, property investment and financial services.

Reporting to the Group Financial Controller, the role of this new appointment will include:

- monitoring and controlling subsidiary financial performance,
- accounting and control investigations,
- briefing group management on accounting and control issues,
- 3 year planning and forecasting,
- tax planning and VAT,
- US financial reporting and UK consolidation,
- close liaison with the group's professional advisers.

c. £21,000 + car

Applications are invited from graduate chartered accountants, age 26-30, ideally offering two years appropriate post qualification commercial experience and seeking to develop their careers in the financial control function of a major group.

The remuneration package also includes a car, a share option scheme and assistance with relocation if necessary.

Please write, quoting ref. 2518/L and enclosing career details, to M.R.P. Blanckenhagen, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

PEAT MARWICK

Deputy Financial Controller

Scotland

£ Neg + large company benefits

Our client is a manufacturing subsidiary of a major international electronics group which has a world wide \$ multi million turnover.

They invite applications for this senior position from professionally qualified accountants. You will probably be in your mid 30's, ambitious, and used to working in a fast moving environment. You will have a minimum of 7 years' experience with a growing and successful Company.

Responsibilities will initially be for the overall supervision of the Financial Accounting Section covering payroll, general ledger, accounts payable, property, the preparation of statistical information and the Annual Operating Plan. The prime objective being to ensure that there are adequate up-to-date computerised systems in place.

The successful candidate will be expected to take

over the full role of Financial Controller within a six month timeframe. An in-depth experience in the Management Accounting area is essential, along with a sound background in manufacturing costing. The position also carries responsibility for Management Information Services, which involves an on-site DEC/VAX facility and a link to the USA for commercial data.

You would become a member of the Senior Management Team reporting to the Managing Director.

The client envisages a salary in the £25-30k range plus usual large company benefits for the Financial Controller.

Interested applicants should write to: Colin Mackay CA, at Michael Page Partnership, 150 West George Street, Glasgow G2 2HG or telephone 041 331 2597, evenings and weekends 041 357 3104.

Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

A member of the Addison Page PLC group

CHIEF ACCOUNTANT

Age 27-32

£20,000 + car

CITY

A Merchant Bank subsidiary of a leading Japanese Bank will shortly commence operations in the City and requires a Chief Accountant who will report to the Financial Controller.

The Chief Accountant will be responsible for all financial and management accounting, the management of the accounting department, tax planning, the treasury function and the operation and further development of computerised systems.

Candidates must be qualified accountants with at least 2 or 3 years post qualification experience in the Securities Business and have had some experience in computerisation. Prospects are excellent in this expanding bank. The age preference is 27-32, and the salary will be £20,000. There is a car and a range of additional fringe benefits will be negotiated.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref. 2356 to W.L. Tait, Executive Selection Division.

Touche Ross
The Business Partners

Hill House 1 Little New Street London EC4A 3TR Tel: 01-353 8011



Hoggett Bowers

Executive Search and Selection Consultants

Financial Accountant

High Technology

Home Counties East, c. £16,000

This high technology company with a turnover in excess of £100M is restructuring its accounting function. This has identified a need for a Financial Accountant. The successful candidate will report to the Financial Controller and be responsible for all the financial accounting activities, with an emphasis on cash forecasting. Candidates should be qualified, or finalists with directly relevant experience, aged mid/late 20's and be trained in a professionally managed company with modern computerised systems. Leadership and management skills are vital. There is a very competent staff of 20 people and teamwork is expected and encouraged, as is involvement in the business. Relocation costs will be paid.

Male or female candidates should submit in confidence a comprehensive c.v. or telephone for a personal history form to J.H.E. Davies, Hoggett Bowers plc, 1/2 Hanover Street, LONDON, W1R 9WB, 01-734 6852, quoting Ref: 19011/FT.

Accountancy Appointments

Taxation Manager

Salisbury

UK Provident is a successful, rapidly growing, life insurance company. This new appointment has been created to make a significant contribution towards the company's development during a period of rapid and exciting change within the financial services sector.

Reporting to a Deputy General Manager, you will have wide ranging responsibilities covering all aspects of tax compliance and planning work. Providing advice to senior executives on a wide range of business decisions will form a major part of this role.

Candidates should either be qualified Accountants, preferably with ATII, or suitably qualified Tax Inspectors. Significant commercial tax experience is required, ideally gained within the life assurance or financial services sector. Whilst age is not important, the

c. £25,000+car+benefits

individual must have the personal qualities to quickly create an effective and comprehensive tax service — drive, enthusiasm, and the ability to communicate at a senior level.

Please send full personal and career details in confidence to Kevin Rotherham, quoting reference 1532/FT on both envelope and letter.

**Deloitte
Haskins + Sells**

Management Consultancy Division
P.O. Box 196, Hillgate House, 25 Old Bailey, London EC4M 7PL

NEWLY QUALIFIED ACCOUNTANCY APPOINTMENTS

The Financial Times has arranged with the Institute of Chartered Accountants to publish a list of successful candidates for the recent Part II examinations.

We propose to publish the list in our issues. The list will also contain several pages of advertisements under the heading of 'Newly Qualified Accountancy Appointments'. The advertising rate will be £41.00 per square centimetre. Some editorial positions are available by arrangement at premium rates of £49.00 per centimetre.

Kevin qualified Chartered Accountants are never easy to recruit—don't miss this opportunity! It will also be including in this feature.

GUIDE TO RECRUITMENT CONSULTANTS

and entries in the Guide will be charged at £50.00 which will include company name, address and telephone number.

For further details please telephone:

LOUISE HUNTER on 01-262 4864

or
TREVOR PUNT on 01-236 5763

FINANCIAL TIMES

Europe's Business Newspaper

Finance director designate

Surry, c£25,000+car

For a recently established company in the hotel and leisure industry whose principal shareholders are a major hotels group, an international company extending its operations in the UK and a number of leading financial institutions, initially the company is developing three new hotels with further projects planned to follow.

Reporting to the Board you will be responsible for the establishment and implementation of all necessary financial and management accounting and reporting systems. You will work closely with senior management in the planning and analysis of future developments and in addition will fulfil the role of company secretary.

You should be a qualified accountant, preferably in your early thirties, with good all round experience gained in a commercial or industrial environment. A self starter you must have the personality, drive and enthusiasm to play a key role in the company's future growth and development.

This is a unique opportunity to join a dynamic, fast moving company whose shareholders intend that it should be brought to the market at the earliest opportunity.

Résumés including a daytime telephone number to Torrance Smith, Executive Selection Division, Ref. S462.

Coopers & Lybrand Associates Limited
management consultants

10 Bouverie Street
London EC4Y 8AX

Financial Accounting Manager

A demanding role in a high-tech environment

N.Horne Counties

to £25,000+car

As a young, ambitious individual with a highly successful career to date, your next move must be right to maintain the momentum. Our client, part of a major US high-technology group, offers an opportunity to match your aspirations.

The Company is one of the market leaders in its sector and has a record of rapid, sustained growth. To operate successfully within such an environment requires both high level technical skills and outstanding managerial ability.

Your primary responsibility will be for the production of accurate and timely financial statements to both UK and US standards. The brief also encompasses a wide range of additional accounting services.

Candidates will be qualified ACA or ACCA aged in their late 20's or early 30's, possessing commercial flair and the ability to see the broader business perspective. In addition a thorough knowledge of US reporting requirements is essential.

Whilst enjoying an excellent salary, prestige company car and other fringe benefits the successful applicant can also envisage rapid career progression within the Company.

An early reply is essential; please send a detailed CV, quoting reference F356/G, to: Mike Gostick at Ernst & Whinney, Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

EW Ernst & Whinney

ACCOUNTANCY APPOINTMENTS APPEAR EVERY THURSDAY

Financial Times

Europe's Business Newspaper

Financial Systems Development & Acquisition Manager

N.E. London

£19,000-£22,000

management information systems. Broad involvement, in areas such as acquisition and corporate tax, will be advantageous.

Please send a comprehensive c.v. (with remuneration details), or write for an application form, quoting reference 5061/L to M.R.P. Blanckenhagen, Executive Selection Division, Peat Marwick, Mitchell & Co., 165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

Qualified accountants, 25-30, must have obtained experience in large, well managed commercial enterprises of implementing group financial control requirements and improving

PEAT
MARWICK

Group Financial Controller

City

c. £25,000+car+benefits

Our client, a small but leading specialist Investment and Fund Management Company, was established in 1981 and has rapidly acquired a first class presence and reputation in its field. Continuing profitable growth and planned expansion has created an exceptional opportunity for a Financial Controller.

Reporting to the Managing Director you will be a member of a young, energetic management team with responsibility for all financial/management accounting and control and systems development.

Aged ideally between 30-35 you will be a creative Chartered Accountant with in-depth financial experience gained in a City environment, where strong commercial flair and a decisive and determined approach have been the hall marks of your progress to date.

The salary package, and substantial fringe benefits, will reflect the importance and demanding nature of this appointment.

Interested candidates should send a detailed CV to Don Day FCA quoting reference LM37 at Spicer and Pegler Associates, Executive Selection, Finsbury Court, 65 Crutched Friars, London EC3N 2NP.

Spicer and Pegler Associates
Management Services

Assistant Group Accountant (Overseas Subsidiaries)

25+ Finalist £12½K-£15K inc. benefits

Our Client is an internationally successful manufacturer of specialist engineering products with interests in over 90 countries worldwide.

This is a new appointment, reporting to the Group Accountant (Overseas). Based at the Group's Headquarters in Berkshire you will assume responsibility for preparing and interpreting financial information from overseas subsidiaries. This involves the analysis of variations and trends, working with multi-currencies and the preparation of consolidated data. There will also be ad-hoc exercises requiring short overseas visits.

This is a demanding position offering an excellent career base and considerable scope for initiative whilst working with minimum supervision.

You should ideally have experience of computer-based group

**Austin
Knight
Advertising**

The Post Office Tax Management

Derbyshire to £20,000

Our client, The Post Office, currently seeks to recruit an experienced and energetic Deputy Tax Manager.

The successful candidate will be responsible for advising line managers on the tax implications of investment decisions within its extensive operations, planning the incidence of Corporation Tax, VAT and PAYE on the business, maintaining and extending the department's sophisticated computer applications and supervising a staff of ten tax assistants.

The suitable applicant will report at senior level and should therefore be an experienced Corporation Tax

MP

Michael Page Partnership
International Recruitment Consultants

London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney

A member of the Addison Page PLC group

GROUP FINANCIAL CONTROLLER

S. London/Kent

c. £22,000+Car

Our client is a long-established, substantial group of Property/Construction companies with net assets in excess of £50 million.

Its position as one of the leaders in its field is reflected in its involvement in some of the most prestigious building projects, civil and domestic, both in the U.K. and internationally.

Due to group re-organisation, this new position has been created to carry responsibility for all financial aspects of the business and to become deeply

involved with the overall development of the Group.

Candidates should be qualified accountants, aged ideally 35-45, with broad based accounting experience. A strong degree of commercial awareness is essential as is the ability to demonstrate solid financial management ability. An emphasis will be placed on the increasing importance of existing computerisation.

Tangible career development opportunities exist within the Group.

Full CV's should be sent to Stuart Rosen, Executive Recruitment Manager quoting reference SR/S612.

Hays Allan
Chartered Accountants

The Financial Advisors with the Personal Touch

Preston Borough Council

Personal Tax Management

London
to £30,000 + car

Distinguished international firm of chartered accountants seeks two additional senior managers to handle UK and expatriate portfolios respectively, with considerable autonomy involving substantial client contact and business development responsibility.

Candidates should be qualified accountants aged say 28-35 (although Revenue/legal backgrounds would be acceptable) with substantial recent personal tax experience. Prospects include early consideration for partnership or equivalent status.

For full job description write in confidence to Werner Dene at JC&P Selection Consultants, 104 Marylebone Lane, London W1M 5FU, showing clearly how you meet our client's requirements, quoting 1043/FT. Both men and women may apply.

JC&P
John Courtis and Partners

CHARTERED ACCOUNTANT FINANCIAL INSTITUTION

As a result of rapid growth a major export finance house, part of the Exco group of companies and with capital funds in excess of £25m, seeks a recently-qualified chartered accountant, ideally but not necessarily with bank auditing experience. An excellent remuneration package is offered to the right candidate, who must be capable of hard work with the emphasis on accuracy as well as being able to demonstrate the potential to grow with this rapidly-expanding company.

Please write with full personal and career details to:

Mr. A. C. P. Milnes
Group Personnel Manager
London Forfaiting Company Limited
International House
1 St. Katharine's Way
London E1 9UN

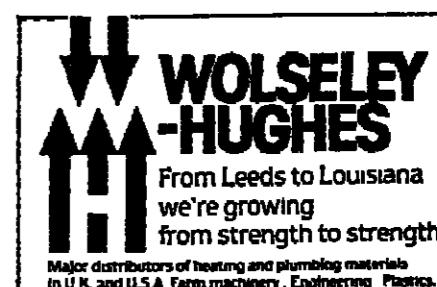


SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday February 6 1986

21



Sears Roebuck reports 11.5% fall in profits

By PAUL TAYLOR IN NEW YORK

SEARS ROEBUCK, the world's largest retail group, yesterday reported a 2 per cent decline in fourth-quarter net earnings and an 11.5 per cent drop in full year profits. The earnings setback which came despite higher revenues from all Sears major business groups, reflected a number of special factors. These include lower earnings from the company's core merchandise group and a decline in full year earnings from the Allstate Insurance Unit.

The diversified Chicago-based group, the non-retail business interests of which also include the Dean Witter financial services group, Coldwell Banker property unit and World Trade subsidiary, blamed the net earnings decline on the absence of special gains recorded in 1984. A sharp negative swing in final quarter inventory accounting adjustments for the effect of inflation was also blamed.

Fourth-quarter net earnings of

\$552.3m or \$1.50 a share compared with \$563.1m or \$1.54 a share in the 1984 period. Revenues grew by 6 per cent to \$12.07bn from \$11.37bn.

For the full year Sears posted net earnings of \$1.3bn or \$3.53 a share compared to \$1.45bn or \$4.01 a share in 1984 when earnings grew by 5 per cent to \$40.72bn from \$38.82bn.

Sears noted that the 1984 results include a \$8.4m gain from debt-equity swap and a one-time Allstate Insurance tax credit. Net after-tax realised capital gains and other income totalled \$100m in the latest fourth quarter and \$263m in the full year compared to \$45.5m and \$221.2m in the respective 1984 periods.

Mr Edward Brennan, Sears' new chairman and chief executive, noted that all the company's business groups increased revenues for the year. Sears Financial network and Sears World Trade also recorded improved fourth-quarter income.

PepsiCo claims market lead as 1985 earnings jump 25%

By OUR FINANCIAL STAFF

PEPSICO, the US soft drinks group which last month agreed to buy Seven-Up from Philip Morris, yesterday announced a 25 per cent jump in net earnings from continuing operations, against \$212.5m, or \$2.25, in 1984.

Net profits at the continuing level rose from \$33.7m, or \$3.55 a share, to \$42.0m, or \$4.51, while fourth-quarter net from continuing operations advanced from \$53.6m, or 90 cents, to \$105m or \$1.17.

Final net figures are distorted by a series of gains and losses but for the fourth quarter emerged flat at \$82.5m, or \$1.71 share, against \$83.0m, or 85 cents, a year earlier.

For the year, net profits were \$543.7m, or \$5.53, including \$123.0m income from discontinued operations, against \$212.5m, or \$2.25, in 1984.

Sales rose from \$2.2bn to \$2.4bn in the fourth quarter and from \$7.45bn to \$8.06bn for the year.

Mr Donald Kendall, chairman and chief executive, noted a 10 per cent increase in Pepsi-Cola case sales last year, more than double the industry rate. Return on equity rose above 22 per cent.

Pepsi-Cola experienced "exceptional" volume growth and a big earnings improvement internationally, although domestic profits rose only

modestly. Total soft drink profits grew 10 per cent while sales rose 8 per cent.

Snack food earnings advanced 6 per cent on a 5 per cent increase in sales, although the earnings rise was clipped to 2 per cent after a \$16m pre-tax charge to Frito-Lay in the fourth quarter.

The restaurant side had an "outstanding year" as earnings rose 11 per cent on a 14 per cent rise in sales. The company added 232 franchises and 319 company units to its Pizza Hut and Taco Bell chains.

The company noted that fourth-quarter results reflected an impressive earnings increase in restaurants, especially Pizza Hut.

Manufacturers Hanover to sell mortgage bank

By WILLIAM HALL IN NEW YORK

MANUFACTURERS HANOVER, parent of the New York Money Centre Bank, is seeking to raise about \$300m from the sale of its mortgage banking subsidiary.

US banking industry sources confirmed yesterday that the US banking group was looking for a buyer for Manufacturers Hanover Mortgage, the third largest mortgage banking group in the US.

Manufacturers Hanover is understood to have decided to sell its subsidiary because of the high prices being paid for similar operations and because it is no longer considered an essential part of the group's nationwide consumer banking expansion plans.

Manufacturers Hanover Mort-

Texaco to deposit stock as \$1bn bond

By WILLIAM HALL IN NEW YORK

THE ALLSTATE INSURANCE GROUP reported earnings of \$17.8m in the fourth quarter, up from \$15.9m a year earlier, on revenues which grew to \$2.78bn from \$2.3bn. Full year net income fell to \$60.4m from \$60.7m in 1984 when earnings were lifted by a \$6m one-time tax credit. Revenue grew to \$10.38bn from \$8.95bn.

The Allstate Insurance Group reported earnings of \$17.8m in the fourth quarter, up from \$15.9m a year earlier, on revenues which grew to \$2.78bn from \$2.3bn. Full year net income fell to \$60.4m from \$60.7m in 1984 when earnings were lifted by a \$6m one-time tax credit. Revenue grew to \$10.38bn from \$8.95bn.

Texaco said yesterday it intended to deposit stock in Texaco Canada as security for the \$1bn bond which is the subject of a heated courtroom battle with Pennzoil, the medium-sized US oil company, which stands to win the \$1.1bn in damages if its claim is upheld.

Pennzoil has argued that Texaco should be forced to post a \$1bn bond before it is allowed to appeal against the damages award by a Texas court. Texaco has said this could force it into bankruptcy and has sought relief in a New York appeals court. The court has ruled that a \$1bn bond is sufficient to appeal against the damages award. Pennzoil is challenging this decision and the appeal is due to be heard next week.

Texaco owns close to 80 per cent of Texaco Canada and would need to pledge about 60m shares of the company to meet the \$1bn bond. Texaco Canada shares were unchanged at \$17 in early trading yesterday while Texaco shares rose 50 cents to \$23.75.

There are several ways Texaco could have financed the \$1bn bond, but the pledging of the Texaco Canada shares was chosen since it was felt there could be less argument about their true value since they are quoted on Canadian and American stock exchanges.

Enka up 12% at year end

By JOHN DAVIES IN FRANKFURT

ENKA, the West German man-made fibres group, increased group sales by 7 per cent to DM 4.8bn (\$2bn) last year. Net profit is put provisionally at DM 225m, a rise of 12 per cent.

Enka, which is part of the Akzo chemical concern of the Netherlands, has steadily strengthened its position as a result of major restructuring in recent years. After a string of losses, it returned to profit in 1983.

However, the sale of property and other extraordinary income brought the pre-tax profit to SKr 40m, up from the SKr 24m in 1984.

Group turnover rose from SKr 18.43bn to SKr 19.3bn, but volume was unchanged when acquisitions were taken into account.

Enka reported improved results in its mail order and trading operations.

AT&T and SGS plan joint venture

By ALAN FRIEDMAN IN MILAN

AMERICAN Telephone and Telegraph (AT&T), the US telecommunications giant, will announce next week an international agreement with SGS, Italy's leading semiconductor company, in the field of bipolar integrated circuits.

Terms of the deal between AT&T and SGS are being kept secret until next Tuesday, but it is understood it will involve collaboration between the two companies on bipolar circuit technology, possibly leading to a manufacturing agreement.

The venture will not be restricted to the US or European markets and is expected to provide a significant boost to SGS revenues.

Last year SGS made a loss of between \$15m and \$20m on group revenues of \$305m. The company, along with the rest of the world microchip industry, was hit by last year's fall in demand for integrated circuits.

Bergen Bank dividend held

BERGEN BANK, Norway's third largest commercial bank, has announced an unchanged dividend for 1985 of Nkr 14.50 (\$1.6), writes RYGER in Oslo.

Shareholders will be given the option of receiving payment in shares, at 15 per cent below the market price on March 12 - the first day this year that the bank's shares are due to be listed ex-dividend.

Dutch debut for Tokyo traders

By LAURA RAUN IN AMSTERDAM

THE AMSTERDAM Stock Exchange is expected to accept its first Japanese members soon, hastening the market's ambition to offer the first foreign trading of Japanese stocks priced in yen.

The Japanese securities firms Nomura, Daini and Yamaichi, as well as Citibank of the US have applied for membership, according to Mr D.H. Cross, adjunct secretary of the D.H. Cross, adjunct secretary of the stock exchange. He declined to confirm a report in the Dutch financial press that approval of the applications was imminent, but the bourse will hold a press conference on the subject on Monday.

The expected move is part of a

broad and concerted campaign to further internationalise Dutch financial markets, already among the most international in Europe. Amsterdam lists more foreign shares than Dutch ones, including

shares of Japanese companies.

The Amsterdam and Tokyo exchanges agreed in principle on a plan for the trading in Amsterdam of 25 Japanese companies with same settlement terms as in Tokyo.

Amsterdam's aim is to capture part of the growing desire of European

investors to deal directly in Japanese shares after the close of trading in Tokyo. Depository receipt trading in Japanese companies has failed to meet expectations and the hope is that the Japanese securities firms will promote direct trade in Japanese stocks.

The Japanese houses have reportedly requested a kind of restricted membership that allows on-floor trading through another broker or as a way of keeping down costs. Citibank, however, is believed to be seeking membership with on-floor trading rights.

Six foreign financial institutions are already members of the Am-

sterdam stock exchange through Dutch subsidiaries. They include Chase Manhattan Bank, Morgan Guaranty Trust and Banque Paribas.

In earlier efforts to enhance Amsterdam's international appeal, the stock exchange cut trading commissions almost to the same level as London. Dutch capital markets were dramatically liberalised at the beginning of this year to allow an array of innovative new facilities such as floating-rate notes, commercial paper and certificates of deposit. Citibank is seeking bourse membership to facilitate its capital markets trading.

Bouygues earnings rise 10% in year

By PAUL BETTS IN PARIS

BOUYGUES, the leading French construction group, yesterday reported a 10 per cent rise in consolidated net earnings to FF 416m (\$58m) last year compared with FF 401m the year before. Consolidated sales rose 6 per cent to FF 26bn from FF 24.6bn.

The group expects sales to reach FF 28bn this year but says this could be higher if planned diversification deals are completed. Sales could be further boosted if Bouygues decides to exercise its option to buy a major stake in Scres, a large French road construction company.

Bouygues also intends to make a one-for-five scrip issue.

The group's construction business in France had increased to turnover more than the prevailing inflation rate and had secured a good level of orders. It expects more than 10 per cent growth in the sector this year. International construction business had declined, however, and was expected to continue to fall off this year.

Bouygues is part of the Channel Tunnel Group-France Manche consortium which recently won the competition to build a fixed link across the Channel and said the outlook for construction of the twin-bore rail tunnel was very encouraging.

B&O lifts sales 13% at midway to DKr 886m

By HILARY BARNES IN COPENHAGEN

BANG & OLUFSEN, the Danish television and audio equipment manufacturer, returned to profit in the half year to November 30 1985 and said it expected a profit for the year ending May 30.

The company said its sales increased by about \$3.16m at about \$3.16m at the beginning of 1985.

The company said this increase included "normal reserve increases" and a strengthening of reserves by about \$24.8m, including the \$10m for the fourth quarter of 1985.

First-half sales increased by 13 per cent to DKr 886m, with satisfactory growth in almost all markets, especially the US, Germany, Denmark and France.

A new stereo television model is to be launched this month.

The following have agreed to subscribe or procure subscribers for the 10% Bonds and Warrants:

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Banque Bruxelles Lambert S.A.

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Walbrook House

23 Walbrook

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R. Nivison & Co.

25 Austin Friars

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6th February, 1986.

This announcement appears as a matter of record only.

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**Cable and Wireless plc****4,812,500 Ordinary Shares**

These securities have been underwritten and placed in Canada by the undersigned.

Dominion Securities Pitfield Limited

Kleinwort, Benson Limited acted as financial advisors to Cable and Wireless plc.

December 1985

**The Royal Bank
of Scotland Group plc**

£200,000,000

Floating Rate Notes 2005
of which £100,000,000 has been issued as
the Initial Tranche

In accordance with the Terms and Conditions of
the Notes, notice is hereby given that for the
Interest Period from 4th February, 1986 to 6th
May, 1986, the Notes will bear a Rate of Interest of
13 1/4% per annum. The amount of interest payable
on 6th May, 1986 will be £165.17 per £5,000
Note, and £1,651.71 per £50,000 Note.

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**CHARTERHOUSE
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A member of The Royal Bank of Scotland Group

U.S. \$75,000,000**Banque Worms****Floating Rate Notes Due 1994**

Interest Rate 8 1/16% per annum

Interest Period 6th February 1986
6th August 1986Interest Amount per
U.S. \$10,000 Note due
6th August 1986 U.S. \$417.93Credit Suisse First Boston Limited
Agent Bank

Jell not 150

INTL. COMPANIES & FINANCE**UAL final-quarter earnings
plunge despite special gain**

BY PAUL TAYLOR IN NEW YORK

UNITED AIRLINES' parent, UAL, posted a sharp decline in fourth-quarter net earnings, despite a \$136.8m special gain and a full-year net loss of \$48.7m, mainly reflecting the impact of the 29-day strike in May and June last year against the airline.

UAL's fourth-quarter net earnings of \$20.8m or 43 cents a share compare with net earnings of \$57m or \$1.70 a share in the yearago period and came on revenues that grew to \$1.98bn from \$1.87bn.

The group, which also owns Hertz, the car rental business, and Westin Hotels, said United Airlines had an operating loss of \$77.1m in

the final quarter on operating revenues of \$1.4bn, compared with operating earnings of \$131.1m on revenues of \$1.47bn in 1984. Mr Richard Ferris, UAL's chairman and chief executive, noted that the recent resumption of "fare wars" eliminated the benefits of an improvement in airline revenue yield per passenger mile.

UAL's full-year net loss, equivalent to \$2.09 a share, came after \$136.8m in special gains and compares with net earnings of \$282.4m or \$7.40 a share in 1984 when earnings were bolstered by a \$21.5m extraordinary gain. Revenues fell to \$8.38bn from \$8.97bn.

**Loss provisions leave
Hutton in the red**

BY OUR NEW YORK STAFF

E. F. HUTTON, the Wall Street securities firm, which has suffered a series of embarrassing setbacks over the past 12 months, turned in \$12.1m or 46 cents-a-share net loss in the final quarter of 1985.

The loss, which covers a period when the securities markets were booming and most Wall Street firms recording substantial earnings gains, results largely from the establishment of a \$40.3m reserve. That was to cover potential losses stemming from the failure of Baltimore-based First American Mortgage (Fanco) and possible losses on an outstanding \$44m note receivable of an unidentified corporate customer, together with disappointing bond trading results.

The reserve provision comprised \$1m to cover Fanco, a broker and originator of second and third mortgages, and \$26.3m to cover the note receivable, which is collateralised by stock in a closely held company. It more than offset the \$23.2m estimated gain from the sale of E. F. Hutton Credit.

Hutton warned of a fourth-quarter loss in mid-December when it first announced plans to establish the reserve. The company says that although its early estimates of the provision required for its Fanco dealings appeared adequate, it had decided after reviewing the collateral covering the note receivable to

increase the previously planned \$11.3m reserve by \$1.5m.

The net loss compares with a profit of \$24.3m or 94 cents a share in the last quarter of 1984 and came on revenues that grew to \$369.3m from \$364m. Commission revenues soared by 44 per cent to \$186m and investment banking revenues gained 55 per cent to \$101m, but Hutton noted that results were also depressed by a 51.3m decline in principal transaction revenues.

Hutton had earlier disclosed that it lost \$7m on corporate and government bond trading during October and November, but said yesterday that strong trading results in the final month helped to offset those losses.

For the full year, net earnings were \$43.7m or \$1.63 a share on revenues of \$3.1bn, compared with net earnings of \$52.7m or \$2.05 a share on revenues of \$2.7m in 1984. Then, earnings were bolstered by a \$14.5m one-time tax benefit.

Mr Robert Forman, Hutton's chairman and chief executive, said: "We obviously faced extraordinary pressures in 1985. We are gratified that despite these pressures we achieved both record operating revenues and a decline in our operating expense growth."

Tenneco

Tenneco's 1985 profit from continuing operations was printed incorrectly in yesterday's edition. The correct figure is \$431m.

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**Sharp fall by
American Cyanamid**

AMERICAN CYANAMID, the diversified US group, reported net income for the fourth quarter sharply down at \$10.5m, or 24 cents a share, against \$36.8m, or \$1.04, last time. Our Financial Staff writes. Revenues edged ahead to \$890m from \$887.1m.

That took net income for the full year to \$129.1m or \$2.68 a share, down from \$215.9m, or \$4.41 last year. Sales were stagnant at \$3.53bn.

The 1985 figures for both the quarter and the year include special provisions of \$54.5m pre-tax for the curtailment and consolidation of chemical and fertilizer operations, and for environmental projects.

The 1984 figures include a gain of \$4.2m for the quarter and \$17.8m for the year from discontinued operations. For the whole of 1985 the gain was \$5.5m. The sale of discontinued operations brought a further gain of \$3m in the latest year.

Mr George J. Sella Jr, chairman, said the earnings decline was the result of the strong US dollar, which affected operations.

But he expected Cyanamid to give an improved performance in the coming year, and forecast significant growth in subsequent years.

**NOTICE OF REDEMPTION
MEIDENSHA ELECTRIC
MFG. CO., LTD.
7% CONVERTIBLE BONDS
DUE 1984**

Notice is hereby given that, pursuant to condition 6(c) of the terms and conditions of the above mentioned Bonds (the "Bonds"), all of the Bonds will be redeemed on 31st March 1984 (the "Redemption Date") at the price of 102% of their principal amount, plus accrued interest to the Redemption Date. Interest on the Bonds shall cease to accrue from and after the Redemption Date.

Payment will be made upon presentation and surrender of the Bonds, together with all unmatured coupons attached, at the offices of any of the paying agents.

THE CHASE MANHATTAN BANK N.A.
London, as Trustee

Starpoint Electrics Limited

has been acquired by

Bowthorpe Holdings PLC**BARCLAYS MERCHANT BANK LIMITED**initiated this transaction
and acted as financial adviser to
Starpoint Electrics Limited**The Homemaker Group**

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Hunting Gate Group Limited**BARCLAYS MERCHANT BANK LIMITED**initiated this transaction
and acted as financial adviser to
The Homemaker Group

To the Holders of

WARRANTS

to subscribe for shares of common stock of

JUSCO CO., LTD.(Issued in conjunction with an issue by Jusco Co., Ltd., (the "Company") of U.S. \$50,000,000
8% Guaranteed Bonds Due 1988)

NOTICE OF FREE DISTRIBUTION OF SHARES

AND
ADJUSTMENT OF SUBSCRIPTION PRICE

Pursuant to Clause 4(A) of the Instrument dated July 18, 1983 under which the above described Warrants were issued, you are hereby notified that a free distribution of Shares of our Company at the rate of 0.05 share for each one share held will be made to shareholders of record as of February 20, 1986.

As a result of such distribution, the Subscription Price at which shares are issuable upon exercise of the Warrants will be adjusted pursuant to Condition 7 of the Warrants from \$7.4 Japanese Yen to \$44.2 Japanese Yen effective as of February 21, 1986.

JUSCO CO., LTD.

Dated: February 8, 1986

Weekly net asset value

Tokyo Pacific Holdings (Seaboard) N.V.
on 3rd February 1986 U.S. \$117.02

Listed on the Amsterdam Stock Exchange

Information: Pierson, Heldring & Pierson N.V.,
Havenweg 214, 1016 BS Amsterdam.**FINANCIAL TIMES
SULTANATE OF OMAN
SURVEY**

November 11, 1985

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February 1986

INTERNATIONAL COMPANIES and FINANCE

C. H. Tung given 90-day reprieve

By David Dodwell in Hong Kong
C. H. TUNG, the ailing Hong Kong-based shipping group, won crucial breathing space yesterday when main creditors agreed to resume cash disbursements to the group as part of a 90-day "temporary operating arrangement".

Meanwhile, Orient Overseas Holdings, the group's public arm, revealed that it will tomorrow unveil profit forecasts for the coming two years as it pressed creditors to maintain support while a reconstruction of the group is hammered out.

Orient Overseas and its privately owned parent have debts amounting to US\$2.4bn as a result of ambitious new ship ordering at a time when the world shipping industry has remained chronically depressed.

First signs of serious trouble emerged last September when Orient Overseas announced that it had arranged a HK\$1.2bn (US\$128.1m) line of credit from Hongkong and Shanghai Bank, its principal bank creditor, "to maintain its working capital position."

Orient Overseas operates about 55 vessels, 29 of them containers, and employs 5,000 people. Many of its current problems are understood to be due to the mixing of public interests with those of C. H. Tung.

Shearson Lehman Brothers, the US investment bank, is advising the private group, revealed yesterday that the 22 financial institutions with charter hire agreements with C. H. Tung have agreed to release the funds paid to them under these arrangements.

The creditors have agreed to forgive loan and interest payments during the 90-day operating period, and are likely to have to make provisions against these losses in the current financial year.

Without yesterday's agreement, a collapse of the private group would have been certain.

NBK payout upsets Kuwaiti banks

BY KATHY EVANS IN KUWAIT

NATIONAL BANK of Kuwait has reported net profits of KD 23m (\$80.9m) for 1985, an increase of 11.1 per cent over the previous year achieved despite a deepening regional recession. But its announcement of an unexpectedly high payout has embarrassed and angered the other five commercial banks in Kuwait, some of which are encumbered with a larger burden of the non-performing loans resulting from the Souk al Manakh stock exchange crash in 1982.

Mr Mohammed Abdul Mohsin al Khafra, NBK chairman, said that 20 per cent cash dividend would be distributed to shareholders—amounting to KD 5.52m in 1984. In addition, the bank announced a one-for-10 bonus share issue.

Analysts declined by 25 per cent in KD 2.56bn loans, net of provisions also showed a decline from KD 12.2bn to KD 1.15bn. The falls in both are, however, regarded as a sign of general prudence and selectivity, given the current environment in Kuwait. International operations now account for 36 per cent of its total lending.

Analysts believe that the

high dividend declared by NBK will add to the pressures on other banks. Inner reserves of the other banks are believed to be much less substantial than those of the longer established NBK.

A number of bankers accused NBK of attempting to "separate itself" from the rest of the Kuwait banking system and highlight its own success regardless of the impact such dividends might have on the overall confidence in the rest of the banking system.

NBK officials said in response that the results reflected the bank's early decision in 1982 to expand overseas in order to avoid the impending Souk crash.

"We knew disaster was coming, if we did the job well, why should we be grouped with the rest?" asked one.

Mr Jassim Saadoun of Al Shall Economic Consultants, a prominent stock analyst, said that if results from the other banks were unsatisfactory, a drift in deposits could develop from other banks to NBK.

The results of the other five will depend largely on the outcome of the negotiations underway with the central bank concerning loan loss provisions.

Bad debts of the Kuwait banks are estimated at between KD 1.3bn and KD 2bn, some of total bank credit of over KD 8bn. The discussions on provisions have lasted some weeks, and have meant a delay in the publication of balance sheets.

Towards the end of last year, the central bank made it clear that it wanted the banks to provide adequate provisions for the loan losses expected from clients suffering from the Souk legacy. The central monetary authority is known to have requested banks to make 100 per cent provisions or loans past a year or more overdue.

Lenders on which interest had not been paid for more than 180 days were to take a 45 per cent provision, and 60-day overdrafts and loans 90 days overdue would need 15 per cent provisions. On top of this, a provision of 5 per cent was to be required on cash account loans greater than KD 20,000.

These provisions being pushed by Mr Abdul Wahab Tamar, the central bank governor, are now viewed in the financial community as impractical and too impractical, particularly in the light of the NBK results. The Government on a number of occasions has

stressed that it is ready to support the banking community if need be, either in the form of new capital, or soft long-term deposits.

However, the provision requirements, in the opinion of many, would be difficult for a number of the country's banks to fulfil in a single year.

The feeling is that the Government, too, will welcome confidence-boosting results from the banks. If the banks were to register losses, the impact on the stock market would be devastating. Bank shares are virtually the only active shares in the country's moribund stock market and signs have emerged in the last three weeks of a hesitant reverse in the downward trend which last year erased some \$7.5bn from the book values of shares on the official market.

Moreover, if bank shares began to decline once more, further bank collateral would be left uncovered. Shares, together with land, represent the principal form of bank collateral in the country, and their erosion in value has caused losses to be registered by many of Kuwait's companies and investment houses.

Moët-Hennessy

MOËT HENNESSY ANNOUNCES STOCK DIVIDEND AND 1985 REVENUE INCREASE OF 12 PER CENT RECONFIRMS EARNINGS GROWTH ESTIMATE OF 25 PER CENT

Paris, January 27, 1986—A stock dividend of one additional share of common stock for every five shares as approved by the Moët Hennessy Board of Directors at their January 22 meeting in Paris. The Directors also approved an interim dividend distribution of 9 French francs which, together with a tax credit of 4.50 francs, totals 13.50 francs per share. This dividend is payable starting February 13, 1986.

Convertible bonds (8% due 1990 and 7% due 1999) will have their basis of conversion adjusted to account for the stock dividend. Bonds converted after December 31, 1985 are not entitled to the stock dividend.

The company also confirmed that its previously announced estimate of 25% growth of pre-tax earnings is in line with current year-end projections.

Consolidated 1985 revenues on an unaudited basis were 7.65 billion French francs.

A 12% increase over 1984. As the average 1985 dollar exchange rate was close to that of 1984, currency had no impact on sales. However, the forward currency hedging policy contributed to the company's profits.

Champagne and wine segment sales increased 9.3% to 3.35 billion French francs. Because the 1985 harvest was limited, Champagne shipments were deliberately restricted to the prior year's level of 27.5 million bottles. Sales of other products in the segment have increased substantially. In particular, sales of Martell Imperial which, following its national introduction, reached its peak of two million bottles. In the U.S., Martell Chandon shipments increased 12.7% to 2.6 million bottles.

Cognac and spirits segment sales increased 14% to 2.45 billion French francs. Hennessy shipments rose 5.3% to 2.6 million bottles, an increase in excess of industry growth. Expanding markets in the United States and continuing growth in Japan contributed to this improvement.

Sales of Parfums Christian Dior increased 16% to 1.43 billion French francs in a highly competitive market place. Christian Dior's new perfume, Poison, experienced highly successful launches in France and the rest of Europe. The latest state of available shows that demand for this new fragrance has been growing since its introduction in the autumn.

Laboratoires Roc, makers of hypoallergenic skin and beauty-care products, returned to profitability in 1985 with sales of 288 million French francs.

Armstrong Roses benefited from the turnaround in demand for rose bushes in the United States, reporting sales of \$13.8 million, a 14% increase over 1984. The division reduced its pre-tax losses by more than 50% in 1985. Prospects for 1986 remain favourable.

First Pacific Holdings boosts profits

BY LACHLAN DRUMMOND

FIRST PACIFIC Holdings, the Hong Kong-based financial services group controlled by the Liem family and associates in Indonesia, reports a 41 per cent rise in 1985 net profits to US\$8.83m, writes David Dodwell

Revenues rose 11 per cent to \$168.5m. Mr Manuel Pangilinan, director of First Hibiscus Bank, acquired in March 1983, doubled net income to \$3.1m. First Pacific Trade Services, the London-based subsidiary established last May, incurred a start-up loss of \$75,000.

Analysts believe that the

Holmes à Court moves to smooth way for BHP bid

BY LACHLAN DRUMMOND

AUSTRALIAN financier Mr Robert Holmes à Court yesterday moved to smooth the political and procedural way for his proposed A\$1.95bn (US\$1.34bn) bid for a further 20 per cent of Perth-based Broken Hill Proprietary (BHP).

A key element was a courtesy meeting with Senator John Button, the federal Industry Minister, who was the architect of the 1983 steel industry plan under which BHP—which has a near monopoly on steel production—received extended protection for a period of reconstruction. In return, BHP pledged to outlay A\$600m on modernisation.

Although neither would reveal the precise nature of the talks, Mr Holmes à Court later spoke out his enthusiasm for the steel operations of BHP, saying it was the division which interested him most and had the greatest potential for growth.

The Bell Resources board includes Mr Michael Edwards, a former chief executive of British Steel's international arm, and Bell has links with the advanced technology wing of BSC.

Mr Holmes à Court also met representatives of the National Companies and Securities Commission to outline his thinking on his bid proposal, which appears laden with conditions which would prevent its registration. While most of the conditions are expected to be removed before documents are lodged with the corporate authorities, the bid also could fail foul of planned changes to

legislation on partial bids.

But Mr Holmes à Court confirmed yesterday that Bell was looking at a compromise partial takeover on lines proposed last year by merchant bank Capel Court.

This provides for a two-stage bid with acceptances tallied after an initial offer period.

The bid would then be reopened to allow shareholders who had not accepted to reconsider should it appear that control in any case would change. This final acceptances would be taken pro rata from all the shares offered.

The effect could nonetheless come close to the proposed legislation which would require the bid to be pitched at a fixed proportion of each individual shareholding.

Such a bid could be structured to fit existing law but Mr Jim Kenman, the state Attorney General in Victoria BHP's home state, yesterday reiterated the view of the federal-state Ministerial Council on Companies and Securities that the new legislation—which could be enacted in the next two weeks—would cover all offers current at the time of enactment.

Against these uncertainties and further falls in world oil prices, shares in BHP retreated by as much as 30 cents before recovering to close at A\$7.18, down 22 cents.

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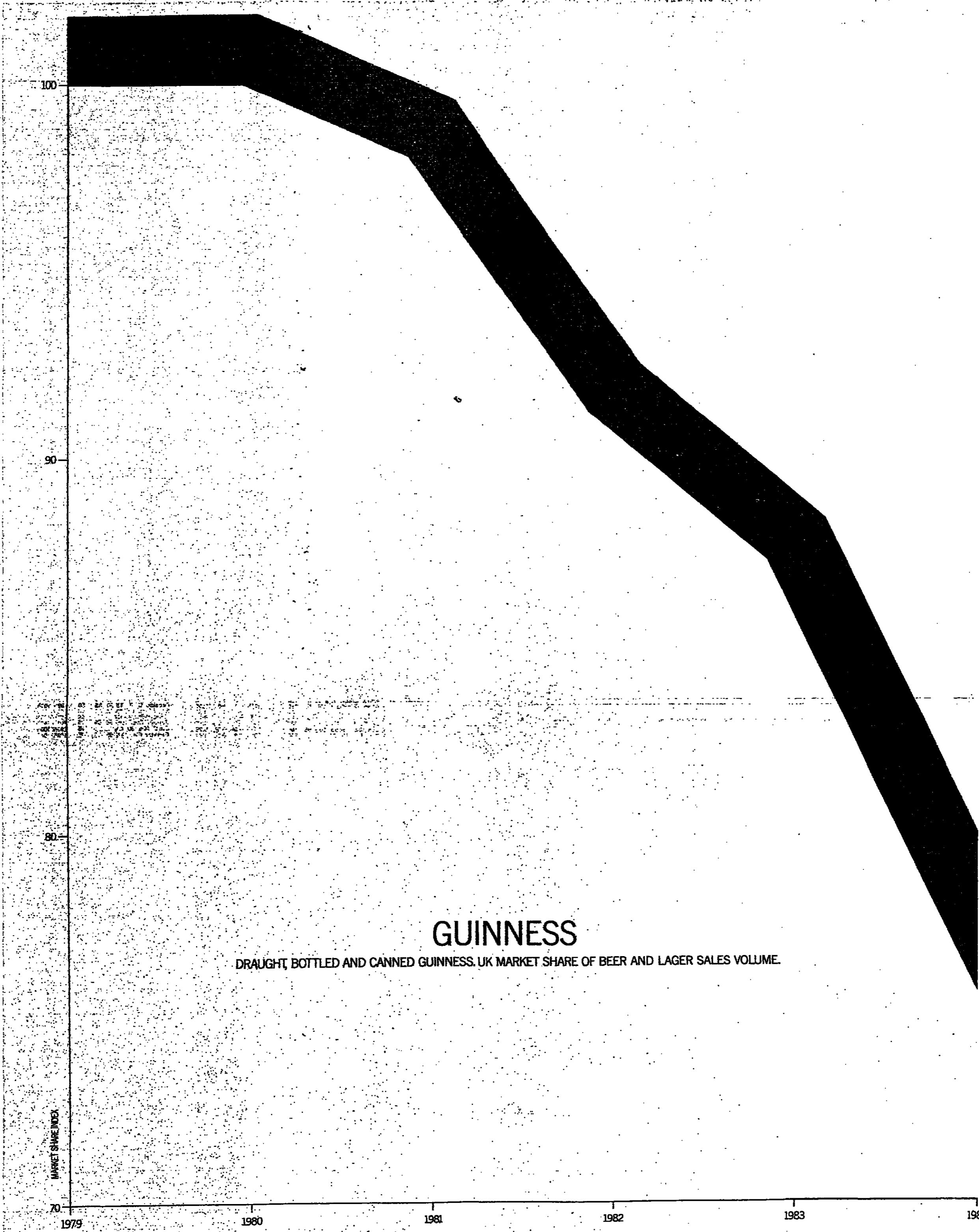
legislation on partial bids.

Such a bid could be structured to fit existing law but Mr Jim Kenman, the state Attorney General in Victoria BHP's home state, yesterday reiterated the view of the federal-state Ministerial Council on Companies and Securities that the new legislation—which could be enacted in the next two weeks—would cover all offers current at the time of enactment.

Against these uncertainties and further falls in world oil prices, shares in BHP retreated by as much as 30 cents before recovering to close at A\$7.18, down 22 cents.

While most of the conditions are expected to be removed before documents are lodged with the corporate authorities, the bid also could fail foul of planned changes to

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UK COMPANY NEWS

BPCC buys Orbis books division

BY CHARLES BATCHELOR

British Printing and Communication Corporation (BPCC) has bought the books division for £10m of Orbis Publishing, a privately-owned producer of part-works, for £2.7m cash.

Orbis's book division, which includes *Jancis Robinson*, the wine writer and *Mark Hixson*, the expert in home design, among its authors, just about broke even on turnover of £8m in the year ended September 1985.

The two sides agreed on the deal just before midnight on the last Friday after four days of negotiations between Mr Roy Maxwell, chairman and chief executive of BPCC, and a team from Orbis.

The Orbis deal is the latest in a series of mergers to sweep the traditionally staid world of book

publishing over the past 18 months. They included the purchase of Heinemann for £10m by Octopus in the largest ever merger in the sector.

Orbis is the British arm of the privately-owned Italian publishing house, De Agostini, which claims to be the largest publisher of part-works—illustrated books sold in weekly instalments—in Europe.

Orbis's book publishing operations developed from its part-work business, but it then began publishing books for adults, and subsequently especially for major retailers such as British Home Stores and Marks & Spencer.

Mr Julian Trunkfield, an Orbis director, said: "In the book publishing business you have to be either very big like Octopus,

Collins or Penguin or very small and specialised. We were in between."

Orbis retains its part-work publishing business and is considering starting magazine publishing now that the sale of the book publishing operation has been agreed, Mr Trunkfield added.

The company this week launched a new part-work entitled *Good Food* for the subject of healthy cooking. Other recent series include *The Home Computer*, *Scientific Features of the World*, *War Machines*, *The Home Computer Course* and *The Royal Family*.

Orbis's book division and its 70 staff will continue to operate from their existing Covent Garden premises for the time

being. The management team headed by Mr Martin Heller, chairman; Mr Brian Innes, publishing director; and Mr Charles Merlini, managing director, will remain.

Book publishing accounted for just over a third of Orbis's total turnover of £23m in the year ended September 1985. The group made a pre-tax profit of £900,000.

BPCC's existing publishing activities include the Macdonald, Penguin and Watson-Guptill publishing groups.

Published in 1984 pre-tax profit of £2.7m and £5m of total group turnover of £26.6m.

The Orbis purchase took effect from January 31. The price of £2.7m was slightly above net book value, Orbis said.

City shops seeks £3m from BES

By Alice Rawsthorn

City Shops is the latest in the recent stream of companies to ask investors for start-up capital under the Business Expansion Scheme.

The company plans to raise £3m to launch a chain of High Street shops throughout London and the South, operating a familiar franchise name by releasing 5m shares at £1 each in an issue sponsored by Baltic Asset Management.

Over the next two years, City Shops proposes to open a chain of 10 units. The first will operate the franchise for H-Plan modular bedroom furniture. Once these H-Plan shops are established, the company will expand into other areas of franchise retailing.

City Shops is already searching for suitable freehold sites. The first H-Plan shop has been found and should be trading in early June. By the end of its first year in business, the company expects to have established a chain of five H-Plan units.

The company is chaired by the property consultant, Sir John Boynton.

The issue opened yesterday and will close on April 3, thereby enabling investors to choose whether to claim tax relief in the current year or the coming fiscal year.

Tele. Services rationalises Molinaire

Television Services International, the USM quoted film and video production facilities group, yesterday announced a rationalisation of its Molinaire subsidiary with the aim of cost-cutting by re-locating the production of television commercials.

The move will mean 21 job losses in Molinaire's outside broadcast units and television studios as its capabilities in these areas are reduced.

TSI's shares fell 5p yesterday to 150p.

Molinaire incurred pre-tax losses of £1m in the nine months to January last year. TSI acquired it last February and since then has been streamlining its activities.

The continuation of Molinaire is seen as a factor in supporting TSI's profits advance in the six months to last June. Pre-tax profits rose by 51 per cent to £225,000 while turnover rose by 120 per cent to £4.8m.

Yesterday, however, Mr Andrew Lee, chairman of TSI, said Molinaire's operating losses had been eliminated.

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Over-the-Counter Market

High	Low	Company	Price	Charge	div. (p.)	%	Actual yield	P/E	Fully
122	121	Ass. Brit. Ind. Ord. ...	127	—	10.0	7.9	7.5	7.0	
121	120	Ass. Brit. Ind. CULS. ...	127	—	8.4	9.1	11.7	15.2	
75	74	Airsprung Group	76	—	4.0	5.3	6.0	24.4	
168	166	Albion Industries	167	—	4.0	2.4	21.1	22.0	
64	62	Barry Technologies	58	—	3.9	7.0	6.8	7.9	
125	124	Brit. Ordinary	124	—	1.0	7.5	3.3	32	
124	123	Brit. Tech. Ind. Ord. ...	124	—	1.8	8.0	7.5	10.3	
124	123	Carbonium 7.5pc Pl. ...	124	+1.2	4.3	3.7	6.0	10.3	
94	93	Carbordum 7.5pc Pl. ...	91	—	16.7	11.8	9.5	10.3	
65	64	Deborsa Services	65	—	7.0	12.2	5.9	7.5	
92	91	Deutsche Arctic Group	91	—	5.0	6.1	5.8	12.5	
92	91	George Blair	92	—	—	—	6.5	6.5	
201	199	Ind. Precision Castings	198	—	6.0	6.1	17.1	14.2	
101	100	Jackson Group	100	—	15.0	4.5	8.0	8.0	
316	315	James Burrough Group	316	—	15.0	4.7	10.0	10.0	
56	55	John Howard & Sons	55	—	5.0	7.5	5.2	8.3	
55	54	Minibuses Holding NV	55	—	0.8	3.6	26.7	—	
242	241	Robert Jenkins	241	—	—	—	17.7	—	
57	56	Torday and Carlisle	57	—	5.0	7.5	3.4	6.1	
320	319	Trevian Holdings	325	—	4.3	1.3	18.5	18.2	
242	241	Wainwright Holdings	240	—	2.1	2.1	10.5	10.5	
223	222	Watson Alexander	222	—	8.5	6.5	7.5	9.1	
228	225	W. S. Yates	220	—	17.4	8.7	6.7	9.8	

Public Works Loan Board rates

Effective February 5 Quota loans repaid Non-quota loans A* repaid

Years	by EPT	A*	maturity	by EPT	A*	maturity
Over 1 up to 2	125	128	125	125	138	125
Over 2 up to 3	124	127	124	124	137	124
Over 3 up to 4	124	127	124	124	137	124
Over 4 up to 5	123	126	123	123	136	123
Over 5 up to 6	122	125	122	122	135	122
Over 6 up to 7	121	124	121	121	134	121
Over 7 up to 8	121	123	121	121	133	121
Over 8 up to 9	121	114	121	121	124	121
Over 9 up to 10	121	113	121	121	123	121
Over 10 up to 15	121	113	121	121	122	121
Over 15 up to 25	111	111	111	111	114	111
Over 25	101	101	111	111	111	111

* Non-quota loans A* are 1 per cent higher in each case than non-quota loans A. [†] Equal instalments of principal. [‡] Repayment by half-yearly annuity (first equal half-yearly payment to include principal and interest). [§] With half-yearly payments of interest only.

Marwan lifts stake in Extel

Dr Ashraf Marwan, the Egyptian financier, has bought a further 55,000 shares of Extel, the business and sporting information company currently subject to an annual £1.75m takeover bid. The purchase takes Mr Marwan's holding to 4.68m shares or 11 per cent of the company.

Mr Marwan's holding is the second half with considerable confidence.

Mr Peter Earl, a director of Demerger Corporation, the company bidding for Extel, yesterday met Dr Marwan to explain the nature of the bid.

Mr Marwan told the Demerger team that he had no place to take any action until the offer document had been published. Dr Marwan indicated he would sell to the highest bidder.

Scott's Restaurant expects £0.37m

Scott's Restaurant, the publicly quoted restaurant operator, estimates that its pre-tax profits for 1985 will be approximately £376,000 and that, based on information supplied by the directors of the Connaught Rooms, which Scott's acquired for £2.1m, its pre-tax loss would be approximately £100,000.

The figures were given in a circular to shareholders detailing the Connaught deal.

Debentings in Scott's restaurants recommended yesterday at 565p following the deal, and they closed at 625p.

Pay and share deal for Nicholas Ward

Mr Nicholas Ward, the former head of Guinness's retail division, who is to take over as chairman of Macarthy's Pharmaceuticals if an agreed institutional takeover bid goes through, will receive an annual salary of £150,000 and have a rolling

contract for 10 years.

The chairman is confident of further substantial progress of year.

The bid was mounted with the specific aim of installing Mr Ward as chairman. The current chairman, Mr Albert Slew, received £45,000 remuneration a year.

Brikat buys two computer retailers

Brikat Group is expanding its business centres division by buying two computer retailers, Globestore and South Coast Business Machines.

It is paying £257,000 with 300,000 shares for Globestore which has outlets in Hull and Doncaster and had a turnover of £1.5m in 1984. For South Coast, which has an outlet in Bournemouth, it is paying £146,000 with 70,000 shares.

There are further profit-linked payments in the future for both companies.

Brikat said the purchases would provide a substantial increase in turnover from the retailing of micro computers and software.

B

BUSINESS LAW

Patents: how to stimulate innovation

By A. H. HERMANN, Legal Correspondent

THE "living off" of the Patent Office from the Department of Trade and Industry must surely be the best, most efficient outcome is uncertain, is to take an optimistic line. But adjudication in the Patent Office is not enough. Appeals

big step forward when compared with Heron's flask and the invention of the electric bulb was certainly not an obvious solution search and examination of

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COMMODITIES AND AGRICULTURE

Chicago exchange to fight time

By Alexander Nicoll

THE International Tin Council signalled yesterday that it has far from given up its opposition to time-stamping of orders within a minute of execution, as would be required under decision last month by the Commodity Futures Trading Commission.

Mr John Gilmore, newly-elected CBOT chairman, said in London that the exchange, also battling the CFTC on the regulator's plans to introduce tighter capital requirements for brokers, would lobby Illinois congressmen on the time-stamping issue and had not ruled out the possibility of going to court.

The CFTC has given exchanges until October 1 to comply with the new record-keeping standards, which are designed to combat wrongdoing abuses by providing clearer and more precise audit trails.

Mr Gilmore said the effect of the change would be to increase transaction costs by up to 20 per cent, or between \$1 and \$10 per transaction, and to widen bid/offer spreads made by traders. This could be crippling for already hard-pressed agricultural futures firms, he said.

The CBOT had proposed an alternative and less costly system which would have permitted comprehensive analysis of each trader's activities at each price level. When there was no price change, questions about whether a trader had put one order before another would be immaterial, Mr Gilmore said.

Tin Council offers £60m towards rescue package

By STEFAN WAGSTYL

THE International Tin Council yesterday made its first cash offer in negotiations with its creditors to try to solve the tin market crisis.

But its £60m proposal fell far short of the £200m contribution demanded by creditor banks and metal brokers from the ITC's 22 member governments towards a rescue package.

Talks between the two sides broke up after less than an hour and will resume today. Mr Ralph Kestenbaum, joint managing director of Gemini Metals and co-author of the London Metal Exchange, The

creators of the tin rescue plan, said that the council's offer was "absolutely inadequate" but was glad that at least it had been made.

The UK Government is under pressure to contribute more than its share as an ITC member. Mr Kestenbaum said that at yesterday's negotiations ITC

representatives said that the council would make a higher offer if the British Government put up funds. It is understood that over £100m from the ITC could be on offer under these circumstances — or the Department of Trade and Industry has so far set its face against a unilateral rescue.

After the talks, creditors' representatives met Bank of England officials to discuss the latest developments.

Meanwhile, Mr Jacques Lion, chairman of the LME Board, has been receiving replies from brokers to his letter requiring them to confirm whether they are solvent in view of the tin market's troubles.

Steady demand lifts rubber price

By WONG SULONG IN KUALA LUMPUR

BUOYED BY steady demand and tight supply, natural rubber prices have broken out of the "buy" range of the International Natural Rubber Organisation (Inro) for the first time in eight months.

Inro members expect prices to remain firm over the next couple of months, with the start of wintering, which cuts down output, but add that medium and longer term price prospects remain gloomy.

Inro said the composite rubber price was 171.2 Malaysian cents a kilo for February 3, just above the "buy" level of 161 to 171 cents. This means the Inro

buffer stock manager will not enter the market as he has done during the past three years, supporting prices and allowing the market to settle at a price of around 175,000 tonnes.

Inro No 1 rubber closed in Kuala Lumpur yesterday at 191 cents, up three cents from Tuesday.

Traders say rubber stocks in both consuming and producing countries are currently very low. Expectations of high rubber production for December and January failed to materialise due to prolonged rains in Malaysia and Indonesia, prompting traders to enter the market to cover their positions.

Over the longer term, the Inro stockpile will act as a depressing overhang on the market, and the impact of falling oil prices will not be obvious for another six to nine months.

Mr Tim Barrett, president of the Goodyear Tire and Rubber Company, speaking in Singapore on Tuesday, felt lower oil prices would make synthetic rubber more competitive. Malaysian officials take the opposite view, expecting lower oil prices to spur greater economic activity in the industrialised countries, resulting in greater demand for natural rubber.

Varying fortunes in the world diamond trade

Inquiry clouds Antwerp's revival

By PAUL CHEESRIGHT

SUDDENLY THE spotlight is shining on the Antwerp diamond community. But not brightly enough, not accurately enough, to uncover the secrets of this discreet network of family firms, where trust is given only rarely to the outsider.

Interpreting the shadows has led to charges that the community is engaged in a massive fraud. And for the community this is an uncomfortable experience. "These are people who want to do business in the back room where nobody sees them," said one member.

"There may be fraud. There may not be. Thus far nobody knows. What everybody does know is that a Belgian examining magistrate and the tax authorities are poring over books of Kirschen Roger, an Antwerp stockbroker with offices in the heart of the diamond quarter and with diamond people on its books.

The fact of the investigation has kept visiting clients away since the beginning of last week. "Appointments have been cancelled. People don't want trouble. Clients who come to Belgium don't want to come into contact with the police — it's the mentality," commented one diamond insider.

Not that the whole business has suddenly crashed. Regular clients don't need to visit anyway. They satisfy their demands and their parcels of diamonds are despatched.

Give it a month or two, so people can see nothing much is happening and everything will be back to normal, the optimists in the industry say.

The point here is that the tax authorities are not actually investigating the diamond community. At least not yet. The community considers it is suffering from guilt by association.

Tel Aviv back on expansion course

By TONY WALKER AND LYNN RICHARDSON

HONG KONG. Most conspicuous are the black coated Hassidic Jews who have traditionally dominated the diamond business in New York. Israeli cutters account for about 80 per cent of the world's output of medium-sized "melee" stones (between 40 and two stones to the carat). Easily the biggest market is the US, which takes about 80 per cent of the Israeli product.

Israel's diamond trade is undergoing a resurgence after a brief period in the early 1980's.

Then the bubble of inflated world prices burst, and a large number of large Israeli cutting firms went out of business. In addition, some traders fled the country, leaving behind sizeable debts, and the commercial banks sustained heavy losses which have yet to be totally cleared from their books. In an attempt to keep out dubious operators, the Government sharply curtailed directed credit to the industry.

These days the industry provides jobs for about 25,000 people, or as Mr Schnitzer puts it, support for "100,000 souls," including dependants.

A revealing figure is that in 1980, just before the crash, 25-30 large factories accounted for 90 per cent of the cutting business. Today, the position has been completely reversed, and small operators, employing fewer than 30 people, dominate the local scene.

Israel's strength as a diamond trading centre is built largely on the efficiency of its cutting industry which operates on piece-rate system and with workers who are claimed to be the most skilled in the world, producing more of the stone itself in the processing stage (about 52 per cent) than competitors elsewhere.

The industry is geared to very quick turnover and low margins, making it highly competitive. It is estimated that rough stones are cut, traded and despatched in the space of less than two weeks.

Part of the secret of Israel's success as a trading centre in precious stones, according to Mr. Efraim Raviv, director of the Trade Ministry's diamond division, is lack of bureaucracy. Export clearances are given almost instantaneously unlike in India, where it can take weeks.

Mr Raviv, whose job includes monitoring the health of the local industry, says it is now much sounder than it was before the world recession of the early 1980s, following the boom of the 1970s which encouraged too rapid an expansion and a high level of indebtedness.

In 1980, he points out, exports totalled about \$1.4bn, but the bank debt of those involved was \$1.2bn. In 1985, bank debt was down to about \$225m against a trade which reached \$1.25bn. Israeli traders generally ex-

pressed satisfaction with the operation of the Diamond Trading Company, the De Beers marketing cartel, although there was some criticism of slippage in recent years in Israel's share of DTC's annual allocation.

The Israeli industry last year got about one-third of its rough diamonds through the De Beers cartel, buying the rest on the open market at a less favourable terms.

Another Israeli institution, the Metal Exchange, which is at the city at one time or another, is the distributing and trading role of Antwerp that gives the cutting and polishing side of the city's business a competitive advantage.

The latter is the side of the business which cannot move.

The Kirschen Roger affair is concerned with two separate aspects of the black economy. The first is the allegation that the company has been selling gold without charging the statutory one per cent value added tax. The second is that it has been passing over dividends and interest to clients without deducting the statutory 20 per cent withholding tax.

The wholesale diamond trade, and thus the Antwerp business, is not at issue. The diamond trade is exempt from value added tax. What could be at issue, but this depends on where the investigation goes, is what members of the diamond community do with their money independently of the industry.

This is where fear comes in — the fear that traders and brokers might leave, opening up a hole in a valuable section

of the Belgian economy. "There's no evidence of departures — no reason why they should leave yet," noted an official at the Diamond High Council.

"They would leave if police investigations led to confiscating diamonds. But there is no reason why they should leave yet. The metal is the bad publicity," he added.

It is not an attractive prospect for the industry. Antwerp, which is pivotal in the international pattern of diamond trading, has been having talks with the industry about adaptations to the social security system so that labour costs in the industry might be reduced.

The sheer scale of Antwerp's merchanting means a valuable spin-off for the Government, which for two years now has been having talks with the industry about adaptations to the social security system so that labour costs in the industry might be reduced.

It is in turn puts pressure on the Belgian Government, which for two years now has been having talks with the industry about adaptations to the social security system so that labour costs in the industry might be reduced.

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The sheer scale of Ant

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar weak, pound volatile

The dollar fell yesterday afternoon in Europe after a statement from the White House that a continuation of recent currency realignments may be required to ease the US trade deficit. This appears to contrast with recent comments from officials in Tokyo and Frankfurt, suggesting that Japan and Germany are looking for a period of dollar consolidation around Y150 and DM 2.35. The gains followed a gradual fall.

The dollar declined to its lowest closing level since November 1978 against the yen, at Y150.65, compared with Y152.05, and also fell to DM 2.3850 from DM 2.4125; FFY 2.8315 from FFY 2.8375; and SF 2.0165 from SF 2.0430. On Bank of England figures, the pound fell to 123.4 from 124.7.

STERLING — Trading range against the dollar for 185.45 is 148.55 to 152.55. Exchange rate index 9.1 to 7.6.

Sterling settled down during the afternoon, after a very volatile morning, influenced by reports of a deal being struck in meeting of oil ministers in Norway at the weekend. The pound was helped in early trading by Tuesday's surprisingly good figures on UK currency reserves and money supply

comment from the president of Open that he has no plans to meet Britain and Norway, led to a reversal in oil prices, and to a reversal by sterling against most currencies, except from the dollar and yen.

The pound rose 1.45 pence to 121.90-123.90, and to Y126.55 from Y124.45. Exchange rate index 9.1 to 7.6.

D-MARK — Trading range against the dollar in 1985-86 is 3.4510 to 3.2790. January average 3.4392. Exchange rate index 132.6 against 125.7 six months ago.

The D-mark rose against the dollar in late Frankfurt trading, after the statement from the Reagan Administration about a deal to ease the US trade deficit to correct the US trade deficit. The dollar fell to DM 2.35 at the Frankfurt close from DM 2.4215. Earlier in the day the Bundesbank did not intervene when the dollar was fixed at DM 2.4081, compared with DM 2.4171. There was no news to indicate a dollar intervention in the morning, but the failure of the US currency to breach DM 2.42 led to a liquidation of long positions ahead of the fixing.

JAPANESE YEN — Trading range against the dollar in 1985-86 is 263.15 to 198.95. Exchange rate index 185.2 against 187.6 six months ago.

The yen rose against the dollar in a fairly quiet Tokyo trading. The main reason for the dollar's improvement appeared to be short covering while the unwinding of short sterling positions weakened the yen and the D-mark and strengthened the pound against the dollar.

The pound rose 1.45 pence to 121.90-123.90, and to Y126.55 from Y124.45. Exchange rate index 9.1 to 7.6.

FINANCIAL FUTURES

Nervous trading

Sterling based instruments finished higher overall in the London International Financial Futures Exchange yesterday, a rather uneasy day's trading. Short sterling opened at 87.28 for March delivery and lost ground in early trading on profit taking. Opening levels were also near to the top of the recent trading range and there was little incentive to push values outside.

Prices remained soft until mid-morning when rumours of a meeting between UK, Norway and US oil ministers to discuss oil values sharply higher. Such a meeting was later officially denied and values retreated a little but sterling held steady and prices recovered to finish close to the day's high.

Sterling was still affected by Tuesday's UK money supply figures and a rise in UK reserves. Both were at considerable variance with most projections and left the market a little wary. However, with a relatively good set of budget figures and the Bank of England's determination to avoid another damaging rise in clearing bank base rates, attention tended to focus on the ability of sterling to weather any speculative run.

Gilt prices were underpinned by a strong cash market and a rise in yields in US Treasury bonds. The latter had registered some disappointment at the lack of interest in Tuesday's three year Treasury note auction but underlying sentiment was strengthened by hopes of lower inflation and prospects towards a lower budget deficit.

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Financial Times Thursday February 6 1986

INDUSTRIALS—Continued										LEISURE—Continued										PROPERTY—Continued										INVESTMENT TRUSTS—Continued										FINANCE, LAND—Continued										MINES—Continued																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																										
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REVIEWED BY ROBERT J. BROWN

REGIONAL & IRISH STOCKS

Quoted in Irish currency				
Am. Inv 20p	182	...	Frs 13% 97/102	£105 ¹⁰ 1/2
Am. & Rose 11	250	...	Am. 100	750 1/2

Arnold	231	+1
CPI Mfgs.	40
Carroll Inds.	145

Cost £250	720	Caron Head	1400
Stm £3	52	Durbin Gns	55
		Habir & H	60
		Habir H	21

IRISH	NET PROFIT	NET PROFIT	NET PROFIT
111 1/2% 1962	£975,114	Netton Hopi	26
93% 1963	£912,444	Irish Rover	49

97-34689 290,414 10000 110 1...

"Recent Issues" and "Rights" Page 38

Recent Issues and "Right" Page 38
(International Edition Page 34)

service is available to every Company dealt in as Stock changes throughout the United Kingdom for a fee of £875 a

WORLD STOCK MARKETS

Indices

OVER THE COUNTER

NOTES—Prices on this page are to individual exchanges and are last traded suspended, and Ex dividend, no Ex scrip last ex Ex all. * Price in Schillings.

OVER-THE-COUNTER Nasdaq national market, 2:30pm prices																	
Stock	Sales (Units)	High	Low	Last	Chng.	Stock	Sales (Units)	High	Low	Last	Chng.	Stock	Sales (Units)	High	Low	Last	Chng.
Continued from Page 37						RobNug	.06	33	13½	13	13½ + ½	Stratus	1081	21½	21½	21½	- ½
OtrTP	2.84	230	36	35½	35½ + ½	RobVsn	.66	9½	8½	8½	8½ + ½	StrtCds	.76	13	47½	47½	- ½
OtrExp	8	8	8½	8½	-	Rouses	.54	5½	27½	27½	-	Strykrs	1.23	13	25½	25½	- ½
OwnHls	.28	47	17½	17½	-	RayPm	1	147	9½	8½	8½ + ½	Subaru	2.28	54	187½	185	187½ + 2
Oxoco	12	5-16	5½	5½	-	RyRrs	.25	2	1½	2	-	SubRi	1.92	40	92½	91½	92 + ½
						RustPcl	.38	10½	10½	10½	-	Summa	1155	3½	33-18	31½	-
						RyanFrs	.12	25	25½	25	-	SunHil	.10	154	9½	8½	8½ + ½
											SunCst	814	11-13-16	11-16	11-15	- 1	
											SunMed	.2	10½	10½	10½	-	
											Suprex	.36	4½	4½	4½	-	
											SyntB	.52	11½	10½	10½	-	
											SyntC	.14	5½	5½	5½	-	
											Syntech	.68	8½	8½	8½	-	
											Syntex	.20	157	4½	4½	-	
											Syntex	.20	34	12½	12	-	
											Syntex	.12	12½	9½	9½	-	
											Syntex	.12	12½	9½	9½	-	
											Syntex	.08	17	15½	14½	+ ½	
											Syntex	.08	17	23½	23½	-	
											T	T	T	T	T		
											TBC	.66	11½	11½	11½	-	
											TacViews	.68	3½	3½	3½	-	
											Tandem	2759	22½	22½	22½	+ ½	
											Tension	1551	12½	12½	12½	-	
											Telco	415	12½	11½	12	-	
											TclmA	.335	38	38	38	-	
											TclpPlus	.760	3½	3½	3½	-	
											Telplus	.56	240	25½	25½	+ ½	
											Telpcd	.553	22½	22½	22½	+ ½	
											Telvid	.268	3½	3½	3½	-	
											Telvis	.631	10½	10½	10½	-	
											Telxsys	.01	379	23½	23½	+ ½	
											Ternot	.01	37½	37½	37½	-	
											TherPr	.203	14½	13½	13½	-	
											Thermid	.76	39	23½	23½	+ ½	
											Thornic	.223	23½	23½	23½	-	
											ThosTr	.125	6½	6½	6½	-	
											Thinary	.1827	5½	5½	5½	- 3-15	
											TofSys	.22	31	28½	28½	-	
											TrotTr	.6	15½	15½	15½	-	
											TriadSy	.628	10½	10½	10½	-	
											Truado	.40	15	27½	27½	-	
											U	U	U	U	U		
											USLICs	.80	35	27½	27½	+ ½	
											UTL	.7	17½	17½	17½	-	
											Utray	.058	488	8½	8½	+ ½	
											Uunrgn	.574	13½	13½	13½	-	
											Uunrlf	.583	17½	17½	17½	-	
											Uunprtr	.220	31½	30½	31	+ ½	
											UACrms	.06	89	27½	26½	+ ½	
											UBAlick	.15	50	5½	5½	-	
											UBCol	1.08	277	30½	30½	+ ½	
											UfngGrp	.55	5½	5½	5½	-	
											UfngPrc	.054	204	20½	20½	+ ½	
											Ugrdn	1.64	52	10½	10½	-	
											Uprstd	.118	10½	10½	10½	-	
											US	Am	159	31-11-16	32½	32½	- 1-16
											US	Bcp	1	501	32½	32½	+ ½
											US	Cap	151	4½	4½	4½	-
											USDegen	.138	3½	3½	3½	-	
											US	Hca	.054666	16½	16½	16½	+ ½
											US	Hshrt	.12	128	4½	4	-
											US	Sur	.408	445	21½	21	-
											X	Y	Z	X	Y	Z	
											Xebec	.201	204	23-16	23-16	-	
											Xxco	.655	5½	5½	5½	-	
											Xxex	.525	14½	13½	14	+ 3	
											XyloF3	.54	32½	32½	32½	+ 3	
											ZenLbs	.102	2322	21½	20½	+ 20½	
											Ziegler	.484	107	16½	16½	+ 16½	
											ZlonUK	.136	136	51½	51½	+ 51½	
											Ztcl	.5	3½	3½	3½	-	
											Zyad	.43	5½	5½	5½	-	
											Zzodvn	.582	15½	15½	15½	-	
											Zymos	.582	20-9-16	2½	2½	- 3-16	

LONDON Chief price changes

LONDON (in pence unless otherwise indicated)					
RISES		FALLS		Year	
Tr 10% 03	£36½ + ½	Raine Inds.	26 + 6	Revenue	3.75bn
		Rothmans Intl. B	141 + 8	Net profits	165.1m
Tr 11½% 01/04	£108% + 1	Smiths Inds.	252 + 10	Net per share	2.94
Allebone	59 + 6	Trustho. Forte	155 + 5		
Amstrad	274 + 24				
Baker Perkins	233 + 12	Ashley Indl. Tst.	74 - 8	EMERSON ELECTRIC	
Bassett Foods	182 + 9	Atkins Bros.	150 - 25	Electrical, electronic products	
Beatson Clark	160 + 10	BL	59 - 12		
Booker McCon.	298 + 11	BP	547 - 9	First quarter	1988-89
Detron Intl.	88 + 8	Burton	527 - 16		\$
Delta Group	199 + 19	ICI	827 - 7	Revenue	1.15bn
Delyn Packaging	110 + 10	Inchcape	365 - 11	Net profits	98.4m
Distillers	580 + 15	Lloyds Bank	443 - 9	Net per share	1.34
Illingw. Morris	103 + 6	Lasmo	165 - 5		
Imp. Cont. Gas	287 + 12	Northern Foods	268 - 10	G. HEILBRAM BREWING	

INTERNATIONAL PROPERTY REVIEW

THE FT EVERY FRIDAY

				1985				1985				
Feb 5	Feb 4	Feb 3	Jan 31	High	Low	Feb 4	Feb 3	Jan 31	High	Low		
122.28*	122.72	122.28	122.13	126.90	94.80	Issues traded	2,039	2,814	1,983			
				(16/12/85)	(4/1/85)	Issues	785	1,082	1,100			
						Falls	848	521	484			
						Unchanged	405	411	389			
NYSE-Consolidated 1500 Actives												
	Stocks	3,000,000	Change	Stocks	3,000,000	Change	Stocks	3,000,000	Change	Stocks	3,000,000	
	Traded	Price	on Day	Traded	Price	on Day	Traded	Price	on Day	Traded	Price	
Gen Motors	2,429,100	75%	- 1/4	Savvy	1,122,700	18 1/2	- 3/4					
Geno D. E.	1,531,500	- 75%	- 1/4	Motor	356,000	28 1/2	- 1/4					
ATT	1,418,100	21%	+ 1/2	Chicago	972,000	47 1/2	- 1/2					
Materials	1,249,300	42	+ 1/2	Gold Inc	863,000	29	+ 1/2					
Econ	1,143,100	48 1/2	- 1/2	Philip Pet	844,400	87 1/2	- 1/2					
Advances 698	Declines 588											
TORONTO												
	Feb 5	Feb 4	Feb 3	Jan 31			1985/86					
					High	Low	High	Low	High	Low	High	Low
Metals & Mnts	2,182.5*	2,210.0	1,267.3	2,268.01	2269.5	(29/1/85)	1740.82	(31/12/85)				
Composita	2,768.0*	2,782.1	2,842.0	2,842.58	2800.6	(31/12/85)	2348.5	(5/1/85)				
MONTRÉAL Portfolio	135.24*	136.47	139.51	139.28	142.87	(17/12/85)	117.20	(4/1/85)				
SOUTH AFRICA												
JSE Gold	1280.1	1282.2	1284.1	1287.9	1277.1	(27/1/85)	1225.5	(1/1/85)	1225.5	1225.5	1225.5	1225.5
JSE Indust	1082.1	1085.8	1088.1	1112.8	1071.0	(1/1/85)	1057.1	1071.7	1057.1	1057.1	1057.1	1057.1
SPAIN												
Madrid SE	116.28	111.54	110.72	109.85	115.11	(20/1/85)	100.30	(12/12/85)	100.30	100.30	100.30	100.30
SWEDEN												
Jacobson & P	1783.86	1755.30	1782.51	1757.86	1987.35	(8/1/85)	1286.52	(3/1/85)				
SWITZERLAND												
Swiss BankCpm	588.0	584.1	578.6	586.5	626.5	(8/1/85)	586.7	(1/1/85)				
WORLD												
M.S. Capital Int'l.	—	260.1	261.5	259.7	261.8	(5/2/85)	164.8	(4/1/85)				

value of all indices is 100, except: Brussels 35—1,000; JSE Gold—255.7; Standard 204.3; Australia All Ordinary and Metals—500; NYSE Composite—1,000; and TSE—100.

NOTICE OF REDEMPTION

To Holders of

**U.S. \$100,000,000 GMAC Overseas Finance
Corporation, N.V.**

12½% Notes due February 1, 1988

Notice is hereby given that pursuant to paragraph 8 of the Notes and Paving Agency Agreement dated as of February 1, 1981

and Paying Agent Agreed, dated as of February 1, 1981, between CHARTER OVERSEAS Finance Corporation, N.V. (the Company) and Chemical Bank, Fiscal and Paying Agent, the Company hereby gives notice of its election to redeem all of its 12½% Notes due February 1, 1988. The date fixed for redemption shall be February 24, 1986 and the Notes will be redeemed at the price of 101.5% of the principal amount thereof together with accrued interest to the date fixed for redemption. After February 24, 1986 the Notes will cease to accrue interest. The Notes will be redeemed upon presentation and surrender together with all appurtenant coupons, if any, maturing on and after the date fixed for redemption at the principal office of the fiscal agent, Chemical Bank, 55 Water Street, Corporate Trust Department in New York City or at the principal offices of Chemical Bank, London, Paris, Frankfurt Am Main, Zurich and the principal offices of Banque Generale du Luxembourg S.A., Luxembourg and Banque BNP, Luxembourg S.A., Luxembourg.

Chemical Bank, Fiscal and Paying Agent
on behalf of
GMAC Overseas Finance Corporation, N.Y.

Dated: January 23, 1986 GMAC Overseas Finance Corporation, N.V.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 3

NYSE COMPOSITE CLOSING PRICES

High Low Stock Div. Y.M. E 100s.

AMEX COMPOSITE CLOSING PRICES

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 percent or more has been paid, the year's high-low range and

Dividends are shown for the new stock only. Unless otherwise stated, rates of dividends are annual disbursements based on the latest declaration.

a-dividend also extra(s). b-annual rate of dividend plus stock dividend. c-liquidating dividend. d-called. e-new yearly dividend. f-annual rate of dividend plus stock dividend.

w. e-dividend declared or paid in preceding 12 months. g-
dividend in Canadian funds, subject to 15% non-residence tax.
dividend declared after 2010 or stock dividend before dividend

dividend declared after split-up or stock dividend. *J*-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. *K*-dividend declared or paid this year, an ac-

dividend meeting. A dividend declared or paid this year, in an accumulative issue with dividends in arrears. n—new issue in the last 52 weeks. The high-low range begins with the start of the current year. P/E ratio compares with a 12-month average.

ading, nd-next day delivery, P/E-price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, σ -stock beta. Dividends begin with date of ex-dividend date.

ond, s-stock split. Dividends begins with date of split, s-
tates, 1-dividend paid in stock in preceding 12 months, esti-
mated cash value on ex-dividend or ex-distribution date, u-

ated cash value on six-dividend or ex-distribution basis. *U-*
n yearly high. *v*-trading halted. *vi*-in bankruptcy or receiver-
hip or being reorganised under the Bankruptcy Act, or secu-

es assumed by such companies. w1-distributed. w1-when issued. ww-with warrants. x-ex-dividend or ex-rights. xde-distribution. xw-without warrants. u-ex-dividend and sales

-distribution. zw-without warrants. y-ex-dividend and sales full. yld-yield. z-sales in full.

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